

MUNICIPALITY OF MEAFORD

2019-2023 Draft Tax Supported Budget Overview

Functional Division	2018	2019	2020	2021	2022	2023
Corporate Management	\$ 240,750	\$ 345,425	\$ 354,275	\$ 363,775	\$ 373,225	\$ 383,975
Legislative & Protective Services	\$ 3,904,900	\$ 4,158,425	\$ 4,234,785	\$ 4,314,825	\$ 4,401,525	\$ 4,477,450
Financial Services & Infrastructure Management	\$ 4,785,100	\$ 5,189,175	\$ 5,417,075	\$ 5,500,500	\$ 5,625,075	\$ 5,731,200
Cultural Services	\$ 1,207,200	\$ 1,016,325	\$ 1,045,425	\$ 1,035,200	\$ 1,052,350	\$ 1,080,880
Library Services	\$ 692,500	\$ 714,475	\$ 756,050	\$ 738,025	\$ 759,125	\$ 775,150
Development & Environmental Services	\$ 1,231,700	\$ 1,031,275	\$ 1,119,325	\$ 1,139,575	\$ 1,217,775	\$ 1,193,350
Non Tangible Operating Programs	\$ 75,500	\$ 86,500	\$ 73,500	\$ 72,000	\$ 82,000	\$ 72,000
Reserve Contributions	\$ -	\$ 15,000	\$ 20,000	\$ 10,000	\$ -	\$ 15,000
TOTAL OPERATIONS	\$ 12,137,650	\$ 12,556,600	\$ 13,020,435	\$ 13,173,900	\$ 13,511,075	\$ 13,729,005
OPERATING Budget Increase (Decrease) \$		\$ 418,950	\$ 463,835	\$ 153,465	\$ 337,175	\$ 217,930
OPERATING Budget Increase (Decrease) %		3.063%	3.30%	1.18%	2.56%	1.61%
Corporate Revenue	\$ (2,154,350)	\$ (2,221,775)	\$ (2,236,325)	\$ (2,245,425)	\$ (2,252,250)	\$ (2,263,350)
Corporate Revenue - Assessment Growth	\$ -	\$ (157,000)	\$ -	\$ -	\$ -	\$ -
Capital Program Contributions	\$ 3,693,900	\$ 3,869,700	\$ 4,485,875	\$ 4,752,625	\$ 5,094,375	\$ 5,436,125
TOTAL TAX SUPPORTED BUDGET	\$ 13,677,200	\$ 14,047,525	\$ 15,269,985	\$ 15,681,100	\$ 16,353,200	\$ 16,901,780
TOTAL Budget Increase (Decrease) \$		\$ 370,325	\$ 1,222,460	\$ 411,115	\$ 672,100	\$ 548,580
TOTAL Budget Increase (Decrease) %		2.708%	8.70%	2.69%	4.29%	3.35%

MUNICIPALITY OF MEAFORD

2019 Draft Tax Supported Budget - Consolidated Overview

Functional Division	2018 Base	2019 Base	Base Increase (\$)	Base Increase (%)
Corporate Management				
Corporate Management	\$ 240,750	\$ 345,425	\$ 104,675	43.5%
TOTAL Corporate Management	\$ 240,750	\$ 345,425	\$ 104,675	43.5%
Legislative & Protective Services				
Council	\$ 498,800	\$ 536,025	\$ 37,225	7.5%
Clerks	\$ 313,550	\$ 323,025	\$ 9,475	3.0%
Human Resources	\$ 217,775	\$ 218,675	\$ 900	0.4%
Municipal Enforcement	\$ 240,900	\$ 243,350	\$ 2,450	1.0%
Fire Services	\$ 695,675	\$ 827,375	\$ 131,700	18.9%
Policing	\$ 1,938,200	\$ 2,009,975	\$ 71,775	3.7%
TOTAL Legislative & Protective Services	\$ 3,904,900	\$ 4,158,425	\$ 253,525	6.5%
Financial Services & Infrastructure Management				
Financial Services	\$ 453,850	\$ 487,475	\$ 33,625	7.4%
Asset Management	\$ 131,100	\$ 403,250	\$ 272,150	207.6%
Corporate Administration	\$ 262,050	\$ 277,625	\$ 15,575	5.9%
Transportation Services	\$ 3,498,050	\$ 3,527,675	\$ 29,625	0.8%
Parks & Facility Services	\$ 440,050	\$ 493,150	\$ 53,100	12.1%
TOTAL Financial Services & Infrastructure Management	\$ 4,785,100	\$ 5,189,175	\$ 404,075	8.4%
Cultural Services				
Administration & Programming	\$ 358,125	\$ 225,250	\$ (132,875)	-37.1%
Communications	\$ 167,025	\$ 164,850	\$ (2,175)	-1.3%
Meaford Hall	\$ 531,150	\$ 492,450	\$ (38,700)	-7.3%
Museum	\$ 150,900	\$ 133,775	\$ (17,125)	-11.3%
TOTAL Cultural Services	\$ 1,207,200	\$ 1,016,325	\$ (190,875)	-15.8%
Library Services				
Library	\$ 530,875	\$ 544,050	\$ 13,175	2.5%
Library Facilities	\$ 38,725	\$ 48,025	\$ 9,300	24.0%
OSNGUPL Contract	\$ 122,900	\$ 122,400	\$ (500)	-0.4%
TOTAL Library Services	\$ 692,500	\$ 714,475	\$ 21,975	3.2%
Development & Environmental Services				
Planning & Building	\$ 284,725	\$ 195,275	\$ (89,450)	-31.4%
Economic Development	\$ 207,500	\$ 216,900	\$ 9,400	4.5%
Information Technology	\$ 58,450	\$ 14,925	\$ (43,525)	-74.5%
Waste Management	\$ 681,025	\$ 604,175	\$ (76,850)	-11.3%
TOTAL Development & Environmental Services	\$ 1,231,700	\$ 1,031,275	\$ (200,425)	-16.3%
Corporate Revenue				
Taxation	\$ (873,650)	\$ (925,075)	\$ (51,425)	-5.9%
Assessment Growth	\$ -	\$ (157,000)	\$ (157,000)	
Grant & Investment Revenues	\$ (1,280,700)	\$ (1,296,700)	\$ (16,000)	-1.2%
Non Tangible Operating Programs	\$ 75,500	\$ 86,500	\$ 11,000	
Reserve Contributions	\$ -	\$ 15,000	\$ 15,000	
Capital Program Contributions	\$ 3,693,900	\$ 3,869,700	\$ 175,800	
OVERALL LEVY (COST)	\$ 13,677,200	\$ 14,047,525	\$ 370,325	2.71%

CORPORATE MANAGEMENT

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
CORPORATE MANAGEMENT								
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	151,605.99	154,600	25,010.51	490,350	502,600	515,500	528,400	541,600
EMPLOYEE BENEFITS	11,922.86	12,550	2,016.86	46,825	48,000	49,200	50,425	51,675
PAYROLL EXPENSES	9,237.28	9,425	4,676.15	35,975	36,875	37,800	38,750	39,725
OMERS EXPENSE	19,286.03	19,650	3,339.64	59,875	61,850	63,400	64,975	66,600
ASSOCIATION FEES & MEMBERSHIPS	1,139.28	1,000	183.17	1,000	1,000	1,000	1,000	1,000
CONFERENCE/ SEMINARS/MEALS	2,452.18	2,000	828.85	2,000	2,000	2,000	2,000	2,000
EDUCATION & TRAINING	55.65	1,000	0.00	1,000	1,000	1,000	1,000	1,000
OFFICE SUPPLIES	198.99	200	137.36	0	0	0	0	0
POSTAGE/ COURIER	0.00	0	0.00	0	0	0	0	0
SERVICE DELIVERY REVIEW	0.00	0	0.00	0	0	0	0	0
TOTAL EXPENDITURES	195,898.26	200,425.00	36,192.54	637,025.00	653,325.00	669,900.00	686,550.00	703,600.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (COMMUNICATIONS)	32,200.00	33,600	8,400.00	0	0	0	0	0
PAYROLL RECOVERY (CLERKS)	0.00	0	0.00	-66,075	-67,400	-68,750	-70,125	-71,525
PAYROLL RECOVERY (FINANCIAL SERVICES)	0.00	0	0.00	-79,800	-81,400	-83,025	-84,675	-86,375
PAYROLL RECOVERY (PLANNING)	0.00	0	0.00	-79,800	-81,400	-83,025	-84,675	-86,375
PAYROLL RECOVERY (BUILDING)	0.00	0	0.00	-17,975	-18,775	-19,450	-20,150	-20,550
PAYROLL RECOVERY (WATER)	0.00	0	0.00	-35,950	-37,550	-38,900	-40,275	-41,100
PAYROLL RECOVERY (WASTEWATER)	0.00	0	0.00	-12,000	-12,525	-12,975	-13,425	-13,700
COST ALLOCATION TO IT	6,400.00	6,725	5,605.00	0.00	0.00	0.00	0.00	0.00
TOTAL INTERNAL TRANSFERS	38,600.00	40,325.00	14,005.00	-291,600.00	-299,050.00	-306,125.00	-313,325.00	-319,625.00
TOTAL CORPORATE MANAGEMENT NET LEVY	234,498	240,750	50,198	345,425	354,275	363,775	373,225	383,975

LEGISLATIVE SERVICES

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
COUNCIL								
<i>EXPENDITURES</i>								
REMUNERATION - COUNCIL	148,936.43	156,900	130,801.10	173,000	176,450	179,975	183,575	187,250
EMPLOYEE BENEFITS	647.56	850	546.56	975	1,000	1,025	1,050	1,075
PAYROLL EXPENSES	5,159.38	7,025	4,155.01	8,100	8,250	8,425	8,600	8,775
ASSOCIATION FEES & MEMBERSHIPS	757.71	1,500	400.00	1,200	1,200	1,200	1,200	1,200
CONFERENCES /SEMINARS/MEALS	14,162.72	16,000	9,427.65	16,000	16,000	18,000	18,000	18,000
EDUCATION & TRAINING	18.02	1,000	763.20	1,000	1,000	1,000	1,000	1,000
TRAVEL (MILEAGE)	1,159.48	2,500	148.59	2,000	2,000	2,000	2,000	2,000
MEETING EXPENSES	1,622.32	2,000	640.10	2,000	2,000	2,000	2,000	2,000
PROFESSIONAL FEES - OTHER	850.00	0	0.00	0	0	0	0	0
INTEGRITY COMMISSIONER	0.00	5,000	2,888.27	7,500	7,500	7,500	7,500	7,500
OFFICE SUPPLIES	37.60	250	63.35	250	250	250	250	250
COPY & PRINTING	0.00	250	0.00	250	250	250	250	250
INSURANCE PREMIUMS	4,271.51	4,600	3,564.50	4,300	4,400	4,500	4,600	4,700
CORPORATE SPONSORSHIP - MIFF	2,000.00	0	0.00	0	0	0	0	0
CORPORATE SPONSORSHIP - DRAGONS DEN	5,000.00	0	0.00	0	0	0	0	0
CORPORATE SPONSORSHIP - SCARECROW	3,000.00	0	0.00	0	0	0	0	0
ANNUAL GRANT PROGRAM	36,425.00	0	0.00	0	0	0	0	0
ELECTION EXPENSES	5,440.06	0	0.00	0	0	0	0	0
VOLUNTEER APPRECIATION DAY	0.00	4,000	3,578.94	4,000	4,000	4,000	4,000	4,000
TOTAL EXPENDITURES	229,487.79	201,875.00	156,977.27	220,575.00	224,300.00	230,125.00	234,025.00	238,000.00
<i>INTERNAL TRANSFERS</i>								
INTERNAL COST CHARGES	600.00	500	-	-	-	-	-	-
COST CHARGE (ROADS)	14,750.00	-	-	-	-	-	-	-
COST ALLOCATION TO IT	29,175.00	31,575	26,313.00	30,700	38,250	29,550	31,075	28,775
TOTAL INTERNAL TRANSFERS	44,525.00	32,075.00	26,313.00	30,700.00	38,250.00	29,550.00	31,075.00	28,775.00
COUNCIL NET LEVY	274,012.79	233,950.00	183,290.27	251,275.00	262,550.00	259,675.00	265,100.00	266,775.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
COMMUNITY FUNDING								
<i>EXPENDITURES</i>								
CORPORATE SPONSOR - MIFF	0.00	2,000	2,000.00	2,000	2,000	2,000	2,000	2,000
CORPORATE SPONSORSHIP - DRAGONS DEN	0.00	5,000	5,000.00	5,000	5,000	5,000	5,000	5,000
CORPORATE SPONSORSHIP - SCARECROW	0.00	3,000	3,000.00	3,000	3,000	3,000	3,000	3,000
ANNUAL GRANT PROGRAM	0.00	40,000	32,720.00	40,000	40,000	40,000	40,000	40,000
RECREATION AGREEMENT - OWEN SOUND	0.00	23,000	13,865.40	0	0	0	0	0
REC SUBSIDY - GOLDEN TOWN OUTREACH	0.00	0	0.00	25,000	25,000	25,000	25,000	25,000
ADULT REC SUBSIDY - GOLDEN TOWN OUTREACH	0.00	0	0.00	5,000	5,000	5,000	5,000	5,000
TOURIST INFO/BIG APPLE GRANT - CHAMBER	0.00	0	0.00	8,000	8,000	8,000	8,000	8,000
BEACH ROAD ASSOCIATION ALLOCATIONS	0.00	30,000	0.00	30,000	30,000	30,000	30,000	30,000
TOM THOMSON TRAIL ASSOCIATION	0.00	4,000	4,000.00	3,000	2,000	2,000	2,000	2,000
G.B.R.H.C. MEAFORD HOSPITAL FOUNDATION	0.00	50,000	50,000.00	50,000	50,000	50,000	50,000	50,000
NORTH EAST GREY HEALTH CLINIC	0.00	25,000	25,000.00	25,000	25,000	25,000	25,000	25,000
TOTAL EXPENDITURES	0.00	182,000.00	135,585.40	196,000.00	195,000.00	195,000.00	195,000.00	195,000.00
<i>INTERNAL TRANSFERS</i>								
COST CHARGE (ROADS)	0.00	14,600	12,166.00	19,200	19,600	20,000	20,400	20,800
COST CHARGE - RENT REDUCTION (MH ADMIN)	0.00	0	0.00	20,000	20,000	20,000	20,000	20,000
COST CHARGE - RENT REDUCTION (MH PERFORMA)	0.00	0	0.00	14,500	14,500	14,500	14,500	14,500
COST CHARGE - ICE RENT REDUCTION (ARENA)	0.00	0	0.00	12,500	12,500	12,500	12,500	12,500
KIN KAMP AGREEMENT (MEM. PARK)	0.00	11,500	9,584.00	11,650	11,950	12,250	12,500	12,750
TOTAL INTERNAL TRANSFERS	0.00	26,100.00	21,750.00	77,850.00	78,550.00	79,250.00	79,900.00	80,550.00
COMMUNITY FUNDING NET LEVY	0.00	208,100.00	157,335.40	273,850.00	273,550.00	274,250.00	274,900.00	275,550.00
ELECTIONS								
<i>REVENUES</i>								
TRANSFER FROM RESERVE FUND	-10,000.00	-45,000	-	0	0	-10,000	-45,000	
TOTAL REVENUES	-10,000.00	-45,000.00	0.00	0.00	0.00	-10,000.00	-45,000.00	0.00
<i>EXPENDITURES</i>								
EDUCATION / TRAINING	823.49	1,000	730.92	-	-	1,000	1,000	-
ADVERTISING / PROMOTION	2,038.25	9,000	2,826.08	-	-	-	9,000	-
COMMUNICATIONS EXPENSES	-	4,500	554.68	-	-	-	4,500	-
OFFICE SUPPLIES	-	500	45.75	-	-	500	500	-
POSTAGE / COURIER	-	9,000	8,073.92	-	-	-	10,000	-
MISC. MATERIALS & SUPPLIES	-	2,000	1,381.47	5,000	-	500	2,000	-
CONTRACT SERVICES - VOTER LIST MGMT	3,714.24	3,000	2,951.04	-	-	5,000	5,000	-
CONTRACT SERVICES - VOTING SOLUTION	5,652.77	17,500	13,851.63	-	-	7,000	20,000	-
TOTAL EXPENDITURES	12,228.75	46,500.00	30,415.49	5,000.00	0.00	14,000.00	52,000.00	0.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGES (CLERKS)	27,725.00	55,250	46,042.00	5,900	-	9,000	48,000	6,000
TOTAL INTERNAL TRANSFERS	27,725.00	55,250.00	46,042.00	5,900.00	0.00	9,000.00	48,000.00	6,000.00
ELECTIONS NET LEVY	29,953.75	56,750.00	76,457.49	10,900.00	0.00	13,000.00	55,000.00	6,000.00
TOTAL COUNCIL NET LEVY	303,966.54	498,800.00	417,083.16	536,025.00	536,100.00	546,925.00	595,000.00	548,325.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
CLERKS								
<i>REVENUES</i>								
OTHER FEES & CHARGES	-162.10	-500	-41.00	-100	-100	-100	-100	-100
FENCE VIEWING FEES	-100.00	-500	-250.00	-500	-500	-500	-500	-500
TOTAL REVENUES	-262.10	-1,000.00	-291.00	-600.00	-600.00	-600.00	-600.00	-600.00
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	203,954.87	221,850	169,571.76	72,725	75,000	76,875	78,800	80,775
SALARY / WAGES - CONTRACT/PT	32,731.69	21,200	19,652.75	93,700	96,650	99,075	101,550	104,100
EMPLOYEE BENEFITS	24,575.94	24,200	23,273.14	16,250	16,650	17,075	17,500	17,950
PAYROLL EXPENSES	24,904.53	23,950	21,811.37	20,700	21,375	21,900	22,450	23,000
OMERS EXPENSES	21,774.05	23,475	18,866.95	6,975	7,150	7,325	7,500	7,700
SEASONAL WAGES	0.00	0	0.00	12,550	12,875	13,200	13,525	13,850
ASSOCIATION FEES & MEMBERSHIPS	1,045.22	1,200	1,077.34	1,200	1,200	1,200	1,200	1,200
CONFERENCE/SEMINARS/MEALS	1,784.18	2,000	876.18	2,000	2,000	2,000	2,000	2,000
EDUCATION & TRAINING	3,423.92	5,000	4,029.33	5,000	5,000	5,000	5,000	5,000
OFFICE SUPPLIES	760.27	500	495.14	500	500	500	500	500
POSTAGE / COURIER	13.22	200	29.74	200	200	200	200	200
SUBSCRIPTIONS/PUBLICATIONS	620.78	500	0.00	500	500	500	500	500
FENCE VIEWING CHARGES	0.00	500	1,200.00	500	500	500	500	500
ACCESSIBILITY EXPENSES	2,225.13	5,000	2,020.05	5,000	5,000	5,000	5,000	5,000
TOTAL EXPENDITURES	317,813.80	329,575.00	262,903.75	237,800.00	244,600.00	250,350.00	256,225.00	262,275.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL RECOVERY (FIRE DEPT)	-9,600.00	-10,050	-19,000.00	-20,800	-21,225	-21,650	-22,075	-22,525
PAYROLL RECOVERY (AN. CTRL)	-10,875.00	0	0.00	0	0	0	0	0
PAYROLL RECOVERY (MUN.ENFOR.)	-14,075.00	-22,825	-19,021.00	-20,800	-21,225	-21,650	-22,075	-22,525
PAYROLL RECOVERY (RECORDS MGMT)	0.00	-53,750	-44,792.00	-39,775	-40,575	-41,375	-42,200	-43,050
PAYROLL RECOVERY (EMERG MGMT)	-12,400.00	-19,800	-16,500.00	-20,800	-21,225	-21,650	-22,075	-22,525
PAYROLL RECOVERY (HEALTH & SAFETY)	-21,775.00	0	-11,200.00	0	0	0	0	0
PAYROLL RECOVERY (ELECTIONS)	-27,725.00	-55,250	-46,042.00	-5,900	0	-9,000	-48,000	-6,000
PAYROLL RECOVERY (LICENCING)	-3,200.00	-9,650	-8,042.00	-5,900	-6,025	-6,150	-6,275	-6,400
PAYROLL RECOVERY (SPECIALIZED TRANSIT)	0.00	0	0.00	-6,000	-6,000	-6,000	-6,000	-6,000
INTERNAL COST CHARGES	1,200.00	0	0.00	0	0	0	0	0
PAYROLL CHARGE (CORP MANAGEMENT)	0.00	0	0.00	66,075	67,400	68,750	70,125	71,525
COST ALLOCATION TO IT	17,500.00	17,150	14,292.00	17,925	22,450	17,225	18,150	16,775
TOTAL INTERNAL TRANSFERS	-80,950.00	-154,175.00	-150,305.00	-35,975.00	-26,425.00	-41,500.00	-80,425.00	-40,725.00
CLERKS NET LEVY	236,601.70	174,400.00	112,307.75	201,225.00	217,575.00	208,250.00	175,200.00	220,950.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS			
				2019	2020	2021	2022	2023	
RECORDS MANAGEMENT									
<i>EXPENDITURES</i>									
ASSOCIATION FEES & MEMBERSHIPS	0.00	400	0.00	400	400	400	400	400	400
CONFERENCE/SEMINARS/MEALS	0.00	1,000	0.00	1,000	1,000	1,000	1,000	1,000	1,000
EDUCATION & TRAINING	0.00	1,000	0.00	1,000	1,000	1,000	1,000	1,000	1,000
OFFICE SUPPLIES	0.00	500	0.00	1,000	1,000	1,000	1,000	1,000	1,000
COPY / PRINTING	0.00	1,000	0.00	500	500	500	500	500	500
SUBSCRIPTIONS / PUBLICATIONS	0.00	500	305.28	500	500	500	500	500	500
SPECIAL FORMS	0.00	400	0.00	500	500	500	500	500	500
TOTAL EXPENDITURES	0.00	4,800.00	305.28	4,900.00	4,900.00	4,900.00	4,900.00	4,900.00	4,900.00
<i>INTERNAL TRANSFERS</i>									
PAYROLL CHARGES (CLERKS)	0.00	53,750	44,792.00	39,775	40,575	41,375	42,200	43,050	43,050
TOTAL INTERNAL TRANSFERS	0.00	53,750.00	44,792.00	39,775.00	40,575.00	41,375.00	42,200.00	43,050.00	43,050.00
RECORDS MANAGEMENT NET LEVY	0.00	58,550.00	45,097.28	44,675.00	45,475.00	46,275.00	47,100.00	47,950.00	47,950.00
LICENCING									
<i>REVENUES</i>									
OTHER FEES & CHARGES	-1,635.00	-1,400	-1,500.00	-1,400	-1,400	-1,400	-1,400	-1,400	-1,400
CEREMONIES - DAYTIME	-810.00	-1,500	-3,235.00	-1,500	-1,500	-1,500	-1,500	-1,500	-1,500
CEREMONIES - EVENINGS/WEEKENDS	-2,575.00	-1,500	-1,575.00	-1,500	-1,500	-1,500	-1,500	-1,500	-1,500
CEREMONIES - REHEARSAL & MISC FEES	-100.00	-250	-150.00	-250	-250	-250	-250	-250	-250
MARRIAGE LICENCES	-4,760.00	-3,500	-5,600.00	-3,500	-3,500	-3,500	-3,500	-3,500	-3,500
LOTTERY LICENCES	-3,846.90	-2,750	-4,353.15	-2,750	-2,750	-2,750	-2,750	-2,750	-2,750
COMMISSIONER OF OATH	-2,090.00	-1,500	-1,630.00	-1,200	-1,200	-1,200	-1,200	-1,200	-1,200
DEATH CERTIFICATES	-5,715.00	-5,000	-4,230.00	-5,000	-5,000	-5,000	-5,000	-5,000	-5,000
TOTAL REVENUES	-21,531.90	-17,400.00	-22,273.15	-17,100.00	-17,100.00	-17,100.00	-17,100.00	-17,100.00	-17,100.00
<i>EXPENDITURES</i>									
ASSOCIATION & MEMBERSHIP FEES	0.00	350	0.00	0	0	0	0	0	0
EDUCATION / TRAINING	0.00	1,000	0.00	1,000	1,000	1,000	1,000	1,000	1,000
OFFICE SUPPLIES	0.00	250	0.00	250	250	250	250	250	250
SUBSCRIPTIONS / PUBLICATIONS	0.00	500	0.00	500	500	500	500	500	500
SPECIAL FORMS	2,400.00	3,000	2,400.00	3,000	3,000	3,000	3,000	3,000	3,000
CONTRACTED SERVICES	875.00	1,000	0.00	1,000	1,000	1,000	1,000	1,000	1,000
TOTAL EXPENDITURES	3,275.00	6,100.00	2,400.00	5,750.00	5,750.00	5,750.00	5,750.00	5,750.00	5,750.00
<i>INTERNAL TRANSFERS</i>									
PAYROLL CHARGE (CLERKS)	3,200.00	9,650	8,042.00	5,900	6,025	6,150	6,275	6,400	6,400
PAYROLL CHARGE (MUN. ENFORCEMENT)	5,250.00	7,350	6,124.00	7,275	7,425	7,575	7,725	7,875	7,875
TOTAL INTERNAL TRANSFERS	8,450.00	17,000.00	14,166.00	13,175.00	13,450.00	13,725.00	14,000.00	14,275.00	14,275.00
LICENCING NET LEVY	-9,806.90	5,700.00	-5,707.15	1,825.00	2,100.00	2,375.00	2,650.00	2,925.00	2,925.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
LEGAL SERVICES								
<i>EXPENDITURES</i>								
LEGAL FEES - CORPORATE	43,082.54	50,000	8,257.02	50,000	50,000	50,000	50,000	50,000
TOTAL EXPENDITURES	43,082.54	50,000.00	8,257.02	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
LEGAL SERVICES NET LEVY	43,082.54	50,000.00	8,257.02	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
EMERGENCY MANAGEMENT								
<i>EXPENDITURES</i>								
CONFERENCE/SEMINARS/MEALS	144.64	1,500	138.13	1,000	1,000	1,000	1,000	1,000
EDUCATION / TRAINING	578.10	1,000	192.67	1,000	1,000	1,000	1,000	1,000
COPYING & PRINTING	0.00	100	0.00	0	0	0	0	0
MISC MATERIALS / SUPPLIES	1,334.45	2,000	952.03	1,500	1,500	1,500	1,500	1,500
PUBLIC EDUCATION	0.00	500	400.43	1,000	1,000	1,000	1,000	1,000
TOTAL EXPENDITURES	2,057.19	5,100.00	1,683.26	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (CLERKS)	12,400.00	19,800	16,500.00	20,800	21,225	21,650	22,075	22,525
TOTAL INTERNAL TRANSFERS	12,400.00	19,800.00	16,500.00	20,800.00	21,225.00	21,650.00	22,075.00	22,525.00
EMERGENCY MANAGEMENT NET LEVY	14,457.19	24,900.00	18,183.26	25,300.00	25,725.00	26,150.00	26,575.00	27,025.00
TOTAL CLERKS NET LEVY	284,334.53	313,550.00	178,138.16	323,025.00	340,875.00	333,050.00	301,525.00	348,850.00

HUMAN RESOURCES

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
HUMAN RESOURCES								
<i>REVENUES</i>								
RECOVERABLE TRAINING REVENUE	0.00	0	-5,390.00	0	0	0	0	0
TOTAL REVENUES	0.00	0.00	-5,390.00	0.00	0.00	0.00	0.00	0.00
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	0.00	65,575	49,413.00	66,650	68,250	70,450	72,225	74,025
SALARY / WAGES - CONTRACT/PT	0.00	53,675	48,229.03	57,300	59,100	60,575	62,100	63,650
EMPLOYEE BENEFITS	0.00	8,900	7,444.61	9,100	9,350	9,575	9,825	10,075
PAYROLL EXPENSES	0.00	13,275	12,052.11	13,650	14,050	14,400	14,750	15,125
OMERS EXPENSE	0.00	6,525	5,289.88	6,775	6,950	7,125	7,300	7,475
ASSOCIATION FEES & MEMBERSHIPS	441.64	500	103.80	500	500	500	500	500
CONFERENCE/SEMINARS/MEALS	0.00	0	333.72	500	500	500	500	500
EDUCATION & TRAINING	0.00	0	736.92	2,000	2,000	2,000	2,000	2,000
ADVERTISING	3,581.69	2,300	1,820.38	2,000	2,000	2,000	2,000	2,000
OFFICE SUPPLIES	0.00	0	147.29	100	100	100	100	100
RECOVERABLE TRAININ EXPENSES	0.00	0	5,596.80	0	0	0	0	0
CORPORATION TRAINING	6,137.04	9,000	2,247.73	10,000	10,000	10,000	10,000	10,000
EMPLOYEE ENGAGEMENT ACTIVITIES	2,912.56	3,100	2,159.65	3,100	3,100	3,100	3,100	3100
CONTRACTED SERVICES - HR	65,570.90	9,000	8,254.77	5,000	5,000	5,000	5,000	5000
CONTRACTED SERVICES - OTHER	1,769.35	10,000	8,954.88	10,000	10,000	10,000	10,000	10000
VOLUNTEER APPRECIATION DAY	3,627.73	0	0.00	0	0	0	0	0
STAFF RECOGNITION	6,498.04	7,000	735.22	7,000	7,000	7,000	7,000	7000
TOTAL EXPENDITURES	90,538.95	188,850.00	153,519.79	193,675.00	197,900.00	202,325.00	206,400.00	210,550.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL RECOVERY (HEALTH & SAFETY)	0.00	-26,375	-21,979.00	-22,275	-22,725	-23,175	-23,650	-24,125
INTERNAL COST CHARGES	97.50	0	120.00	0	0	0	0	0
COST ALLOCATION TO IT	0.00	5,125	4,271.00	0	0	0	0	0
TOTAL INTERNAL TRANSFERS	97.50	-21,250.00	-17,588.00	-22,275.00	-22,725.00	-23,175.00	-23,650.00	-24,125.00
HUMAN RESOURCES NET LEVY	90,636.45	167,600.00	130,541.79	171,400.00	175,175.00	179,150.00	182,750.00	186,425.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
HEALTH & SAFETY								
<i>EXPENDITURES</i>								
ASSOCIATION & MEMBERSHIP FEES	0.00	300	0.00	0	0	0	0	0
CONFERENCE/SEMINARS/MEALS	960.94	1,000	0.00	1,000	1,000	1,000	1,000	1,000
EDUCATION / TRAINING	13,050.91	17,000	8,745.21	20,000	20,000	20,000	20,000	20,000
CONTRACTED SERVICES - OTHER	3,411.60	3,000	3,561.60	0	0	0	0	0
HEALTH & SAFETY PROGRAM EXPENSES	126.91	2,500	5,660.03	4,000	4,000	4,000	4,000	4,000
TOTAL EXPENDITURES	17,550.36	23,800.00	17,966.84	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (TREASURY)	35,150.00	0	0.00	0	0	0	0	0
PAYROLL CHARGE (CLERKS)	21,775.00	0	11,200.00	0	0	0	0	0
PAYROLL CHARGE (HR)	0.00	26,375	21,979.00	22,275	22,725	23,175	23,650	24,125
TOTAL INTERNAL TRANSFERS	56,925.00	26,375.00	33,179.00	22,275.00	22,725.00	23,175.00	23,650.00	24,125.00
HEALTH & SAFETY NET LEVY	74,475.36	50,175.00	51,145.84	47,275.00	47,725.00	48,175.00	48,650.00	49,125.00
TOTAL HUMAN RESOURCES NET LEVY	165,111.81	217,775.00	181,687.63	218,675.00	222,900.00	227,325.00	231,400.00	235,550.00

MUNICIPAL ENFORCEMENT

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
MUNICIPAL ENFORCEMENT								
<i>REVENUES</i>								
FINES / PARKING TICKETS	-2,439.00	-2,000	-195.00	-2,000	-2,000	-2,000	-2,000	-2,000
OTHER FEES & CHARGES	-2,313.54	-1,500	-31,406.66	-1,500	-1,500	-1,500	-1,500	-1,500
TOTAL REVENUES	-4,752.54	-3,500.00	-31,601.66	-3,500.00	-3,500.00	-3,500.00	-3,500.00	-3,500.00
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	78,038.23	133,400	88,314.33	133,000	136,900	140,600	144,125	147,725
SALARY / WAGES - CONTRACT/PT	25,807.48	0	0.00	0	0	0	0	0
EMPLOYEE BENEFITS	9,331.99	17,875	9,408.88	18,200	18,675	19,150	19,625	20,125
PAYROLL EXPENSES	10,598.48	13,825	10,503.45	14,025	14,425	14,800	15,175	15,550
OMERS EXPENSES	8,467.96	13,450	9,474.04	13,550	14,000	14,350	14,700	15,075
ASSOCIATION FEES & MEMBERSHIPS	735.42	900	816.49	900	900	900	900	900
CONFERENCES /SEMINARS/MEALS	20.06	1,500	1,216.46	2,000	2,000	2,000	2,000	2,000
EDUCATION / TRAINING	1,564.66	4,000	1,717.90	4,000	4,000	4,000	4,000	4,000
CLOTHING & PROTECTIVE GEAR	1,881.53	2,000	1,690.44	2,000	2,000	2,000	2,000	2,000
COMPUTER HARDWARE/SOFTWARE	1,840.38	0	0.00	500	500	500	500	500
OFFICE SUPPLIES	482.30	500	1,169.57	500	500	500	500	500
POSTAGE & COURIER	0.00	0	47.88	500	500	500	500	500
MISC MATERIALS/SUPPLIES	676.70	0	790.68	1,000	1,000	1,000	1,000	1,000
INSURANCE PREMIUMS	1,626.75	1,425	1,107.00	1,350	1,400	1,450	1,500	1,550
CONTRACTED SERVICES - OTHER	0.00	0	29,084.72	0	0	0	0	0
REGULATORY SIGNAGE	0.00	5,000	0.00	5,000	5,000	5,000	5,000	5,000
TOTAL EXPENDITURES	141,071.94	193,875.00	155,341.84	196,525.00	201,800.00	206,750.00	211,525.00	216,425.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL RECOVERY (MEMORIAL PARK)	0.00	-11,050	-9,208.00	-10,925	-11,150	-11,375	-11,600	-11,825
PAYROLL RECOVERY (ANIMAL CONTROL)	-42,750.00	-46,750	-38,958.00	-47,225	-48,175	-49,150	-50,125	-51,125
PAYROLL RECOVERY (LICENCING)	-5,250.00	-7,350	-6,124.00	-7,275	-7,425	-7,575	-7,725	-7,875
PAYROLL RECOVERY (CROSSING GUARDS)	-5,250.00	-5,250	-4,374.00	-5,425	-5,525	-5,650	-5,750	-5,875
PAYROLL RECOVERY (FIRE PREV & ED.)	-5,250.00	-5,250	-4,374.00	-5,425	-5,525	-5,650	-5,750	-5,875
COST ALLOCATION TO IT	11,675.00	14,000	11,666.00	12,275	15,300	11,825	12,450	11,525
COST CHARGE (FLEET)	5,325.00	4,450	3,708.00	4,500	4,575	4,675	4,775	4,875
PAYROLL CHARGE (CLERKS)	14,075.00	22,825	19,021.00	20,800	21,225	21,650	22,075	22,525
PAYROLL CHARGE (FIRE ADMIN & SUPP.)	6,175.00	0	0.00	0	0	0	0	0
TOTAL INTERNAL TRANSFERS	-21,250.00	-34,375.00	-28,643.00	-38,700.00	-36,700.00	-41,250.00	-41,650.00	-43,650.00
MUNICIPAL ENFORCEMENT NET LEVY	115,069.40	156,000.00	95,097.18	154,325.00	161,600.00	162,000.00	166,375.00	169,275.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
ANIMAL CONTROL SERVICES								
<i>REVENUES</i>								
LICENCES - DOGS	-13,115.00	-12,500	-11,935.00	-12,500	-12,500	-12,500	-12,500	-12,500
LICENCES - KENNEL	-200.00	-1,000	0.00	-600	-600	-600	-600	-600
OTHER FEES & CHARGES	-450.00	0	-590.00	0	0	0	0	0
PROVINCE - ANIMAL CLAIMS	-5,597.00	-10,000	-1,875.25	-10,000	-10,000	-10,000	-10,000	-10,000
VALUATOR FEES	0.00	-500	0.00	0	0	0	0	0
LIVESTOCK POUND FEES	0.00	-1,000	0.00	0	0	0	0	0
ANIMAL CONTROL REVENUE	-1,134.29	-1,000	-971.05	-1,100	-1,100	-1,100	-1,100	-1,100
TOTAL REVENUES	-20,496.29	-26,000.00	-15,371.30	-24,200.00	-24,200.00	-24,200.00	-24,200.00	-24,200.00
<i>EXPENDITURES</i>								
OFFICE SUPPLIES	243.78	500	223.63	500	500	500	500	500
TAG DISCS	643.12	750	0.00	750	750	750	750	750
EVALUATOR FEES	1,831.68	1,000	1,854.90	1,000	1,000	1,000	1,000	1,000
ANIMAL CONTROL CONTRACT	9,410.29	10,000	7,382.68	10,000	10,000	10,000	10,000	10,000
VETERINARY EXPENSES	6,956.22	4,000	871.24	4,000	4,000	4,000	4,000	4,000
LIVESTOCK CLAIMS	5,290.01	10,000	1,655.50	10,000	10,000	10,000	10,000	10,000
LIVESTOCK POUND FEES	0.00	1,000	0.00	1,000	1,000	1,000	1,000	1,000
GTHS CAT PROGRAM	1,976.19	2,000	1,000.00	2,000	2,000	2,000	2,000	2,000
FERAL CAT PROGRAM	1,241.38	2,000	2,000.00	2,000	2,000	2,000	2,000	2,000
TOTAL EXPENDITURES	27,592.67	31,250.00	14,987.95	31,250.00	31,250.00	31,250.00	31,250.00	31,250.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE(MUN.ENFOR.)	42,750.00	46,750	38,958.00	47,225	48,175	49,150	50,125	51,125
COST CHARGE (FLEET)	5,000.00	4,450	3,708.00	4,500	4,600	4,675	4,775	4,875
PAYROLL CHARGES (CLERKS)	10,875.00	0	0.00	0	0	0	0	0
TOTAL INTERNAL TRANSFERS	58,625.00	51,200.00	42,666.00	51,725.00	52,775.00	53,825.00	54,900.00	56,000.00
ANIMAL CONTROL SERVICES NET LEVY	65,721.38	56,450.00	42,282.65	58,775.00	59,825.00	60,875.00	61,950.00	63,050.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
CROSSING GUARDS								
<i>EXPENDITURES</i>								
SALARY / WAGES - CONTRACT/PT	12,975.28	20,475	17,535.46	21,825	22,250	22,700	23,150	23,625
EMPLOYEE BENEFITS	322.94	0	79.15	0	0	0	0	0
PAYROLL EXPENSES	758.79	1,725	988.82	2,000	2,050	2,100	2,150	2,200
CLOTHING / UNIFORMS	1,280.14	1,000	0.00	1,000	1,000	1,000	1,000	1,000
TOTAL EXPENDITURES	15,337.15	23,200.00	18,603.43	24,825.00	25,300.00	25,800.00	26,300.00	26,825.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (MUN. ENFORCEMENT)	5,250.00	5,250	4,374.00	5,425	5,525	5,650	5,750	5,875
TOTAL INTERNAL TRANSFERS	5,250.00	5,250.00	4,374.00	5,425.00	5,525.00	5,650.00	5,750.00	5,875.00
CROSSING GUARDS NET LEVY	20,587.15	28,450.00	22,977.43	30,250.00	30,825.00	31,450.00	32,050.00	32,700.00
TOTAL MUNICIPAL ENFORCEMENT								
NET LEVY	201,377.93	240,900.00	160,357.26	243,350.00	252,250.00	254,325.00	260,375.00	265,025.00

FIRE SERVICES

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
<i>FIRE ADMINISTRATION & SUPPRESSION</i>								
<i>REVENUES</i>								
DONATIONS & CONTRIBUTIONS	-525.00	0	0.00	0	0	0	0	0
MTO HIGHWAY CALLS	-14,281.84	-2,500	-2,327.10	-2,500	-2,500	-2,500	-2,500	-2,500
SERVICE AGREEMENTS	0.00	-1,000	0.00	-1,000	-1,000	-1,000	-1,000	-1,000
COMPLIANCE LETTERS	-1,952.00	-1,500	-700.00	-1,500	-1,500	-1,500	-1,500	-1,500
TRANSFER FROM RESERVE FUND	-79,600.00	0	0.00	0	0	0	0	0
OUTSIDE TRAINING REVENUE	0.00	0	-2,700.00	0	0	0	0	0
SALE OF CAPITAL ASSET	-4,749.89	0	-7,531.03	0	0	0	0	0
RECOVERABLE FIRE CALLS	-33,218.10	0	0.00	0	0	0	0	0
DEVELOPMENT CHARGE CONTRIBUTION	-32,593.44	-24,450	0.00	0	0	0	0	0
<i>TOTAL REVENUES</i>	<i>-166,920.27</i>	<i>-29,450.00</i>	<i>-13,258.13</i>	<i>-5,000.00</i>	<i>-5,000.00</i>	<i>-5,000.00</i>	<i>-5,000.00</i>	<i>-5,000.00</i>
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	145,343.50	94,675	73,436.21	96,250	99,275	101,750	104,300	106,900
SALARY / WAGES - CONTRACT/PT	4,901.80	0	7,357.38	0	0	0	0	0
EMPLOYEE BENEFITS	28,047.58	17,025	17,300.59	17,325	17,775	18,225	18,675	19,150
PAYROLL EXPENSES	17,659.15	16,175	10,444.83	17,025	17,450	17,900	18,350	18,800
OMERS EXPENSES	17,908.98	10,800	9,235.61	11,175	11,450	11,725	12,025	12,325
PER DIEM	9,060.00	0	9,396.00	5,000	5,000	5,000	5,000	5,000
ASSOCIATION FEES & MEMBERSHIPS	1,083.15	1,500	749.31	2,000	1,500	1,500	1,500	1,500
SUPPRESSION	81,731.62	75,000	50,257.41	75,000	75,000	75,000	75,000	75,000
TRAINING	69,496.54	80,000	59,731.50	85,000	85,000	85,000	85,000	85,000
ADMIN/VEHICLE MTCE	797.53	0	8,337.73	5,000	5,000	5,000	5,000	5,000
CONFERENCE /SEMINARS/MEALS	4,297.74	2,500	2,752.60	3,000	3,000	3,000	3,000	3,000
EDUCATION / TRAINING	2,901.80	1,750	4,634.60	5,000	5,000	5,000	2,500	2,500
PUBLIC EDUCATION	11,067.15	4,000	6,614.58	4,000	4,000	4,000	4,000	4,000
CLOTHING/UNIFORMS	7,870.38	6,500	6,465.84	10,000	4,000	4,500	4,500	4,500
FIREFIGHTER AWARDS	3,959.03	3,500	3,469.96	5,000	5,000	5,000	5,000	5,000
COMPUTER - HARDWARE / SOFTWARE	2,603.40	3,500	4,197.95	4,000	4,500	4,500	4,500	4,500
OFFICE SUPPLIES	1,844.83	1,000	829.93	1,000	1,000	1,000	1,000	1,000
POSTAGE / COURIER	216.24	200	262.54	400	250	250	250	250
INSURANCE PREMIUMS	15,454.65	14,300	11,070.00	13,350	13,675	14,000	14,350	14,700
PAGERS, PHONES & LICENSES	6,507.20	5,500	2,672.47	2,500	2,500	2,500	3,000	3,000
DISPATCH SERVICES	16,259.00	19,000	16,614.00	19,000	19,000	19,000	19,000	19,000
DEBENTURE DEBT - INTEREST	1,762.21	300	453.82	0	0	0	0	0
DEBENTURE DEBT - PRINCIPAL	67,594.39	30,325	30,120.56	0	0	0	0	0
<i>TOTAL EXPENDITURES</i>	<i>518,367.87</i>	<i>387,550.00</i>	<i>336,405.42</i>	<i>381,025.00</i>	<i>379,375.00</i>	<i>383,850.00</i>	<i>385,950.00</i>	<i>390,125.00</i>

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
<i>INTERNAL TRANSFERS</i>								
PAYROLL RECOVERY (FIRE PREV&ED)	-43,250.00	-24,775	-20,645.00	-25,625	-26,150	-26,675	-27,200	-27,750
PAYROLL RECOVERY (EQUIP & VEHICLES)	-18,525.00	-18,600	-15,500.00	-12,825	-13,075	-13,350	-13,600	-13,875
PAYROLL RECOVERY (MUN. ENFORCEMENT)	-6,175.00	0	0.00	0	0	0	0	0
COST ALLOCATION TO IT	11,975.00	10,825	9,021.00	11,775	14,800	11,325	11,925	11,025
PAYROLL CHARGE (CLERKS)	9,600.00	10,050	19,000.00	20,800	21,225	21,650	22,075	22,525
TOTAL INTERNAL TRANSFERS	-46,375.00	-22,500.00	-8,124.00	-5,875.00	-3,200.00	-7,050.00	-6,800.00	-8,075.00
FIRE ADMIN & SUPPRESSION NET LEVY	305,072.60	335,600.00	315,023.29	370,150.00	371,175.00	371,800.00	374,150.00	377,050.00
<i>FIRE EQUIPMENT & VEHICLES</i>								
<i>EXPENDITURES</i>								
MAINTENANCE - SAFETY EQUIPMENT	18,406.44	20,000	25,872.51	25,000	20,000	21,000	22,000	23,000
INSURANCE PREMIUMS	2,703.75	5,000	3,862.50	4,650	4,875	5,125	5,375	5,650
FUEL / OIL EXPENSE	1,522.81	500	199.86	300	300	350	350	400
VEHICLE REPAIRS & MTCE.	14,807.08	12,500	8,135.12	15,000	15,000	15,000	15,000	15,000
TOTAL EXPENDITURES	37,440.08	38,000.00	38,069.99	44,950.00	40,175.00	41,475.00	42,725.00	44,050.00
<i>INTERNAL TRANSFERS</i>								
COST CHARGE (FLEET)	8,000.00	8000	6,666.00	8,000	8,150	8,325	8,500	8,675
PAYROLL CHARGE (FIRE ADMIN & SUPP.)	18,525.00	18,600	15,500.00	12,825	13,075	13,350	13,600	13,875
TOTAL INTERNAL TRANSFERS	26,525.00	26,600.00	22,166.00	20,825.00	21,225.00	21,675.00	22,100.00	22,550.00
FIRE EQUIPMENT & VEHICLES NET LEVY	63,965.08	64,600.00	60,235.99	65,775.00	61,400.00	63,150.00	64,825.00	66,600.00
<i>FIRE HALL FACILITY</i>								
<i>EXPENDITURES</i>								
FACILITY MAINTENANCE	10,458.56	5,500	8,299.42	10,000	6,000	6,000	6,500	6,500
INSURANCE PREMIUMS	807.10	1,500	1,153.00	1,400	1,450	1,500	1,550	1,600
HYDRO	5,293.09	7,450	3,565.63	6,200	6,350	6,500	6,650	6,800
NATURAL GAS	2,264.30	4,000	2,060.93	4,000	410	4,200	4,300	4,400
WATER / WASTEWATER	1,453.64	1,800	1,141.54	1,800	1,900	2,000	2,100	2,200
CONTRACED SERVICES - CLEANING	2,726.43	3,700	2,948.51	4,900	4,900	4,900	5,200	5,500
TOTAL EXPENDITURES	23,003.12	23,950.00	19,169.03	28,300.00	21,010.00	25,100.00	26,300.00	27,000.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (FAC. MTCE)	1,600.00	3,200	2,666.00	3,300	3,275	3,275	3,350	3,400
TOTAL INTERNAL TRANSFERS	1,600.00	3,200.00	2,666.00	3,300.00	3,275.00	3,275.00	3,350.00	3,400.00
FIRE HALL FACILITY NET LEVY	24,603.12	27,150.00	21,835.03	31,600.00	24,285.00	28,375.00	29,650.00	30,400.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
FIRE PREVENTION & EDUCATION								
<i>REVENUES</i>								
RECOVERABLE FIRE CALLS	-11,033.31	-10,000	-9,105.97	-10,000	-10,000	-10,000	-10,000	-10,000
TRANSFER FROM RESERVES	0.00	0	0.00	-26,000	0	0	0	0
TOTAL REVENUES	-11,033.31	-10,000.00	-9,105.97	-10,000.00	-10,000.00	-10,000.00	-10,000.00	-10,000.00
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	0.00	0	0.00	40,300	61,975	63,525	65,125	66,750
SALARY / WAGES - CONTRACT/PT	17,553.05	0	15,523.71	22,600	0	0	0	0
EMPLOYEE BENEFITS	330.90	0	481.99	6,600	9,075	9,300	9,525	9,775
PAYROLL EXPENSES	1,461.01	0	1,862.06	7,300	7,075	7,250	7,450	7,625
OMERS EXPENSES	0.00	0	0.00	3,900	5,950	6,100	6,250	6,400
PROF. FEES. FIRE MARQUE	0.00	3,300	0.00	3,300	3,300	3,300	3,300	3,300
PUBLIC EDUCATION - FIRE MARQUE	3,284.59	6,700	0.00	6,700	6,700	6,700	6,700	6,700
PUBLIC EDUCATION - GENERAL	0.00	0	0.00	5,000	5,000	5,000	5,000	5,000
TOTAL EXPENDITURES	22,629.55	10,000.00	17,867.76	95,700.00	99,075.00	101,175.00	103,350.00	105,550.00
<i>INTERNAL TRANSFERS</i>								
INTERNAL COST CHARGE	650.00	0	0.00	0	0	0	0	0
PAYROLL CHARGE (MUN.ENFOR.)	5,250.00	5,250	4,374.00	5,425	5,525	5,650	5,750	5,875
PAYROLL CHARGE (FIRE)	43,250.00	24,775	20,645.00	25,625	26,150	26,675	27,200	27,750
TOTAL INTERNAL TRANSFERS	49,150.00	30,025.00	25,019.00	31,050.00	31,675.00	32,325.00	32,950.00	33,625.00
FIRE PREVENTION & EDUCATION NET LEVY	60,746.24	30,025.00	33,780.79	116,750.00	120,750.00	123,500.00	126,300.00	129,175.00
FIRE TRAINING CENTRE								
<i>EXPENDITURES</i>								
FACILITY MAINTENANCE	290.90	500	169.15	0	0	5,000	0	0
TRAINING EXPENSES	1,014.00	2,500	2,135.82	2,500	2,500	2,500	2,500	2,500
TOTAL EXPENDITURES	1,304.90	3,000.00	2,304.97	2,500.00	2,500.00	7,500.00	2,500.00	2,500.00
FIRE TRAINING CENTRE NET LEVY	1,304.90	3,000.00	2,304.97	2,500.00	2,500.00	7,500.00	2,500.00	2,500.00
INTERTOWNSHIP FIRE								
<i>EXPENDITURES</i>								
I.T.F.D. - FIRE CALLS	40,535.00	42,000	27,135.00	43,000	44,000	45,000	45,000	45,000
I.T.F.D. - STANDBY CHARGES	138,399.96	143,300	120,853.30	147,600	152,000	156,600	161,300	166,100
I.T.F.D. - CAPITAL COSTS	57,000.00	50,000	50,000.00	50,000	50,000	50,000	50,000	50,000
TOTAL EXPENDITURES	235,934.96	235,300.00	197,988.30	240,600.00	246,000.00	251,600.00	256,300.00	261,100.00
INTERTOWNSHIP FIRE NET LEVY	235,934.96	235,300.00	197,988.30	240,600.00	246,000.00	251,600.00	256,300.00	261,100.00
TOTAL FIRE SERVICES NET LEVY	691,627	695,675	631,168	827,375	826,110	845,925	853,725	866,825

POLICE SERVICES

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
COMMUNITY POLICING								
<i>REVENUES</i>								
GRANTS - ONTARIO	-2,339.00	0	0.00	0	0	0	0	0
TOWN BLUE MTN'S - SHARE OF EXPENSE	-2,216.77	-2,300	0.00	-2,400	-2,500	-2,600	-2,700	-2,800
COURT & PRISONER TRANS OPP CREDIT	0.00	-9,300	0.00	0	0	0	0	0
TOTAL REVENUES	-4,555.77	-11,600.00	0.00	-2,400.00	-2,500.00	-2,600.00	-2,700.00	-2,800.00
<i>EXPENDITURES</i>								
CONTRACTED SERVICES - OPP	1,796,158.01	1,886,900	1,403,649.85	1,945,400	1,994,000	2,043,800	2,094,900	2,147,200
FORMER POLICE OFFICER BENEFITS	6,650.20	6,900	5,841.29	7,200	7,500	7,800	8,100	8,400
TOTAL EXPENDITURES	1,802,808.21	1,893,800.00	1,409,491.14	1,952,600.00	2,001,500.00	2,051,600.00	2,103,000.00	2,155,600.00
<i>INTERNAL TRANSFERS</i>								
COST CHARGE (FACILITY 390 SYKES)	61,200.00	56,000	46,666.00	59,775	57,550	58,275	59,200	60,075
TOTAL INTERNAL TRANSFERS	61,200.00	56,000.00	46,666.00	59,775.00	57,550.00	58,275.00	59,200.00	60,075.00
COMMUNITY POLICING NET LEVY	1,859,452.44	1,938,200.00	1,456,157.14	2,009,975.00	2,056,550.00	2,107,275.00	2,159,500.00	2,212,875.00
TOTAL LEGISLATIVE & PROTECTIVE SERVICES NET LEVY	3,505,870	3,904,900	3,024,592	4,158,425	4,234,785	4,314,825	4,401,525	4,477,450

FINANCIAL SERVICES

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
FINANCIAL SERVICES								
<i>REVENUES</i>								
FACILITY RENTALS	-2,938.09	-2,400	0.00	-3,000	-3,000	-3,000	-3,000	-3,000
TRANSFER FROM RESERVE	0.00	-50,000	0.00	0	0	0	0	0
TAX CERTIFICATE FEES	-20,550.00	-17,000	-18,375.00	-20,000	-20,000	-20,000	-20,000	-20,000
OTHER INCOME	-62,388.29	-5,500	-5,354.79	-5,500	-5,500	-5,500	-5,500	-5,500
EXCESS PROPERTY SALES REVENUE	-60,590.56	0	-297,372.52	0	0	0	0	0
TOTAL REVENUES	-146,466.94	-74,900.00	-321,102.31	-28,500.00	-28,500.00	-28,500.00	-28,500.00	-28,500.00
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	504,766.15	466,500	354,671.00	280,025	288,875	296,100	303,500	311,075
SALARY / WAGES - CONTRACT/PT	38,396.76	43,125	42,971.35	48,325	49,850	51,100	52,375	53,675
EMPLOYEE BENEFITS	71,604.18	59,025	53,420.60	39,500	40,600	41,600	42,650	43,725
PAYROLL EXPENSES	58,949.92	55,150	47,292.34	39,150	40,300	41,300	42,325	43,375
OMERS EXPENSES	45,664.36	47,550	33,529.10	26,425	27,325	28,000	28,700	29,425
SEASONAL WAGES	10,595.16	11,500	4,723.00	12,550	12,875	13,200	13,525	13,875
OVERTIME WAGES	3,981.59	4,500	4,068.82	4,500	4,500	4,500	4,500	4,500
ASSOCIATION FEES & MEMBERSHIPS	3,182.81	2,800	2,849.85	3,300	3,300	3,300	3,300	3,300
CONFERENCE/SEMINARS/MEALS	5,587.43	6,900	289.42	6,700	6,700	6,700	6,700	6,700
EDUCATION / TRAINING	3,077.99	4,800	4,647.94	5,200	5,200	5,200	5,200	5,200
TRAVEL (MILEAGE)	119.86	500	264.68	500	500	500	500	500
PROFESSIONAL FEES - AUDIT	35,555.26	34,500	9,585.65	35,000	36,000	37,000	38,000	39,000
PROFESSIONAL FEES - OTHER	1,495.87	2,500	6,197.11	3,500	3,500	3,500	3,500	3,500
ANNUAL SOFTWARE MAINTENANCE	0.00	0	3,544.25	5,000	5,000	5,000	5,000	5,000
OFFICE SUPPLIES	8,829.40	11,500	9,207.20	11,500	11,500	11,500	11,500	11,500
POSTAGE & COURIER	45,334.38	53,000	40,029.10	51,000	51,000	51,000	51,000	51,000
INSURANCE - POLICY PREMIUMS	4,698.46	6,000	8,648.54	5,600	5,750	5,900	6,050	6,200
INSURANCE - DEDUCTIBLES/CLAIMS	0.00	20,000	0.00	20,000	20,000	20,000	20,000	20,000
OTHER EXPENSES	3,322.46	2,400	0.00	3,000	3,000	3,000	3,000	3,000
CONTRACTED SERVICES - OTHER	10,588.93	13,000	34,199.99	20,000	12,000	12,000	12,000	12,000
ACCTS WRITTEN OFF - GENERAL	5,059.37	0	0.00	0	0	0	0	0
TOTAL EXPENDITURES	860,810.34	845,250.00	660,139.94	620,775.00	627,775.00	640,400.00	653,325.00	666,550.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
FINANCIAL SERVICES (con't)								
<i>INTERNAL TRANSFERS</i>								
PAYROLL RECOVERY (PARKS & TRAILS)	0.00	0	-17,941.00	0	0	0	0	0
ADMIN RECOVERY (BUILDING)	-13,100.00	-11,000	-9,166.00	-9,700	-9,900	-10,100	-10,300	-10,500
ADMIN RECOVERY (WATER)	-112,850.00	-108,400	-90,334.00	-107,925	-110,075	-112,275	-114,525	-116,825
ADMIN RECOVERY (LEITH WATER)	-9,500.00	-9,500	-7,916.00	-9,500	-9,700	-9,900	-10,100	-10,300
ADMIN RECOVERY (SEWER)	-83,975.00	-96,775	-80,645.00	-98,900	-100,875	-102,900	-104,950	-107,050
PAYROLL RECOVERY (ROADS)	-40,300.00	-30,750	-25,624.00	0	0	0	0	0
PAYROLL RECOVERY (REC ADMIN)	-28,700.00	0	0.00	0	0	0	0	0
PAYROLL RECOVERY (HEALTH & SAFETY)	-35,150.00	0	0.00	0	0	0	0	0
PAYROLL RECOVERY (ASSET MGMT)	-60,500.00	-101,050	-84,208.00	-8,325	-8,500	-8,675	-8,850	-9,025
PAYROLL CHARGE (CORP MANAGEMENT)	0.00	0	0.00	79,800	81,400	83,025	84,675	86,375
INTERNAL COST CHARGES	600.00	0	90.00	0	0	0	0	0
COST ALLOCATION TO IT	45,600.00	40,975	34,145.00	49,750	61,875	48,025	50,500	46,850
TOTAL INTERNAL TRANSFERS	-337,875.00	-316,500.00	-281,599.00	-104,800.00	-95,775.00	-112,800.00	-113,550.00	-120,475.00
FINANCIAL SERVICES NET LEVY	376,468.40	453,850.00	57,438.63	487,475.00	503,500.00	499,100.00	511,275.00	517,575.00
TOTAL FINANCIAL SERVICES NET LEVY	376,468.40	453,850.00	57,438.63	487,475.00	503,500.00	499,100.00	511,275.00	517,575.00

ASSET MANAGEMENT

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	FORCAST FUTURE BUDGETS				
				2019	2020	2021	2022	2023	
ASSET MANAGEMENT									
<i>REVENUES</i>									
TRANSFER FROM RESERVE	0.00	-80,000	0.00	0	0	0	0	0	0
TOTAL REVENUES	0.00	-80,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<i>EXPENDITURES</i>									
SALARY / WAGES - FULL TIME	0.00	59,475	7,671.02	258,625	266,875	273,550	280,400	287,400	
EMPLOYEE BENEFITS	0.00	7,775	116.21	27,450	28,200	28,900	29,625	30,375	
PAYROLL EXPENSES	0.00	7,800	1,441.33	27,900	28,675	29,400	30,125	30,875	
OMERS EXPENSE	0.00	5,400	926.47	25,650	26,550	27,200	27,875	28,575	
SEASONAL WAGES	0.00	9,350	0.00	0	0	0	0	0	
ASSOCIATION FEES & MEMBERSHIPS	503.71	750	498.34	1,425	1,425	1,600	1,600	1,600	
CONFERENCE/SEMINARS/MEALS	725.36	2,000	1,306.11	2,200	3,350	3,600	3,700	3,750	
EDUCATION / TRAINING	773.38	2,500	4,599.58	17,675	12,250	12,900	13,100	13,900	
SAFETY CLOTHING	0.00	0	0.00	950	850	650	900	900	
PROFESSIONAL FEES	2,468.70	5,000	0.00	0	0	0	0	0	
OFFICE SUPPLIES	0.00	0	0.00	1,000	1,000	1,000	1,000	1,000	
CONTRACTED SERVICES	0.00	10,000	0.00	10,000	5,000	5,000	5,000	5,000	
TOTAL EXPEDITURES	4,471.15	110,050.00	16,559.06	372,875.00	374,175.00	383,800.00	393,325.00	403,375.00	
<i>INTERNAL TRANSFERS</i>									
INTERNAL COST CHARGE	600.00	0	0.00	0	0	0	0	0	
COST ALLOCATION TO IT	18,000.00	0	0.00	25,050	31,100	24,150	25,375	23,525	
PAYROLL RECOVERY (CONV. TRANSIT)	0.00	0	0.00	-3,000	0	0	0	0	
PAYROLL CHARGE (TREASURY)	60,500.00	101,050	84,208.00	8,325	8,500	8,675	8,850	9,025	
TOTAL INTERNAL TRANSFERS	79,100.00	101,050.00	84,208.00	30,375.00	39,600.00	32,825.00	34,225.00	32,550.00	
ASSET MANAGEMENT NET LEVY	83,571.15	131,100.00	100,767.06	403,250.00	413,775.00	416,625.00	427,550.00	435,925.00	
TOTAL ASSET MANAGEMENT NET LEVY	83,571.15	131,100.00	100,767.06	403,250.00	413,775.00	416,625.00	427,550.00	435,925.00	

CORPORATE SERVICES

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
CORPORATE ADMINISTRATION								
<i>EXPENDITURES</i>								
ASSOCIATION FEES & MEMBERSHIPS	4,041.26	4,100	4,155.43	4,250	4,350	4,450	4,500	4,600
MEETING EXPENSES	715.60	1,200	341.57	1,000	1,000	1,000	1,000	1,000
BANK/FINANCE SERVICE CHARGES	9,292.71	9,000	7,623.69	9,500	9,500	9,500	9,500	9,500
POST RETIREMENT BENEFITS	76,486.11	74,425	63,067.89	76,750	79,800	83,800	88,000	92,400
TILE DRAINAGE- PRINCIPAL	10,577.08	6,800	6,795.99	9,675	6,075	6,425	2,675	2,850
TILE DRAINAGE- INTEREST	2,167.33	1,525	1,532.71	2,675	2,100	1,725	1,350	1,175
TOTAL EXPEDITURES	103,280.09	97,050.00	83,517.28	103,850.00	102,825.00	106,900.00	107,025.00	111,525.00
<i>INTERNAL TRANSFERS</i>								
ADMIN RECOVERY (BUILDING)	-15,500.00	-16,000	-13,334.00	-18,200	-18,575	-18,950	-19,325	-19,700
TOTAL INTERNAL TRANSFERS	-15,500.00	-16,000.00	-13,334.00	-18,200.00	-18,575.00	-18,950.00	-19,325.00	-19,700.00
CORPORATE ADMINISTRATION NET LEVY	87,780.09	81,050.00	70,183.28	85,650.00	84,250.00	87,950.00	87,700.00	91,825.00
CONSERVATION AUTHORITY								
<i>EXPENDITURES</i>								
GREY SAUBLE - OPERATION LEVY	176,349.00	181,000	184,094.71	191,975	198,600	205,500	212,700	220,100
TOTAL EXPEDITURES	176,349.00	181,000.00	184,094.71	191,975.00	198,600.00	205,500.00	212,700.00	220,100.00
CONSERVATION AUTHORITY NET LEVY	176,349.00	181,000.00	184,094.71	191,975.00	198,600.00	205,500.00	212,700.00	220,100.00
HEALTH SERVICES								
<i>EXPENDITURES</i>								
CHANGE IN YEAR - NEGHC	25,000.00	0	0.00	0	0	0	0	0
G.B.R.H.C. - MEAFORD FOUNDATION	50,000.00	0	0.00	0	0	0	0	0
TOTAL EXPEDITURES	75,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HEALTH SERVICES NET LEVY	75,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
B.I.A.								
<i>REVENUES</i>								
B.I.A. LEVY	-25,655.61	-27,500	-26,018.35	-27,500	-27,500	-27,500	-27,500	-27,500
TOTAL REVENUES	-25,655.61	-27,500.00	-26,018.35	-27,500.00	-27,500.00	-27,500.00	-27,500.00	-27,500.00
<i>EXPENDITURES</i>								
TO B.I.A. RE LEVY	25,655.61	27,500	26,239.35	27,500	27,500	27,500	27,500	27,500
TOTAL EXPENDITURES	25,655.61	27,500.00	26,239.35	27,500.00	27,500.00	27,500.00	27,500.00	27,500.00
BUSINESS IMPROVEMENT AREA NET LEVY	0.00	0.00	221.00	0.00	0.00	0.00	0.00	0.00
TOTAL CORPORATE SERVICES NET LEVY	339,129.09	262,050.00	254,498.99	277,625.00	282,850.00	293,450.00	300,400.00	311,925.00

TRANSPORTATION & FLEET SERVICES

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
TRANSPORTATION SERVICES								
<i>REVENUES</i>								
AGGREGATE LICENCE FEES	-30,875.35	-32,000	-35,941.08	-32,000	-32,000	-32,000	-32,000	-32,000
OTHER INCOME	-4,374.20	-3,000	-22,047.00	-10,000	-10,000	-10,000	-10,000	-10,000
TRANSFER FROM RESERVE	0.00	0	0.00	-124,325	0	0	0	0
PERMIT INSPECTION & ROAD REPAIR FEES	-22,625.00	-1,000	-6,400.00	-3,000	-3,000	-3,000	-3,000	-3,000
TOTAL REVENUE	-57,874.55	-36,000.00	-64,388.08	-169,325.00	-45,000.00	-45,000.00	-45,000.00	-45,000.00
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	1,048,945.88	1,097,025	821,749.25	1,211,600	1,145,150	1,173,775	1,203,100	1,233,200
EMPLOYEE BENEFITS	132,378.41	156,525	123,147.65	155,950	149,775	153,525	157,350	161,275
PAYROLL EXPENSES	112,868.67	120,825	105,473.29	133,100	127,600	130,800	134,075	137,425
OMERS EXPENSES	95,184.55	105,850	80,747.69	119,650	112,600	115,425	118,300	121,250
SEASONAL WAGES	0.00	10,375	9,182.58	10,600	10,750	10,900	11,125	11,350
ON CALL / STAND BY WAGES	10,210.00	11,400	4,475.00	11,400	11,600	11,800	12,000	12,250
ASSOCIATION FEES & MEMBERSHIPS	2,145.71	2,350	2,814.44	2,750	2,750	2,750	2,750	2,750
CONFERENCES /SEMINARS/MEALS	320.31	4,000	537.75	4,000	4,000	4,000	4,000	4,000
PROFESSIONAL DEVELOPMENT	7,934.46	15,500	10,224.04	16,000	17,500	19,000	20,500	22,000
CLOTHING & PROTECTIVE GEAR	29,128.35	24,600	21,644.35	25,350	25,350	25,350	25,350	25,350
MEETING EXPENSES	3,010.88	1,600	1,618.97	1,600	1,600	1,600	1,600	1,600
ENGINEERING/CONSULTING FEES	1,310.06	10,000	183.17	25,000	25,000	25,000	25,000	25,000
OFFICE SUPPLIES	2,586.05	1,900	2,109.08	1,900	1,900	1,900	1,900	1,900
TOOLS AND SUPPLIES	61,248.21	39,750	66,814.41	40,550	41,500	42,400	43,300	44,200
ROADWAY MAINTENANCE	33,329.20	94,250	54,606.17	88,850	90,650	92,450	94,300	96,200
WASHOUT REPAIRS	6,990.79	10,000	2,579.61	10,000	10,000	10,000	10,000	10,000
INSURANCE PREMIUMS	44,054.37	48,100	37,260.15	44,875	46,000	47,150	48,325	49,550
EQUIPMENT RENTALS	4,868.92	2,400	2,217.85	2,400	2,400	2,400	2,400	2,400
CONTRACTED SERVICES - OTHER	81,208.60	193,500	115,112.14	208,900	213,100	217,400	221,700	226,200
BEACH ROAD ASSOCIATION ALLOCATIONS	26,152.51	0	0.00	0	0	0	0	0
DEBENTURE DEBT - INTEREST	25,367.80	17,950	15,334.27	18,775	21,950	19,550	17,075	14,525
DEBENTURE DEBT - PRINCIPAL	364,606.33	128,450	113,846.09	80,200	79,925	82,325	84,800	87,350
TOTAL EXPENDITURES	2,093,850.06	2,096,350.00	1,591,677.95	2,213,450.00	2,141,100.00	2,189,500.00	2,238,950.00	2,289,775.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
TRANSPORTATION SERVICES (continued)								
<i>INTERNAL TRANSFERS</i>								
PAYROLL RECOVERY (SEWER)	-1,325.00	-4,875	-4,063.00	-5,400	-5,500	-5,625	-5,725	-5,850
PAYROLL RECOVERY (WATER)	-1,325.00	-6,375	-5,313.00	-7,050	-7,200	-7,350	-7,500	-7,650
PAYROLL RECOVERY (WINTER CONTROL)	-316,150.00	-373,400	-311,166.00	-386,125	-393,850	-401,725	-409,750	-417,950
COST RECOVERY (RECREATION)	-19,200.00	-19,225	-16,021.00	0	0	0	0	0
COST RECOVERY (PARKS & TRAILS)	0.00	0	0.00	-21,475	-21,900	-22,350	-22,800	-23,250
COST RECOVERY (COUNCIL)	-14,750.00	-14,600	-12,166.00	-19,200	-19,600	-20,000	-20,400	-20,800
PAYROLL RECOVERY (LEAF/YARD)	-2,625.00	0	0.00	0	0	0	0	0
PAYROLL RECOVERY (SPECILAIZED TRANSIT)	-6,500.00	-6,500	-5,416.00	-6,725	-6,850	-7,000	-7,150	-7,300
PAYROLL RECOVERY (FLEET)	-166,850.00	-185,525	-154,605.00	-191,775	-195,600	-199,500	-203,500	-207,575
PAYROLL RECOVERY (STREETLIGHTING)	-500.00	-500	-416.00	-500	-500	-500	-525	-525
PAYROLL RECOVERY (BRIDGES&CULVERTS)	-9,600.00	-9,750	-8,124.00	-10,100	-10,300	-10,500	-10,725	-10,950
PAYROLL RECOVERY (FORESTRY)	-79,650.00	-115,500	-96,250.00	-119,150	-121,525	-123,950	-126,425	-128,950
PAYROLL RECOVERY (SIDEWALKS)	-26,025.00	-26,050	-21,708.00	-26,950	-27,500	-28,050	-28,600	-29,175
PAYROLL RECOVERY (PARKING LOTS)	-25,450.00	-21,300	-11,750.00	-22,050	-22,500	-22,950	-23,400	-23,875
PAYROLL RECOVERY (PATROL A FACILITY)	-9,700.00	-10,850	-9,042.00	-11,275	-11,500	-11,725	-11,975	-12,200
PAYROLL RECOVERY (PATROL B FACILITY)	-9,700.00	-10,850	-9,042.00	-11,275	-11,500	-11,725	-11,975	-12,200
PAYROLL RECOVERY (URBAN STORMWATER)	-31,525.00	-32,675	-27,229.00	-34,500	-35,200	-35,900	-36,625	-37,350
PAYROLL RECOVERY (RURAL STORMWATER)	-96,525.00	-102,000	-85,000.00	-105,875	-108,000	-110,150	-112,350	-114,600
COST ALLOCATION TO IT	27,650.00	34,775	28,979.00	39,650	49,450	38,150	40,150	37,150
PAYROLL CHARGE (REC ADMIN)	0.00	21,875	18,229.00	0	0	0	0	0
PAYROLL CHARGE (PARKS & TRAILS)	0.00	0	0.00	22,275	22,725	23,175	23,650	24,125
PAYROLL CHARGE (WINTER CONTROL)	66,075.00	50,400	42,000.00	51,550	52,575	53,625	54,700	55,800
PAYROLL CHARGE (FINANCE)	40,300.00	30,750	25,624.00	0	0	0	0	0
TOTAL INTERNAL TRANSFERS	-683,375.00	-802,175.00	-662,479.00	-865,950.00	-874,275.00	-904,050.00	-920,925.00	-943,125.00
TRANSPORTATION SERVICES NET LEVY	1,352,600.51	1,258,175.00	864,810.87	1,178,175.00	1,221,825.00	1,240,450.00	1,273,025.00	1,301,650.00
BRIDGES & CULVERTS								
<i>EXPENDITURES</i>								
MAINTENANCE	0.00	0	0.00	0	25,000	25,000	25,000	25,000
CONTRACTED SERVICES	0.00	275,000	67,807.45	75,000	0	0	0	0
OSIM BRIDGE & CULVERT INSPECTION REPORTS	17,987.76	15,000	21,715.83	19,800	16,500	19,800	16,500	19,800
TOTAL EXPENDITURES	17,987.76	290,000.00	89,523.28	94,800.00	41,500.00	44,800.00	41,500.00	44,800.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGES (ROADS)	9,600.00	9,750	8,124.00	10,100	10,300	10,500	10,725	10,950
COST CHARGE (FLEET)	1,300.00	1,300	1,084.00	1,400	1,425	1,450	1,475	1,500
TOTAL INTERNAL TRANSFERS	10,900.00	11,050.00	9,208.00	11,500.00	11,725.00	11,950.00	12,200.00	12,450.00
BRIDGES & CULVERTS NET LEVY	28,887.76	301,050.00	98,731.28	106,300.00	53,225.00	56,750.00	53,700.00	57,250.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
STREETLIGHTS								
<i>EXPENDITURES</i>								
HYDRO	64,501.44	64,000	42,716.70	64,000	65,900	67,900	69,900	72,000
CONTRACTED SERVICES - OTHER	8,118.98	7,100	30,869.45	7,100	7,100	7,100	7,100	7,100
DEBENTURE DEBT - INTEREST	13,188.45	11,300	0.00	35,875	37,325	38,800	40,350	41,975
DEBENTURE DEBT - PRINCIPAL	0.00	37,125	0.00	13,225	11,775	10,300	8,750	7,125
STREET/TRAFFIC LIGHT EXPENSES	743.56	500	4,182.37	850	850	850	850	850
TOTAL EXPENDITURES	86,552.43	120,025.00	77,768.52	121,050.00	122,950.00	124,950.00	126,950.00	129,050.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGES (ROADS)	500.00	500	416.00	500	500	500	525	525
COST CHARGE (FLEET)	1,500.00	1,500	1,250.00	1,500	1,525	1,550	1,600	1,625
TOTAL INTERNAL TRANSFERS	2,000.00	2,000.00	1,666.00	2,000.00	2,025.00	2,050.00	2,125.00	2,150.00
STREETLIGHTS NET LEVY	88,552.43	122,025.00	79,434.52	123,050.00	124,975.00	127,000.00	129,075.00	131,200.00
WINTER CONTROL								
<i>EXPENDITURES</i>								
PAYROLL EXPENSES	17,803.17	16,050	10,230.15	16,575	17,125	17,550	18,000	18,450
SEASONAL WAGES	150,386.54	139,550	77,755.94	139,950	144,375	147,975	151,675	155,475
OVERTIME WAGES	4,478.69	12,500	818.22	12,500	12,750	13,000	13,250	13,525
SAND AND SALT EXPENSE	144,839.86	112,500	170,067.25	154,500	175,000	180,000	185,000	190,000
WASHOUT REPAIRS	7,231.83	10,000	30,177.97	10,000	10,000	10,000	10,000	10,000
CONTRACTED SERVICES - OTHER	36,473.30	50,300	24,058.15	71,800	73,250	74,700	76,200	77,700
TOTAL EXPENDITURES	361,213.39	340,900.00	313,107.68	405,325.00	432,500.00	443,225.00	454,125.00	465,150.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL RECOVERY (ROADS)	-66,075.00	-50,400	-42,000.00	-51,550	-52,575	-53,625	-54,700	-55,800
PAYROLL RECOVERY (FLEET)	-11,075.00	-7,800	-6,500.00	-7,950	-8,100	-8,250	-8,425	-8,600
PAYROLL CHARGE (ROADS)	316,150.00	373,400	311,166.00	386,125	393,850	401,725	409,750	417,950
COST CHARGE (FLEET)	241,675.00	270,175	225,145.00	301,025	307,050	313,200	319,450	325,850
TOTAL INTERNAL TRANSFERS	480,675.00	585,375.00	487,811.00	627,650.00	640,225.00	653,050.00	666,075.00	679,400.00
WINTER CONTROL NET LEVY	841,888.39	926,275.00	800,918.68	1,032,975.00	1,072,725.00	1,096,275.00	1,120,200.00	1,144,550.00
SIDEWALKS								
<i>EXPENDITURES</i>								
CONTRACTED SERVICES - OTHER	773.37	10,000	10,969.73	17,500	17,500	17,500	17,500	17,500
TOTAL EXPENDITURES	773.37	10,000.00	10,969.73	17,500.00	17,500.00	17,500.00	17,500.00	17,500.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (ROADS)	26,025.00	26,050	21,708.00	26,950	27,500	28,050	28,600	29,175
COST CHARGE (FLEET)	7,100.00	12,450	10,374.00	12,500	12,750	13,000	13,275	13,550
TOTAL INTERNAL TRANSFERS	33,125.00	38,500.00	32,082.00	39,450.00	40,250.00	41,050.00	41,875.00	42,725.00
SIDEWALKS NET LEVY	33,898.37	48,500.00	43,051.73	56,950.00	57,750.00	58,550.00	59,375.00	60,225.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
PARKING LOTS								
<i>EXPENDITURES</i>								
CONTRACTED SERVICES - OTHER	0.00	4,000	699.60	4,000	4,000	4,000	4,000	4,000
TOTAL EXPENDITURES	0.00	4,000.00	699.60	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGES (ROADS)	25,450.00	21,300	17,750.00	22,050	22,500	22,950	23,400	23,875
COST CHARGE (FLEET)	5,675.00	6,275	5,229.00	6,400	6,525	6,650	6,775	6,925
TOTAL INTERNAL TRANSFERS	31,125.00	27,575.00	22,979.00	28,450.00	29,025.00	29,600.00	30,175.00	30,800.00
PARKING LOTS NET LEVY	31,125.00	31,575.00	23,678.60	32,450.00	33,025.00	33,600.00	34,175.00	34,800.00
FORESTRY MANAGEMENT								
<i>EXPENDITURES</i>								
PROFESSIONAL DEVELOPMENT	1,961.17	1,000	1,110.37	3,000	3,000	3,000	3,000	3,000
CLOTHING & PROTECTIVE GEAR	2,438.85	3,000	1,159.02	3,000	3,000	3,000	3,000	3,000
TOOLS & SUPPLIES	4,081.49	5,000	4,662.39	5,000	5,100	5,200	5,300	5,400
CONTRACTED SERVICES - OTHER	3,199.33	14,000	0.00	14,000	14,000	14,000	14,000	14,000
TOTAL EXPENDITURES	11,680.84	23,000.00	6,931.78	25,000.00	25,100.00	25,200.00	25,300.00	25,400.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGES (ROADS)	79,650.00	115,500	96,250.00	119,150	121,525	123,950	126,425	128,950
COST CHARGE (FLEET)	39,600.00	50,450	42,042.00	62,750	64,000	65,275	66,575	67,900
TOTAL INTERNAL TRANSFERS	119,250.00	165,950.00	138,292.00	181,900.00	185,525.00	189,225.00	193,000.00	196,850.00
FORESTRY MANAGEMENT NET LEVY	130,930.84	188,950.00	145,223.78	206,900.00	210,625.00	214,425.00	218,300.00	222,250.00
FACILITY MAINTENANCE PATROL A								
<i>EXPENDITURES</i>								
FACILITY MAINTENANCE	10,828.80	13,750	8,486.49	13,750	13,750	13,750	13,750	13,750
HYDRO	23,181.42	28,000	17,048.28	25,000	25,625	26,250	26,900	27,575
NATURAL GAS	5,542.25	6,500	4,723.70	6,500	6,675	6,850	7,000	7,175
WATER / WASTEWATER	4,957.01	1,000	5,139.09	5,000	5,125	5,250	5,375	5,500
CONTRACTED SERVICES - CLEANING	549.98	1,000	766.57	2,500	2,500	2,500	2,800	3,000
TOTAL EXPENDITURES	45,059.46	50,250.00	36,164.13	52,750.00	53,675.00	54,600.00	55,825.00	57,000.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (ROADS)	9,700.00	10,850	9,042.00	11,275	11,500	11,725	11,975	12,200
TOTAL INTERNAL TRANSFERS	9,700.00	10,850.00	9,042.00	11,275.00	11,500.00	11,725.00	11,975.00	12,200.00
PATROL A FACILTY NET LEVY	54,759.46	61,100.00	45,206.13	64,025.00	65,175.00	66,325.00	67,800.00	69,200.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
FACILITY MAINTENANCE PATROL B								
<i>EXPENDITURES</i>								
FACILITY MAINTENANCE	5,497.53	13,750	3,318.82	13,750.00	13,750.00	13,750.00	13,750.00	13,750.00
HYDRO	4,010.55	8,000	2,529.38	5,000.00	5,125.00	5,250.00	5,375.00	5,500.00
NATURAL GAS	3,469.80	5,800	3,135.12	4,800.00	4,925.00	5,050.00	5,175.00	5,300.00
WATER / WASTEWATER	1,500.00	1,250	2,553.85	2,200.00	2,250.00	2,300.00	2,350.00	2,400.00
TOTAL EXPENDITURES	14,477.88	28,800.00	11,537.17	25,750.00	26,050.00	26,350.00	26,650.00	26,950.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (ROADS)	9,700.00	10,850	9,042.00	11,275	11,500	11,725	11,975	12,200
TOTAL INTERNAL TRANSFERS	9,700.00	10,850.00	9,042.00	11,275.00	11,500.00	11,725.00	11,975.00	12,200.00
PATROL B FACILITY NET LEVY	24,177.88	39,650.00	20,579.17	37,025.00	37,550.00	38,075.00	38,625.00	39,150.00
URBAN STORMWATER MANAGEMENT								
<i>EXPENDITURES</i>								
CONTRACTED SERVICES - OTHER	1,882.56	15,000	0.00	28,000	28,000	28,000	28,000	28,000
MAINTENANCE - COLLECTION SYSTEM	1,741.41	3,500	0.00	3,500	3,500	3,500	3,500	3,500
TOTAL EXPENDITURES	3,623.97	18,500.00	0.00	31,500.00	31,500.00	31,500.00	31,500.00	31,500.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (ROADS)	31,525.00	32,675	27,229.00	34,500	35,200	35,900	36,625	37,350
COST CHARGE (FLEET)	48,450.00	39,950	33,292.00	19,650	20,050	20,450	20,850	21,275
TOTAL INTERNAL TRANSFERS	79,975.00	72,625.00	60,521.00	54,150.00	55,250.00	56,350.00	57,475.00	58,625.00
URBAN STORMWATER MANAGEMENT NET LEVY	83,598.97	91,125.00	60,521.00	85,650.00	86,750.00	87,850.00	88,975.00	90,125.00
RURAL STORMWATER MANAGEMENT								
<i>EXPENDITURES</i>								
MAINTENANCE	26,247.47	54,000	49,265.66	54,000	54,000	54,000	54,000	54,000
CONTRACTED SERVICES	0.00	0	0.00	125,000	250,000	250,000	250,000	250,000
EQUIPMENT RENTALS	3,793.10	5,000	5,266.08	5,000	5,000	5,000	5,000	5,000
TOTAL EXPENDITURES	30,040.57	59,000.00	54,531.74	184,000.00	309,000.00	309,000.00	309,000.00	309,000.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (ROADS)	96,525.00	102,000	85,000.00	105,875	108,000	110,150	112,350	114,600
COST CHARGE (FLEET)	39,050.00	44,575	37,145.00	32,800	33,450	34,125	34,800	35,500
TOTAL INTERNAL TRANSFERS	135,575.00	146,575.00	122,145.00	138,675.00	141,450.00	144,275.00	147,150.00	150,100.00
RURAL STORMWATER MANAGEMENT NET LEVY	165,615.57	205,575.00	176,676.74	322,675.00	450,450.00	453,275.00	456,150.00	459,100.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
FLEET								
<i>REVENUES</i>								
INSURANCE CLAIMS FUNDS	-3,607.16	0	-20,181.99	0	0	0	0	0
TOTAL REVENUES	-3,607.16	0.00	-20,181.99	0.00	0.00	0.00	0.00	0.00
<i>EXPENDITURES</i>								
AVL/GPS MOBILE	0.00	3,500	2,374.35	3,500	3,500	3,500	3,500	3,500
AVL/GPS ANNUAL FEES	0.00	19,500	19,645.46	27,000	27,000	27,000	27,000	27,000
INSURANCE PREMIUMS	25,855.03	28,000	22,886.70	29,000	29,725	30,450	31,225	32,000
FLEET MAINTENANCE	230,119.89	262,300	222,198.43	267,550	273,000	278,500	284,100	289,800
FUEL MANAGEMENT	10,074.24	11,000	10,074.24	14,200	14,200	14,200	14,200	3,500
REGULAR UNLEADED	66,473.77	64,800	58,298.54	64,800	64,800	64,800	64,800	64,800
VEHICLE FUEL/OIL	11,809.38	10,000	11,454.10	11,000	11,000	11,000	11,000	11,000
CLEAR DIESEL	108,317.53	103,300	96,548.12	107,000	107,000	107,000	107,000	107,000
DYED DIESEL	71,265.88	56,300	60,559.05	66,300	66,300	66,300	66,300	66,300
EQUIPMENT LEASE COSTS	223.06	0	0.00	8,200	0	0	0	0
TOTAL EXPENDITURES	524,138.78	558,700.00	504,038.99	598,550.00	596,525.00	602,750.00	609,125.00	604,900.00
<i>INTERNAL TRANSFERS</i>								
COST RECOVERY (WINTER CONTROL)	-241,675.00	-270,175	-225,145.00	-301,025	-307,050	-313,200	-319,450	-325,850
COST RECOVERY (PARKS)	-20,650.00	-18,550	-15,458.00	-18,575	-18,950	-19,325	-19,700	-20,100
COST RECOVERY (MEMORIAL PARK)	-10,325.00	-12,375	-10,313.00	-12,375	-12,625	-12,875	-13,125	-13,400
COST RECOVERY (HORT. & BEAUT.)	-5,675.00	-5,675	-4,729.00	-5,675	-5,800	-5,925	-6,050	-6,175
COST RECOVERY (BUILDING)	-10,325.00	-12,375	-10,313.00	-12,375	-12,625	-12,875	-13,125	-13,400
COST RECOVERY (WATER)	-30,950.00	-58,275	-48,563.00	-33,150	-33,825	-34,500	-35,200	-35,900
COST RECOVERY (SEWER)	-30,950.00	-22,375	-18,647.00	-33,150	-33,825	-34,500	-35,200	-35,900
COST RECOVERY (CEMETERY)	-11,350.00	-11,350	-9,458.00	-11,350	-11,575	-11,800	-12,025	-12,275
COST RECOVERY (BY-LAW & ANIMAL CNTRL)	-10,325.00	-8,900	-7,416.00	-9,000	-9,175	-9,350	-9,550	-9,750
COST RECOVERY (CONVENTIONAL TRANSIT)	-10,000.00	-10,000	-8,334.00	-6,750	0	0	0	0
COST RECOVERY (SPECIALIZED TRANSIT)	0.00	0	0.00	-7,500	-7,500	-7,500	-7,500	-7,500
COST RECOVERY (STREETLIGHTING)	-1,500.00	-1,500	-1,250.00	-1,500	-1,525	-1,550	-1,600	-1,625
COST RECOVERY (PROGRAMMING)	-4,150.00	-4,425	-3,687.00	0	0	0	0	0
COST RECOVERY (SIDEWALKS)	-7,100.00	-12,450	-10,374.00	-12,500	-12,750	-13,000	-13,275	-13,550
COST RECOVERY (PARKING LOTS)	-5,675.00	-6,275	-5,229.00	-6,400	-6,525	-6,650	-6,775	-6,925
COST RECOVERY (FIRE VEHICLES)	-8,000.00	-8,000	-6,666.00	-8,000	-8,150	-8,325	-8,500	-8,675
COST RECOVERY (BRIDGES & CULVERTS)	-1,300.00	-1,300	-1,084.00	-1,400	-1,425	-1,450	-1,475	-1,500
COST RECOVERY (FORESTRY)	-39,600.00	-50,450	-42,042.00	-62,750	-64,000	-65,275	-66,575	-67,900
COST RECOVERY (URBAN STORMWATER)	-48,450.00	-39,950	-33,292.00	-19,650	-20,050	-20,450	-20,850	-21,275
COST RECOVERY (RURAL STORMWATER)	-39,050.00	-44,575	-37,145.00	-32,800	-33,450	-34,125	-34,800	-35,500
PAYROLL CHARGE (ROADS)	166,850.00	185,525	154,605.00	191,775	195,600	199,500	203,500	207,575
PAYROLL CHARGE (WINTER CONTROL)	11,075.00	7,800	6,500.00	7,950	8,100	8,250	8,425	8,600
TOTAL INTERNAL TRANSFERS	-359,125.00	-405,650.00	-338,040.00	-396,200.00	-397,125.00	-404,925.00	-412,850.00	-421,025.00
FLEET NET LEVY	161,406.62	153,050.00	145,817.00	202,350.00	199,400.00	197,825.00	196,275.00	183,875.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
CONVENTIONAL TRANSIT SERVICES								
<i>REVENUES</i>								
TRANSFER FROM RESERVE FUND	-9,500.00	-19,850	0.00	-59,650	0	0	0	0
USER FEES	-7,540.00	-10,000	-4,348.00	-2,600	0	0	0	0
TOTAL REVENUES	-17,040.00	-29,850.00	-4,348.00	-62,250.00	0.00	0.00	0.00	0.00
<i>EXPENDITURES</i>								
VEHICLE MAINTENANCE	17,680.36	11,600	17,821.30	11,500	0	0	0	0
OPERATIONS CONTRACT	73,680.91	72,750	67,179.02	40,500	0	0	0	0
PROMOTION & EDUCATION	0.00	0	0.00	500	0	0	0	0
TOTAL EXPENDITURES	91,361.27	84,350.00	85,000.32	52,500.00	0.00	0.00	0.00	0.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (ROADS)	6,500.00	6,500	5,416.00	0	0	0	0	0
PAYROLL CHARGE (ASSET MGMT)	0.00	0	0.00	3,000	0	0	0	0
COST CHARGE (FLEET)	10,000.00	10,000	8,334.00	6,750	0	0	0	0
TOTAL INTERNAL TRANSFERS	16,500.00	16,500.00	13,750.00	9,750.00	0.00	0.00	0.00	0.00
CONVENTIONAL TRANSIT SERVICES NET LEVY	90,821.27	71,000.00	94,402.32	0.00	0.00	0.00	0.00	0.00
SPECIALIZED TRANSIT SERVICES								
72420								
<i>REVENUES</i>								
TRANSFER FROM RESERVE FUND	0.00	0	0.00	-3,475	-5,325	-6,050	-6,900	-7,200
USER FEES	0.00	0	0.00	-2,600	-2,600	-2,600	-2,600	-2,600
TOTAL REVENUES	0.00	0.00	0.00	-6,075.00	-7,925.00	-8,650.00	-9,500.00	-9,800.00
<i>EXPENDITURES</i>								
VEHICLE MAINTENANCE	0.00	0	0.00	8,500	9,000	9,500	10,000	10,000
OPERATIONS CONTRACT	0.00	0	0.00	56,000	58,800	60,500	62,350	64,200
PROMOTION & EDUCATION	0.00	0	0.00	500	500	500	500	500
TOTAL EXPENDITURES	0.00	0.00	0.00	65,000.00	68,300.00	70,500.00	72,850.00	74,700.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (CLERKS)	0.00	0	0.00	6,000	6,000	6,000	6,000	6,000
PAYROLL CHARGE (ROADS)	0.00	0	0.00	6,725	6,850	7,000	7,150	7,300
COST CHARGE (FLEET)	0.00	0	0.00	7,500	7,500	7,500	7,500	7,500
TOTAL INTERNAL TRANSFERS	0.00	0.00	0.00	20,225.00	20,350.00	20,500.00	20,650.00	20,800.00
SPECIALIZED TRANSIT SERVICES NET LEVY	0.00	0.00	0.00	79,150.00	80,725.00	82,350.00	84,000.00	85,700.00
TOTAL TRANSPORTATION SERVICES NET LEVY	3,088,263.07	3,498,050.00	2,599,051.82	3,527,675.00	3,694,200.00	3,752,750.00	3,819,675.00	3,879,075.00

PARKS & FACILITY SERVICES

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
PARKS & TRAILS								
<i>REVENUES</i>								
DONATIONS & CONTRIBUTIONS	-116,051.81	-4,000	-1,202.47	-4,000	-4,000	-4,000	-4,000	-4,000
OTHER INCOME	-491.88	-1,000	-700.64	-1,000	-1,000	-1,000	-1,000	-1,000
PAVILLION RENTALS	0.00	-500	0.00	0	0	0	0	0
TOTAL REVENUES	-116,543.69	-5,500.00	-1,903.11	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	89,433.77	90,675.00	91,016.03	210,050	215,300	222,100	227,650	233,350
EMPLOYEE BENEFITS	10,024.09	9,975	9,115.80	25,575	26,275	26,925	27,600	28,300
PAYROLL EXPENSES	12,704.14	9,400	10,323.83	22,300	22,925	23,500	24,075	24,675
OMERS EXPENSES	13,897.15	10,225	10,253.84	22,000	22,725	23,300	23,875	24,475
SEASONAL WAGES	38,651.73	11,650	7,068.13	8,750	8,925	9,100	9,275	9,475
ASSOCIATION FEES & MEMBERSHIPS	0.00	500	0.00	1,800	1,800	1,900	1,900	2,000
CONFERENCES/SEMINARS/MEALS	0.00	0	0.00	1,500	1,500	1,500	1,500	1,500
EDUCATION / TRAINING	900.53	1,000	0.00	8,500	8,500	8,500	8,500	8,500
CLOTHING & PROTECTIVE GEAR	924.98	600	1,464.56	1,600	1,600	1,600	1,600	1,600
ADVERTISING / PROMOTION	0.00	500	0.00	500	500	500	500	500
OFFICE SUPPLIES	0.00	100	0.00	1,000	1,000	1,000	1,000	1,000
FACILITY MAINTENANCE	10,259.63	15,000	9,329.79	15,000	15,000	16,000	16,000	16,000
MAINTENANCE - EQUIPMENT	1,302.65	1,000	0.00	1,000	1,000	1,000	1,000	1,000
MISC MATERIALS/SUPPLIES	1,458.03	3,200	4,439.29	3,200	3,200	3,200	3,200	3,200
INSURANCE PREMIUMS	6,515.11	6,600	5,098.50	6,150	6,300	6,450	6,600	6,750
HYDRO	1,815.20	2,600	1,456.00	2,200	2,250	2,300	2,350	2,400
WATER / WASTEWATER	14,175.32	16,800	14,062.84	16,500	17,325	18,175	19,100	20,050
EQUIPMENT RENTALS	2,205.13	3,000	2,621.35	4,500	4,500	5,000	5,000	5,000
CONTRACT SERVICE - GRASS CUTTING	29,220.41	31,500	34,541.36	31,500	31,500	31,500	34,000	34,000
CONTRACTED SERVICES	12,568.19	1,500	2,980.96	5,000	2,000	2,000	2,000	2,000
RECREATION AGREEMENT - OWEN SOUND	21,800.00	0	0.00	0	0	0	0	0
TOM THOMSON TRAIL ASSOCIATION	5,000.00	0	0.00	0	0	0	0	0
GEORGIAN TRAIL ASSOCIATION	1,841.86	0	0.00	0	0	0	0	0
TOTAL EXPENDITURES	274,697.92	215,825.00	203,772.28	388,625.00	394,125.00	405,550.00	416,725.00	425,775.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
PARKS & TRAILS (con't)								
<i>INTERNAL TRANSFERS</i>								
PAYROLL RECOVERY (HARBOUR)	-9,625.00	-11,900	-9,916.00	-7,800	-7,950	-8,125	-8,275	-8,450
PAYROLL RECOVERY (ARENA)	-19,250.00	-23,800	-19,834.00	-27,075	-27,625	-28,175	-28,750	-29,325
PAYROLL RECOVERY (M. PARK)	-14,425.00	-17,850	-14,874.00	-21,250	-21,675	-22,100	-22,550	-23,000
PAYROLL RECOVERY (ATHLETIC FIELDS)	-1,925.00	-2,375	-1,979.00	-4,100	-4,175	-4,250	-4,350	-4,425
PAYROLL RECOVERY (CEMETERY)	-6,750.00	-8,325	-6,937.00	-13,650	-13,925	-14,200	-14,475	-14,775
PAYROLL RECOVERY (SP. EVENTS)	-2,900.00	-3,575	-2,979.00	0	0	0	0	0
PAYROLL RECOVERY (REC ADMIN)	-12,500.00	-15,475	-12,895.00	0	0	0	0	0
PAYROLL RECOVERY (BEAUT & HORT)	-9,625.00	-11,900	-9,916.00	-8,175	-8,350	-8,500	-8,675	-8,850
PAYROLL RECOVERY (ROADS)	0.00	0	0.00	-22,275	-22,725	-23,175	-23,650	-24,125
PAYROLL RECOVERY (POOL)	0.00	0	0.00	-5,250	-5,350	-5,450	-5,575	-5,675
PAYROLL RECOVERY (FACILITY MGMT)	0.00	0	0.00	-45,700	-43,325	-44,200	-45,075	-45,975
COST ALLOCATION TO IT	900.00	0	0.00	8,975	11,225	8,625	9,075	8,400
PAYROLL CHARGE (REC ADMIN)	6,987.50	8,700	6,834.00	0	0	0	0	0
PAYROLL CHARGE (FACILITY MGMT)	0.00	4,000	3,334.00	0	0	0	0	0
COST CHARGE (TRANSPORTATION)	0.00	0	0.00	21,475	21,900	22,350	22,800	23,250
COST CHARGE (FLEET)	20,650.00	18,550	15,458.00	18,575	18,950	19,325	19,700	20,100
PAYROLL CHARGE (ARENA)	58,900.00	61,050	50,874.00	54,400	55,500	56,600	57,725	58,875
PAYROLL CHARGE (FINANCE)	0.00	0	17,941.00	0	0	0	0	0
PAYROLL CHARGE (COMMUNICATIONS)	7,350.00	8,075	6,729.00	8,325	8,500	8,675	8,850	9,025
TOTAL INTERNAL TRANSFERS	17,787.50	5,175.00	21,840.00	-43,525.00	-39,025.00	-42,600.00	-43,225.00	-44,950.00
PARKS & TRAILS NET LEVY	175,941.73	215,500.00	223,709.17	340,100.00	350,100.00	357,950.00	368,500.00	375,825.00
HORTICULTURE & BEAUTIFICATION								
<i>REVENUES</i>								
BIA CONTRIBUTION	-7,500.00	-7,500	-7,500.00	-7,500	-7,500	-7,500	-7,500	-7,500
TOTAL REVENUES	-7,500.00	-7,500.00	-7,500.00	-7,500.00	-7,500.00	-7,500.00	-7,500.00	-7,500.00
<i>EXPENDITURES</i>								
PAYROLL EXPENSES	894.87	2,350	2,506.47	3,100	3,200	3,300	3,400	3,475
SEASONAL WAGES	7,790.04	22,050	21,193.85	27,450	28,000	28,550	29,125	29,700
CLOTHING & PROTECTIVE GEAR	0.00	200	0.00	250	250	250	250	250
MISC MATERIALS & SUPPLIES	1,645.21	1,500	392.49	1,500	1,500	1,500	1,500	1,500
EQUIPMENT RENTALS	0.00	500	0.00	500	500	500	500	500
CONTRACTED SERVICES - GRASS CUTTING	8,159.50	7,750	3,256.64	3,250	3,250	3,250	3,250	3,250
HORTICULTURE & BEAUTIFICATION	23,659.97	25,100	18,439.63	25,100	25,100	26,000	26,000	26,000
TOTAL EXPENDITURES	42,149.59	59,450.00	45,789.08	61,150.00	61,800.00	63,350.00	64,025.00	64,675.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (PARKS & TRAILS)	9,625.00	11,900	9,916.00	8,175	8,350	8,500	8,675	8,850
PAYROLL CHARGE (ARENA)	5,575.00	7,800	0.00	3,200	3,275	3,350	3,425	3,500
COST CHARGE (FLEET)	5,675.00	5,675	4,729.00	5,675	5,800	5,925	6,050	6,175
TOTAL INTERNAL TRANSFERS	20,875.00	25,375	14,645.00	17,050	17,425	17,775	18,150	18,525
HORTICUTLURE & BEAUTIFICATION NET LEVY	55,524.59	77,325.00	52,934.08	70,700.00	71,725.00	73,625.00	74,675.00	75,700.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
MEAFORD HARBOUR								
<i>REVENUES</i>								
CONCESSION REVENUES	-604.85	-1,000	-1,197.25	-1,000	-1,000	-1,000	-1,000	-1,000
DOCKAGE FEES - NON SEASONAL	-16,356.05	-14,000	-17,434.43	-17,000	-17,500	-17,500	-18,000	-18,000
DOCKAGE FEES - SEASONAL	-216,629.87	-217,000	-257,922.61	-260,000	-262,500	-265,000	-267,500	-270,000
RV CAMPING	-15,114.00	-13,000	-17,124.09	-16,500	-16,750	-17,000	-17,000	-17,000
RENTAL REVENUE	-16,593.83	-15,000	-15,358.40	-15,000	-16,000	-16,000	-16,500	-16,500
OTHER FEES & CHARGES	-9,447.50	-5,000	-8,436.60	-6,000	-7,000	-7,000	-8,000	-8,000
HYDRO - DOCKAGE	-13,056.00	-14,000	-13,672.00	-14,000	-15,000	-15,000	-16,000	-16,000
SALE OF CAPITAL ASSET	-8,362.00	0	0.00	0	0	0	0	0
PAVILLION RENTALS	-609.61	-2,000	-198.00	-2,000	-2,000	-2,000	-2,000	-2,000
TOTAL REVENUES	-296,773.71	-281,000.00	-331,343.38	-331,500.00	-337,750.00	-340,500.00	-346,000.00	-348,500.00
<i>EXPENDITURES</i>								
FEES-REF/W-O/CANCEL CONTRACTS	3,646.55	3,000	5,439.41	3,000	3,000	3,000	3,000	3,000
PAYROLL EXPENSES	3,717.88	3,525	4,426.90	4,600	4,700	4,800	4,900	5,000
OMERS EXPENSE	1,961.53	0	1,931.87	0	0	0	0	0
SEASONAL WAGES	33,021.99	33,100	37,133.54	40,650	41,600	42,450	43,300	44,175
ASSOCIATION FEES & MEMBERSHIPS	203.52	1,000	890.06	1,000	1,000	1,000	1,000	1,000
EDUCATION / TRAINING	0.00	600	0.00	500	500	1,500	1,500	1,500
CLOTHING & PROTECTIVE GEAR	364.30	400	144.39	400	500	500	500	500
ADVERTISING / PROMOTION	2,429.98	2,500	1,316.77	2,500	2,500	3,000	3,000	3,000
OFFICE SUPPLIES	528.26	500	300.82	500	800	800	800	800
FACILITY MAINTENANCE	20,647.02	17,000	9,552.11	20,000	21,000	21,000	22,000	22,000
MAINTENANCE - EQUIPMENT	0.00	1,500	1,042.53	1,000	1,000	1,500	1,500	2,000
MAINTENANCE - DOCKS	28,368.36	5,000	1,170.23	5,000	5,000	6,000	6,000	6,000
INSURANCE PREMIUMS	3,324.07	3,575	2,771.90	3,350	3,425	3,525	3,625	3,700
HYDRO	14,639.77	19,950	10,270.48	17,000	17,425	17,850	18,300	18,750
WATER / WASTEWATER	17,884.46	16,800	18,980.95	19,000	19,950	20,950	22,000	23,100
BANK SERVICE CHARGES	3,691.14	4,300	5,258.29	4,200	4,300	4,400	4,500	4,500
CONTRACT SERVICE - GRASS CUTTING	3,573.66	3,520	2,382.44	3,525	3,800	3,800	3,800	4,200
CONTRACTED SERVICES	19,399.75	20,000	16,630.16	20,000	21,000	21,000	21,000	21,000
CONTRACTED SERVICE - DREDGING	1,438.84	8,000	0.00	8,000	8,000	10,000	10,000	10,000
CANADA - FEDERAL LEASE	47,417.29	45,100	62,137.77	53,600	53,800	56,400	56,400	57,600
ICE & WOOD EXPENSE	334.36	500	74.40	500	600	600	700	700
MUNICIPAL TAXES	4,204.77	3,900	4,200.22	4,400	4,450	4,500	4,550	4,600
TOTAL EXPENDITURES	210,797.50	193,770.00	186,055.24	212,725.00	218,350.00	228,575.00	232,375.00	237,125.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
MEAFORD HARBOUR (con't)								
<i>INTERNAL TRANSFERS</i>								
INTERNAL COST CHARGES	900.00	0	0.00	0	0	0	0	0
COST CHARGE (ROADS)	0.00	900	750.00	1,000	1,025	1,050	1,075	1,100
COST ALLOCATION TO IT	5,825.00	5,725	4,771.00	6,150	7,650	5,925	6,225	5,775
PAYROLL CHARGE(REC ADMIN)	6,987.50	17,075	1,374.00	0	0	0	0	0
PAYROLL CHARGE(ARENA)	0.00	0	0.00	12,775	13,025	13,275	13,550	13,825
PAYROLL CHARGE (PARKS&TRAILS)	9,625.00	11,900	9,916.00	7,800	7,950	8,125	8,275	8,450
TOTAL INTERNAL TRANSFERS	23,337.50	35,600.00	16,811.00	27,725.00	29,650.00	28,375.00	29,125.00	29,150.00
MEAFORD HARBOUR NET LEVY	-62,638.71	-51,630.00	-128,477.14	-91,050.00	-89,750.00	-83,550.00	-84,500.00	-82,225.00
MEMORIAL PARK & CAMPGROUND								
<i>REVENUES</i>								
CONCESSION REVENUES	-1,999.92	-3,500	-2,000.00	-1,000	-1,000	-1,000	-1,000	-1,000
CAMPGROUND FEES	-346,825.53	-325,000	-377,013.57	-370,000	-375,000	-380,000	-385,000	-390,000
OTHER FEES & CHARGES	-4,580.33	-4,000	-400.13	-4,000	-4,000	-4,000	-4,000	-4,000
MINI GOLF FEES	-11,152.04	-11,000	-10,263.80	-11,000	-11,000	-11,000	-11,000	-11,000
ICE & WOOD REVENUE	-13,389.01	-13,000	-14,240.33	-13,500	-13,500	-13,500	-13,500	-13,500
PAVILLION RENTALS	-750.00	-500	-1,044.25	-1,000	-1,000	-1,000	-1,000	-1,000
TOTAL REVENUES	-378,696.83	-357,000.00	-404,962.08	-400,500.00	-405,500.00	-410,500.00	-415,500.00	-420,500.00
<i>EXPENDITURES</i>								
PAYROLL EXPENSES	4,035.58	4,300	6,209.66	8,325	8,525	8,700	8,875	9,050
SEASONAL WAGES	37,113.22	41,600	57,184.68	74,550	76,175	77,700	79,250	80,850
ASSOCIATION FEES & MEMBERSHIPS	0.00	500	727.58	1,000	1,000	1,000	1,000	1,000
EDUCATION / TRAINING	0.00	800	0.00	800	800	800	800	800
CLOTHING & PROTECTIVE GEAR	909.72	800	835.11	600	600	600	600	600
ADVERTISING / PROMOTION	1,689.80	2,000	2,475.90	3,000	3,000	3,000	3,000	3,000
OFFICE SUPPLIES	848.96	700	577.73	1,000	1,000	1,000	1,000	1,000
COPYING & PRINTING	154.68	250	0.00	250	250	250	250	250
FACILITY MAINTENANCE	20,031.10	20,000	22,355.67	23,000	24,000	25,000	26,000	26,000
MAINTENANCE - EQUIPMENT	616.19	3,000	0.00	3,000	3,000	3,000	3,000	3,000
INSURANCE PREMIUMS	4,573.93	5,400	4,185.20	5,050	5,175	5,300	5,425	5,550
HYDRO	22,635.12	26,250	21,252.92	24,800	25,425	26,075	26,725	27,400
NATURAL GAS	1,920.39	2,250	934.05	2,200	2,250	2,300	2,350	2,400
WATER WASTEWATER	10,068.75	9,450	17,236.98	14,000	14,800	15,600	16,500	17,400
BANK SERVICE CHARGES	8,201.44	5,500	8,164.78	8,250	8,250	8,250	8,250	8,250
EQUIPMENT RENTALS	0.00	500	0.00	500	500	500	500	500
CONTRACT SERVICE - GRASS CUTTING	8,372.64	8,230	5,581.76	8,200	8,400	8,600	8,800	9,000
CONTRACTED SERVICES	3,577.00	2,000	0.00	2,000	2,000	2,000	2,000	2,000
ICE & WOOD EXPENSES	8,537.15	6,000	4,050.23	8,000	8,200	8,400	8,500	8,500
TOTAL EXPENDITURES	133,285.67	139,530.00	151,772.25	188,525.00	193,350.00	198,075.00	202,825.00	206,550.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
MEMORIAL PARK & CAMPGROUND (con't)								
<i>INTERNAL TRANSFERS</i>								
PAYROLL RECOVERY (SPECIAL EVENTS)	-1,500.00	-1,500	-1,250.00	-1,500	-1,500	-1,500	-1,500	-1,500
KIN KAMP AGREEMENT (COMM. FUNDING)	0.00	-11,500	-9,584.00	-11,650	-11,950	-12,250	-12,500	-12,750
INTERNAL COST CHARGES	1,150.00	0	0.00	0	0	0	0	0
COST CHARGE (ROADS)	9,600.00	7,950	6,624.00	8,775	8,950	9,125	9,300	9,500
COST ALLOCATION TO IT	7,100.00	7,725	6,437.00	7,975	9,525	7,800	8,125	7,700
PAYROLL CHARGE (REC ADMIN)	6,987.50	17,075	4,084.00	0	0	0	0	0
PAYROLL CHARGE (PARKS & TRAILS)	14,425.00	17,850	14,874.00	21,250	21,675	22,100	22,550	23,000
PAYROLL CHARGE (MUN. ENFORCEMENT)	0.00	11,050	9,208.00	10,925	11,150	11,375	11,600	11,825
COST CHARGE (FLEET)	10,325.00	12,375	10,313.00	12,375	12,625	12,875	13,125	13,400
PAYROLL CHARGE (ARENA)	35,950.00	44,750	37,292.00	19,150	19,525	19,925	20,325	20,725
TOTAL INTERNAL TRANSFERS	84,037.50	105,775.00	77,998.00	67,300.00	70,000.00	69,450.00	71,025.00	71,900.00
MEMORIAL PARK & CAMPGROUND NET LEVY	-161,373.66	-111,695.00	-175,191.83	-144,675.00	-142,150.00	-142,975.00	-141,650.00	-142,050.00
ATHLETIC FIELDS								
<i>REVENUES</i>								
RENTAL REVENUE	-5,646.25	-6,000	-6,233.75	-6,500	-6,500	-7,000	-7,000	-7,000
OTHER INCOME	-1,196.00	-1,000	-700.00	-1,000	-1,000	-1,000	-1,000	-1,000
TOTAL REVENUES	-6,842.25	-7,000.00	-6,933.75	-7,500.00	-7,500.00	-8,000.00	-8,000.00	-8,000.00
<i>EXPENDITURES</i>								
FACILITY MAINTENANCE	4,185.20	6,000	4,174.13	6,000	6,000	6,500	6,500	6,500
HYDRO	1,525.65	2,000	1,387.44	2,000	2,050	2,100	2,150	2,200
WATER / WASTEWATER	1,479.25	1,900	1,478.64	1,800	1,900	2,000	2,100	2,200
CONTRACT SERVICE - GRASS CUTTING	4,655.64	7,300	4,237.10	7,300	7,300	7,300	8,500	8,500
CONTRACTED SERVICES	0.00	500	0.00	500	500	500	500	500
TOTAL EXPENDITURES	11,845.74	17,700.00	11,277.31	17,600.00	17,750.00	18,400.00	19,750.00	19,900.00
<i>INTERNAL TRANSFERS</i>								
COST CHARGE (ROADS)	0.00	400	334.00	400	400	425	425	425
PAYROLL CHARGE (REC ADMIN)	1,750.00	5,500	1,374.00	0	0	0	0	0
PAYROLL CHARGE (PARKS & TRAILS)	1,925.00	2,375	1,979.00	4,100	4,175	4,250	4,350	4,425
PAYROLL CHARGE (ARENA)	5,750.00	5,675	4,729.00	5,250	5,350	5,450	5,575	5,675
TOTAL INTERNAL TRANSFERS	9,425.00	13,950.00	8,416.00	9,750.00	9,925.00	10,125.00	10,350.00	10,525.00
ATHLETIC FIELDS NET LEVY	14,428.49	24,650.00	12,759.56	19,850.00	20,175.00	20,525.00	22,100.00	22,425.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
CEMETERIES								
<i>REVENUES</i>								
OTHER INCOME	-7,150.00	-7,000	-6,080.55	-7,000	-7,000	-7,400	-7,400	-7,400
OTHER INCOME - PERPETUAL CARE	-9,086.81	-8,250	0.00	-11,500	-11,750	-12,000	-12,250	-12,500
GRAVE OPENINGS	-20,876.90	-25,000	-16,725.00	-25,000	-25,000	-26,000	-26,000	-26,000
LOT SALES	-5,850.00	-11,000	-14,034.00	-11,000	-11,000	-12,000	-12,000	-12,000
CREMATIONS - GRAVE OPENINGS	-16,372.20	-13,000	-12,254.10	-14,000	-14,000	-15,000	-15,000	-15,000
CREMATIONS - LOT SALES	-720.00	-1,500	-1,920.00	-1,000	-1,000	-1,200	-1,200	-1,200
COLUMBARIUM SALES	-8,824.89	-7,000	-6,060.50	-8,000	-8,000	-8,100	-8,100	-8,100
COLUMBARIUM OPENINGS	-398.23	-1,000	-398.22	-1,500	-1,500	-1,600	-1,600	-1,600
TOTAL REVENUES	-69,279.03	-73,750.00	-57,472.37	-79,000.00	-79,250.00	-83,300.00	-83,550.00	-83,800.00
<i>EXPENDITURES</i>								
EDUCATION / TRAINING	0.00	400	0.00	0	0	0	0	0
CLOTHING & PROTECTIVE GEAR	0.00	400	0.00	400	400	400	400	400
ADVERTISING / PROMOTION	0.00	100	0.00	100	100	100	100	100
PROFESSIONAL FEES - AUDIT	1,250.00	1,000	250.00	1,000	1,000	1,000	1,000	1,000
OFFICE SUPPLIES	0.00	200	22.39	200	200	200	200	200
COPYING & PRINTING	0.00	100	0.00	100	100	100	100	100
FACILITY MAINTENANCE	4,397.99	8,000	3,006.60	5,500	6,000	6,500	7,000	7,500
MAINTENANCE - EQUIPMENT	735.87	1,000	698.01	1,500	1,500	1,500	1,500	1,500
INSURANCE PREMIUMS	1,592.00	1,725	1,329.30	1,600	1,650	1,700	1,750	1,800
HYDRO	2,190.82	3,450	2,004.26	2,700	2,775	2,850	2,925	3,000
FURNANCE OIL	0.00	650	0.00	0	0	0	0	0
WATER/WASTEWATER	107.54	0	0.00	0	0	0	0	0
VEHICLE MAINTENANCE	0.00	1,000	1,351.66	1,000	1,000	1,000	1,000	1,000
OTHER EXPENSES	7,680.00	3,000	15.00	1,000	1,000	1,000	1,000	1,000
CONTRACT SERVICE - GRASS CUTTING	24,765.40	24,300	17,407.79	24,300	24,300	24,300	25,500	25,500
CONTRACTED SERVICES	0.00	700	1,194.66	700	700	700	700	700
TOTAL EXPENDITURES	42,719.62	46,025.00	27,279.67	40,100.00	40,725.00	41,350.00	43,175.00	43,800.00
<i>INTERNAL TRANSFERS</i>								
INTERNAL COST CHARGES	600.00	0	0.00	0	0	0	0	0
COST ALLOCATION TO IT	5,825.00	5,725	4,771.00	6,150	7,650	5,925	6,225	5,775
PAYROLL CHARGE (REC ADMIN)	3,487.50	11,000	2,750.00	0	0	0	0	0
PAYROLL CHARGE (FACILITY MGMT)	0.00	1,600	1,334.00	0	0	0	0	0
PAYROLL CHARGE (PARKS & TRAILS)	6,750.00	8,325	6,937.00	13,650	13,925	14,200	14,475	14,775
COST CHARGE (FLEET)	11,350.00	11,350	9,458.00	11,350	11,575	11,800	12,025	12,275
PAYROLL CHARGE (ARENA)	27,650.00	28,650	23,874.00	32,375	33,025	33,675	34,350	35,025
TOTAL INTERNAL TRANSFERS	55,662.50	66,650.00	49,124.00	63,525.00	66,175.00	65,600.00	67,075.00	67,850.00
CEMETERIES NET LEVY	29,103.09	38,925.00	18,931.30	24,625.00	27,650.00	23,650.00	26,700.00	27,850.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
MEAFORD & ST. VINCENT COMMUNITY CENTRE/ARENA								
<i>REVENUES</i>								
CONCESSION REVENUES	-12,137.65	-16,000	-7,165.04	-13,000	-13,000	-13,500	-13,500	-13,500
RENTAL REVENUE	-4,734.00	-3,600	-3,675.00	-3,600	-3,600	-4,000	-4,000	-4,000
OTHER FEES & CHARGES	-591.80	0	-310.76	-500	-500	-500	-500	-500
OTHER INCOME	-351.75	-500	-89.89	-500	-500	-500	-500	-500
SPECIAL EVENT RENTALS	0.00	0	0.00	0	0	0	0	0
ADVERTISING & SPONSORSHIP	-12,000.00	-16,000	-100.00	-16,000	-16,000	-16,000	-16,000	-16,000
AUDITORIUM RENTALS	-13,739.25	-9,000	-12,352.48	-12,000	-12,000	-12,000	-12,500	-12,500
MEETING ROOM RENTALS	-8,067.00	-5,500	-2,392.00	-6,000	-6,000	-6,000	-6,500	-6,500
BAR / HOSPITALITY REVENUES	-31,186.53	-40,000	-21,955.00	-35,000	-35,000	-35,000	-35,000	-35,000
ICE RENTALS-PRIMETIME ADULT	-49,960.25	-40,000	-14,613.25	-21,000	-22,000	-22,500	-23,000	-24,000
ICE RENTALS-NON PRIME ADULT	-14,512.50	-17,000	-6,035.00	-13,000	-14,000	-14,500	-15,000	-15,500
ICE RENTALS PRIMETIME YOUTH	-9,633.00	-40,000	-14,878.00	-55,000	-57,500	-60,000	-60,000	-60,000
TOTAL REVENUES	-156,913.73	-187,600.00	-83,566.42	-175,600.00	-180,100.00	-184,500.00	-186,500.00	-188,000.00
<i>EXPENDITURES</i>								
REFUNDS / CONTRACT ADJS	2,576.94	0	0.00	0	0	0	0	0
SALARY / WAGES - FULL TIME	141,084.14	167,300	121,634.91	229,600	236,825	242,750	248,825	255,050
CASUAL EMPLOYEES	8,445.33	12,450	3,894.16	9,350	9,525	9,725	9,925	10,125
EMPLOYEE BENEFITS	18,804.14	25,400	18,739.13	34,725	35,675	36,575	37,500	38,425
PAYROLL EXPENSES	20,291.36	20,800	18,751.96	27,025	27,825	28,525	29,225	29,950
OMERS EXPENSES	13,399.15	15,300	13,650.23	21,750	22,500	23,075	23,650	24,250
SEASONAL WAGES	21,536.80	7,200	27,263.94	3,200	3,275	3,350	3,425	3,500
ASSOCIATION FEES & MEMBERSHIPS	0.00	700	0.00	700	700	700	700	700
EDUCATION / TRAINING	0.00	1,000	788.59	600	600	600	600	600
ADVERTISING & PROMOTION	919.91	1,000	1,043.04	1,000	1,000	1,000	1,000	1,000
OFFICE SUPPLIES	721.47	600	964.63	500	500	500	500	500
FACILITY MAINTENANCE	23,611.77	26,000	17,402.61	27,000	27,000	28,000	28,000	28,000
MAINTENANCE - EQUIPMENT	5,225.87	4,000	6,335.02	4,000	4,000	4,000	4,000	4,000
LICENSING FEES	1,198.20	1,200	113.89	1,200	1,600	1,600	1,600	1,600
ARENA - DISCOUNT ON CONTRACTS	846.00	1,000	606.00	0	0	0	0	0
BAR - REVENUE SHARING	3,667.15	7,000	1,856.00	4,000	4,000	4,000	4,000	4,000
BAR EXPENSES	11,788.18	15,000	10,782.24	13,000	13,000	13,000	13,000	13,000
INSURANCE PREMIUMS	15,597.16	12,900	11,526.76	13,575	13,925	14,275	14,625	15,000
HYDRO	80,215.80	92,400	39,569.50	88,500	90,700	92,975	95,300	97,700
NATURAL GAS	8,478.05	8,550	6,396.44	9,000	9,225	9,450	9,675	9,925
WATER / WASTEWATER	8,459.73	8,700	3,177.72	9,000	9,450	9,925	10,425	10,950

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
MEAFORD & ST. VINCENT COMMUNITY CENTRE/ARENA (con't)								
CABLE / SATELLITE	1,030.08	1,100	614.13	1,100	1,100	1,100	1,100	1,100
VEHICLE MAINTENANCE	345.98	0	0.00	500	500	500	500	500
VEHICLE FUEL/OIL	2,151.04	2,500	3,224.85	2,500	2,500	2,500	2,500	2,500
BANK SERVICE CHARGES	1,612.71	1,800	1,119.20	1,800	1,800	1,800	1,800	1,800
EQUIPMENT RENTALS	0.00	1,000	0.00	1,000	1,000	1,000	1,000	1,000
CONCESSION / OTHER EXPENSES	11,581.43	9,000	6,763.35	7,000	7,000	7,000	7,000	7,000
CONTRACTED SERVICES	1,231.34	1,500	0.00	1,500	1,500	1,500	1,500	1,500
TOTAL EXPENDITURES	404,819.73	445,400.00	316,218.30	513,125.00	526,725.00	539,425.00	551,375.00	563,675.00
INTERNAL TRANSFERS								
PAYROLL RECOVERY (PARKS&TRAILS)	-58,900.00	-61,050	-50,874.00	-54,400	-55,500	-56,600	-57,725	-58,875
PAYROLL RECOVERY (MEMORIAL PARK)	-35,950.00	-44,750	-37,292.00	-19,150	-19,525	-19,925	-20,325	-20,725
PAYROLL RECOVERY (ATH FIELDS)	-5,750.00	-5,675	-4,729.00	-5,250	-5,350	-5,450	-5,575	-5,675
PAYROLL RECOVERY (BLUE DOLPHIN POOL)	-3,600.00	-3,725	-3,105.00	-2,700	-2,750	-2,800	-2,850	-2,900
PAYROLL RECOVERY (CEMETERY)	-27,650.00	-28,650	-23,874.00	-32,375	-33,025	-33,675	-34,350	-35,025
PAYROLL RECOVERY (HORT & BEAUT)	0.00	0	0.00	-3,200	-3,275	-3,350	-3,425	-3,500
PAYROLL RECOVERY (HARBOUR)	0.00	0	0.00	-12,775	-13,025	-13,275	-13,550	-13,825
PAYROLL RECOVERY (FAC MGMT)	0.00	0	0.00	-28,550	-29,125	-29,700	-30,300	-30,900
COST RECOVERY (COMMUNITY FUNDING)	0.00	0	0.00	-12,500	-12,500	-12,500	-12,500	-12,500
PROGRAM COST RECOVERY (REC PRGRS)	-4,312.00	-12,000	-10,762.00	-8,000	-8,500	-9,000	-9,500	-10,000
INTERNAL COST CHARGES	900.00	0	0.00	0	0	0	0	0
COST CHARGE (ROADS)	9,600.00	9,975	8,313.00	11,300	11,525	11,750	12,000	12,225
COST ALLOCATION TO IT	7,100.00	7,725	6,437.00	7,975	9,525	7,800	8,125	7,700
PAYROLL CHARGE (REC ADMIN)	6,987.50	18,700	2,750.00	0	0	0	0	0
PAYROLL CHARGE (PARKS&TRAILS)	19,250.00	23,800	19,834.00	27,075	27,625	28,175	28,750	29,325
TOTAL INTERNAL TRANSFERS	-92,324.50	-95,650.00	-93,302.00	-132,550.00	-133,900.00	-138,550.00	-141,225.00	-144,675.00
MEAFORD & ST. VINCENT COMMUNITY CENTRE/	155,581.50	162,150.00	139,349.88	204,975.00	212,725.00	216,375.00	223,650.00	231,000.00
BOGNOR COMMUNITY HALL								
EXPENDITURES								
PROFESSIONAL FEES - AUDIT	3,500.00	2,600	1,000.00	2,600	2,700	2,800	2,900	3000
FACILITY MAINTENANCE	603.74	800	1,783.91	800	800	800	800	800
INSURANCE PREMIUMS	1,172.98	1,300	1,062.85	1,375	1,400	1,425	1,450	1,475
CONTRACTED SERVICES - OTHER	198.39	250	825.12	500	500	500	500	500
TOTAL EXPENDITURES	5,475.11	4,950.00	4,671.88	5,275.00	5,400.00	5,525.00	5,650.00	5,775.00
INTERNAL TRANSFERS								
INTERNAL COST CHARGE	250	0	0.00	0	0	0	0	0
PAYROLL RECOVERY (ARENA)	0.00	0	0.00	1,400	1,400	1,400	1,400	1,400
COST CHARGE (WATER TREATMENT)	1,400.00	1,500	1,250.00	1,600	1,700	1,800	1,900	2,000
TOTAL INTERNAL TRANSFERS	1,650.00	1,500.00	1,250.00	3,000.00	3,100.00	3,200.00	3,300.00	3,400.00
BOGNOR COMMUNITY HALL NET LEVY	7,125.11	6,450.00	5,921.88	8,275.00	8,500.00	8,725.00	8,950.00	9,175.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
WOODFORD COMMUNITY HALL								
<i>REVENUES</i>								
RENTAL REVENUE	-1,280.00	-1,500	-1,090.00	-1,500	-1,500	-1,500	-1,500	-1,500
TOTAL REVENUES	-1,280.00	-1,500.00	-1,090.00	-1,500.00	-1,500.00	-1,500.00	-1,500.00	-1,500.00
<i>EXPENDITURES</i>								
CASUAL EMPLOYEE	462.38	3,650	0.00	0	0	0	0	0
PAYROLL EXPENSES	43.25	275	0.00	0	0	0	0	0
FACILITY MAINTENANCE	3,184.86	2,000	1,926.69	2,000	2,000	2,000	2,000	2,000
INSURANCE PREMIUMS	1,244.50	1,475	1,204.90	1,525	1,550	1,575	1,600	1,625
NATURAL GAS	1,066.69	1,400	861.10	1,400	1,400	1,400	1,400	1400
CONTRACTED SERVICES - OTHER	198.39	1,400	615.31	1,400	1,400	1,400	1,400	1400
TOTAL EXPENDITURES	6,200.07	10,200.00	4,608.00	6,325.00	6,350.00	6,375.00	6,400.00	6,425.00
<i>INTERNAL TRANSFERS</i>								
INTERNAL COST CHARGE	450	0	0.00	0	0	0	0	0
PAYROLL RECOVERY (ARENA)	0.00	0	0.00	1,400	1,400	1,400	1,400	1,400
COST CHARGE (WATER TREATMENT)	1,400.00	1,500	1,250.00	1,600	1,700	1,800	1,900	2,000
TOTAL INTERNAL TRANSFERS	1,850.00	1,500.00	1,250.00	3,000.00	3,100.00	3,200.00	3,300.00	3,400.00
WOODFORD COMMUNITY HALL NET LEVY	6,770.07	10,200.00	4,768.00	7,825.00	7,950.00	8,075.00	8,200.00	8,325.00
RIVERSIDE COMMUNITY HALL								
<i>REVENUES</i>								
RENTAL REVENUE	0.00	-2,000	-4,000.00	-2,000	-2,000	-2,000	-2,000	-2,000
TOTAL REVENUES	0.00	-2,000.00	-4,000.00	-2,000.00	-2,000.00	-2,000.00	-2,000.00	-2,000.00
<i>EXPENDITURES</i>								
PROFESSIONAL FEES - AUDIT	3,500.00	2,600	1,000.00	2,600	2,700	2,800	2,900	3,000
FACILITY MAINTENANCE	1,145.00	800	1,914.80	800	800	800	800	800
INSURANCE PREMIUMS	1,143.72	1,300	1,066.05	1,375	1,400	1,425	1,450	1,475
WATER / WASTEWATER	83.35	100	0.00	100	100	100	100	100
CONTRACTED SERVICES - OTHER	3,149.18	1,000	2,044.37	1,600	1,600	1,600	1,600	1,600
TOTAL EXPENDITURES	9,021.25	5,800.00	6,025.22	6,475.00	6,600.00	6,725.00	6,850.00	6,975.00
<i>INTERNAL TRANSFERS</i>								
INTERNAL COST CHARGES	250.00	0	0.00	0	0	0	0	0
PAYROLL RECOVERY (ARENA)	0.00	0	0.00	1,400	1,400	1,400	1,400	1,400
COST CHARGE (WATER TREATMENT)	1,400.00	1,500	1,250.00	1,600	1,700	1,800	1,900	2,000
TOTAL INTERNAL TRANSFERS	1,650.00	1,500.00	1,250.00	3,000.00	3,100.00	3,200.00	3,300.00	3,400.00
RIVERSIDE COMMUNITY HALL NET LEVY	10,671.25	7,300.00	3,275.22	9,475.00	9,700.00	9,925.00	10,150.00	10,375.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
FACILITY MANAGEMENT								
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	50,418.70	58,975	23,323.18	0	0	0	0	0
SALARY /WAGES - CONTRACT/PT	24,739.72	0	0.00	0	0	0	0	0
EMPLOYEE BENEFITS	13,304.67	8,600	1,948.08	0	0	0	0	0
PAYROLL EXPENSES	8,578.00	6,725	3,101.97	0	0	0	0	0
OMERS EXPENSES	7,528.02	5,550	2,496.38	0	0	0	0	0
TOTAL EXPENDITURES	104,569.11	79,850.00	30,869.61	0.00	0.00	0.00	0.00	0.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL RECOVERY (PARKS & TRAILS)	0.00	-4,000	-3,334.00	0	0	0	0	0
PAYROLL RECOVERY (ADMIN CENTRE)	-9,650.00	-15,950	-13,292.00	-16,375	-16,325	-16,250	-16,625	-16,825
PAYROLL RECOVERY (390 SYKES)	-8,050.00	-7,975	-6,645.00	-8,250	-8,225	-8,200	-8,375	-8,475
PAYROLL RECOVERY (LIBRARY)	-10,450.00	-7,975	-6,645.00	-12,375	-12,325	-12,275	-12,550	-12,700
PAYROLL RECOVERY (MUSEUM)	-8,050.00	-12,000	-10,000.00	-8,250	-8,225	-8,200	-8,375	-8,475
PAYROLL RECOVERY (MEAFORD HALL)	-28,750.00	-23,950	-19,958.00	-24,725	-24,600	-24,475	-25,125	-25,475
PAYROLL RECOVERY (FIRE HALL)	-1,600.00	-3,200	-2,666.00	-3,300	-3,275	-3,275	-3,350	-3,400
PAYROLL RECOVERY (CEMETERY)	0.00	-1,600	-1,334.00	0	0	0	0	0
PAYROLL RECOVERY (COUNCIL CHAMBERS)	-3,200.00	0	0.00	-1,650	-1,650	-1,650	-1,675	-1,700
PAYROLL RECOVERY (SYDENHAM CENTRE)	-1,600.00	-1,600	-1,334.00	-1,650	-1,650	-1,650	-1,675	-1,700
PAYROLL RECOVERY (MIDAS MART)	-1,600.00	-1,600	-1,334.00	-1,650	-1,650	-1,650	-1,675	-1,700
PAYROLL RECOVERY (COMMUNITY HALLS)	0.00	0	0.00	-4,200	-4,200	-4,200	-4,200	-4,200
PAYROLL CHARGE (PARKS & TRAILS)	0.00	0	0.00	45,700	43,325	44,200	45,075	45,975
PAYROLL CHARGE (ARENA)	0.00	0	0.00	28,550	29,125	29,700	30,300	30,900
COST ALLOCATION TO IT	5,825.00	5,725	4,771.00	8,175	9,675	7,925	8,250	7,775
TOTAL INTERNAL TRANSFERS	-67,125.00	-74,125.00	-61,771.00	0.00	0.00	0.00	0.00	0.00
FACILITIES MANAGEMENT NET LEVY	37,444.11	5,725.00	-30,901.39	0.00	0.00	0.00	0.00	0.00
FACILITY MAINTENANCE - ADMINISTRATION BUILDING								
<i>EXPENDITURES</i>								
FACILITY MAINTENANCE	5,048.02	7,000	5,288.23	7,000	7,000	7,000	7,000	7000
HYDRO	11,960.31	17,850	8,763.94	13,000	13,325	13,650	14,000	14,350
NATURAL GAS	1,557.97	2,100	1,027.32	2,000	2,050	2,100	2,150	2,200
WATER / WASTEWATER	1,671.69	1,600	1,410.20	1,900	2,000	2,100	2,200	2,300
CONTRACTED SERVICES - CLEANING	4,089.99	6,500	4,599.71	4,900	4,900	4,900	5,500	5,500
TOTAL EXPENDITURES	24,327.98	35,050.00	21,089.40	28,800.00	29,275.00	29,750.00	30,850.00	31,350.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (FAC MTCE)	9,650.00	15,950	13,292.00	16,375	16,325	16,250	16,625	16,825
TOTAL INTERNAL TRANSFERS	9,650.00	15,950.00	13,292.00	16,375.00	16,325.00	16,250.00	16,625.00	16,825.00
FACILITYMAINTENANCE - ADMINISTRATION BUILI	33,977.98	51,000.00	34,381.40	45,175.00	45,600.00	46,000.00	47,475.00	48,175.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
FACILITY MAINTENANCE - 390 SYKES ST								
<i>REVENUES</i>								
FACILITY RENTALS	-25,499.67	-25,700	-21,568.17	-26,000	-26,500	-27,000	-27,500	-28,000
TOTAL REVENUES	-25,499.67	-25,700.00	-21,568.17	-26,000.00	-26,500.00	-27,000.00	-27,500.00	-28,000.00
<i>EXPENDITURES</i>								
FACILITY MAINTENANCE	3,582.16	7,500	2,258.45	7,500	7,500	7,500	7,500	7500
INSURANCE PREMIUMS	1,137.38	1,500	1,142.70	1,375	1,425	1,475	1,525	1,575
HYDRO	12,144.50	18,900	7,293.96	14,000	14,350	14,700	15,075	15,450
NATURAL GAS	5,132.93	5,475	4,084.27	5,400	5,525	5,675	5,800	5,950
WATER / WASTEWATER	1,056.00	1,250	791.66	1,300	1,375	1,450	1,525	1,600
CONTRACTED SERVICES - CLEANING	7,074.09	14,800	7,253.95	16,400	16,400	16,400	17,700	17,700
MUNICIPAL TAXES	6,016.17	5,850	6,343.56	6,375	6,575	6,775	6,975	7,175
TOTAL EXPENDITURES	36,143.23	55,275.00	29,168.55	52,350.00	53,150.00	53,975.00	56,100.00	56,950.00
<i>INTERNAL TRANSFERS</i>								
COST RECOVERY (OPP)	-61,200.00	-56,000	-46,666.00	-59,775	-57,550	-58,275	-59,200	-60,075
PAYROLL CHARGE (FAC MTCE)	8,050.00	7,975	6,645.00	8,250	8,225	8,200	8,375	8,475
TOTAL INTERNAL TRANSFERS	-53,150.00	-48,025.00	-40,021.00	-51,525.00	-49,325.00	-50,075.00	-50,825.00	-51,600.00
FACILITY MAINTENANCE- 390 SYKES NET LEVY	-42,506.44	-18,450.00	-32,420.62	-25,175.00	-22,675.00	-23,100.00	-22,225.00	-22,650.00
FACILITY MAINTENANCE - COUNCIL CHAMBERS								
<i>EXPENDITURES</i>								
FACILITY MAINTENANCE	3,780.94	3,000	1,395.61	3,000	3,000	3,000	3,000	3000
UNION GAS	0.00	0	834.89	1,000	1,000	1,000	1,000	1,000
CONTRACTED SERVICES - CLEANING	1,415.98	3,000	1,947.38	2,500	2,500	2,500	2,800	3,000
TOTAL EXPENDITURES	5,196.92	6,000.00	4,177.88	6,500.00	6,500.00	6,500.00	6,800.00	7,000.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (FAC. MTCE)	3,200.00	0	0.00	1,650	1,650	1,650	1,675	1,700
TOTAL INTERNAL TRANSFERS	3,200.00	0.00	0.00	1,650.00	1,650.00	1,650.00	1,675.00	1,700.00
FACILITY MAINTENANCE -COUNCIL CHAMBER NET	8,396.92	6,000.00	4,177.88	8,150.00	8,150.00	8,150.00	8,475.00	8,700.00
FACILITY MAINTENANCE - SYDENHAM DEPOT								
<i>EXPENDITURES</i>								
FACILITY MAINTENANCE	127.20	3,000	168.93	2,000	2,000	2,000	2,000	2000
HYDRO	0.00	0	1,100.91	1,250	1,300	1,350	1,400	1450
UNION GAS	0.00	0	627.67	750	775	800	825	850
CONTRACTED SERVICES - CLEANING	2,334.77	3,300	2,299.82	2,500	2,500	2,500	2,800	3,000
TOTAL EXPENDITURES	2,461.97	6,300.00	4,197.33	6,500.00	6,575.00	6,650.00	7,025.00	7,300.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (FAC. MTCE)	1,600.00	1,600	1,334.00	1,650	1,650	1,650	1,675	1,700
TOTAL INTERNAL TRANSFERS	1,600.00	1,600.00	1,334.00	1,650.00	1,650.00	1,650.00	1,675.00	1,700.00
FACILITY MAINENANCE - SYDENHAM DEPOT NET	4,061.97	7,900.00	5,531.33	8,150.00	8,225.00	8,300.00	8,700.00	9,000.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
FACILITY MAINTENANCE - MIDAS MART								
<i>EXPENDITURES</i>								
FACILITY MAINTENANCE	0	3,000.00	0	1,000	1,000	1,000	1,000	1,000
TOTAL EXPENDITURES	0.00	3,000.00	0.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (FAC. MTCE)	1,600	1,600.00	1,334.00	1,650	1,650	1,650	1,675	1,700
TOTAL INTERNAL TRANSFERS	1,600.00	1,600.00	1,334.00	1,650.00	1,650.00	1,650.00	1,650.00	1,675.00
FACILITY MAINENANCE - MIDAS MART NET LEVY	1,600.00	4,600.00	1,334.00	2,650.00	2,650.00	2,650.00	2,650.00	2,675.00
FACILITY MANAGEMENT - PARKS & TRAILS GARAGE								
<i>EXPENDITURES</i>								
FACILITY MAINTENANCE	2,104.55	1,500	0.00	1,500	1,500	1,500	1,500	1500
HYDRO	626.97	900	536.02	800	825	850	875	900
NATURAL GAS	1,637.89	1,700	1,619.65	1,800	1,850	1,900	1,950	2,000
TOTAL EXPENDITURES	4,369.41	4,100.00	2,155.67	4,100.00	4,175.00	4,250.00	4,325.00	4,400.00
FACILITY MANAGEMENT -P&T GARAGE NET LEVY	4,369.41	4,100.00	2,155.67	4,100.00	4,175.00	4,250.00	4,325.00	4,400.00
TOTAL PARKS & FACILITY SERVICES NET LEVY	278,477.41	440,050.00	142,238.39	493,150.00	522,750.00	538,575.00	566,175.00	586,700.00
TOTAL FINANCIAL SERVICES & INFRASTRUCTURE MANAGEMENT	4,165,909	4,785,100	3,153,995	5,189,175	5,417,075	5,500,500	5,625,075	5,731,200

CORPORATE REVENUE

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
TAXATION - GENERAL								
<i>REVENUES</i>								
GENERAL LEVY	-12,668,476.84		-13,252,917.05					
SUPPLEMENTARY TAXATION	-183,485.52	-90,000	-110,508.64	-135,000	-135,000	-135,000	-135,000	-135,000
SEWER & WATER	-18,171.49	-18,175	-57,902.02	-18,175	-18,175	-18,175	-18,175	-18,175
TILE DRAIN LOANS	-12,744.41	-8,325	-8,328.70	-12,350	-8,150	-8,150	-4,025	-4,025
TAXES-PENALTY/INTEREST	-250,356.80	-250,000	-189,472.24	-235,000	-230,000	-225,000	-220,000	-220,000
TOTAL REVENUE	-13,133,235.06	-366,500.00	-13,619,128.65	-400,525.00	-391,325.00	-386,325.00	-377,200.00	-377,200.00
<i>EXPENDITURES</i>								
TAXES WRITTEN OFF	55,842.59	65,000	70,376.73	65,000	65,000	65,000	65,000	65,000
VACANCY UNIT REBATES	1,587.20	4,000	2,542.59	3,000	3,000	3,000	3,000	3,000
TOTAL EXPENDITURES	57,429.79	69,000.00	72,919.32	68,000.00	68,000.00	68,000.00	68,000.00	68,000.00
TAXATION - GENERAL NET LEVY	-13,075,805.27	-297,500.00	-13,546,209.33	-332,525.00	-323,325.00	-318,325.00	-309,200.00	-309,200.00
TAXATION - PAYMENT IN LIEU								
<i>REVENUES</i>								
PIL - MUNICIPAL	-698,951.49	0	-698,666.13	0	0	0	0	0
PIL - OTHER	-10,959.70	0	-11,174.48	0	0	0	0	0
TOTAL REVENUES	-709,911.19	0.00	-709,840.61	0.00	0.00	0.00	0.00	0.00
<i>EXPENDITURES</i>								
PIL - WRITTEN OFF	84,087.26	85,000	80,037.04	92,000.00	94,000.00	96,000.00	98,000.00	100,000.00
TOTAL EXPENDITURES	84,087.26	85,000.00	80,037.04	92,000.00	94,000.00	96,000.00	98,000.00	100,000.00
TAXATON - PIL NET LEVY	-625,823.93	85,000.00	-629,803.57	92,000.00	94,000.00	96,000.00	98,000.00	100,000.00
TAXATION - SCHOOLBOARDS								
<i>ENGLISH PUBLIC</i>								
GENERAL LEVY	- 3,243,266.83	0	- 3,185,539.44	0	0	0	0	0
SUPPLEMENTARY LEVY	-45,578.69	0	-30,984.82					
SCHBD KEPT BY L.T.	-565,156.66	-530,000	-533,665.06	-545,000	-566,100	-577,400	-589,000	-600,700
TAXES WRITTEN OFF	19,805.35	0	27,563.95					
SCHOOL BOARD REQUISITIONS	3,267,323.30	0	2,450,700.00					
VACANCY UNIT REBATES	1,716.87	0	2,510.79					
TOTAL - ENGLISH PUBLIC	-565,156.66	-530,000.00	-1,269,414.58	-545,000.00	-566,100.00	-577,400.00	-589,000.00	-600,700.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
TAXATION - SCHOOLBOARDS (continued)								
<i>FRENCH PUBLIC</i>								
GENERAL LEVY	-7901.63	0	-10433.8	0	0	0	0	0
SUPPLEMENTARY LEVY	-31.27	0	-35.85					
SCHBD KEPT BY L.T.	-2,027.28	-1,900	-1,995.48	-2,050	-2,100	-2,150	-2,200	-2,250
TAXES WRITTEN OFF	29.60	0	18.11					
SCHOOL BOARD REQUISITIONS	7,897.72	0	6,000.00					
VACANCY UNIT REBATES	5.58	0	9.10					
TOTAL - FRENCH PUBLIC	-2,027.28	-1,900.00	-6,437.92	-2,050.00	-2,100.00	-2,150.00	-2,200.00	-2,250.00
<i>ENGLISH SEPARATE</i>								
GENERAL LEVY	- 268,682.35	0 -	267,920.29	0	0	0	0	0
SUPPLEMENTARY LEVY	-2,646.67	0	-2,373.36					
SCHBD KEPT BY L.T.	-131,561.74	-122,000	-131,041.57	-130,000	-131,000	-132,150	-134,800	-137,500
TAXES WRITTEN OFF	2,176.94	0	1,232.56					
SCHOOL BOARD REQUISITIONS	268,763.09	0	201,600.00					
VACANCY UNIT REBATES	388.99	0	586.52					
TOTAL - ENGLISH SEPARATE	-131,561.74	-122,000.00	-197,916.14	-130,000.00	-131,000.00	-132,150.00	-134,800.00	-137,500.00
<i>FRENCH SEPARATE</i>								
GENERAL LEVY	-14348.68	0	-14907.46	0	0	0	0	0
SUPPLEMENTARY LEVY	-118.88	0	-349.98					
SCHBD KEPT BY L.T.	-7,533.86	-7,250	-7,449.38	-7,500	-7,600	-7,700	-7,850	-8,000
TAXES WRITTEN OFF	180.70	0	67.81					
SCHOOL BOARD REQUISITIONS	14,265.04	0	10,800.00					
VACANCY UNIT REBATES	21.82	0	33.69					
TOTAL - FRENCH SEPARATE	-7,533.86	-7,250.00	-11,805.32	-7,500.00	-7,600.00	-7,700.00	-7,850.00	-8,000.00
TAXATION - SCHOOLBOARDS NET LEVY	-706,279.54	-661,150.00	-1,485,573.96	-684,550.00	-706,800.00	-719,400.00	-733,850.00	-748,450.00
TOTAL TAXATION REVENUE NET LEVY	-14,407,908.74	-873,650.00	-15,661,586.86	-925,075.00	-936,125.00	-941,725.00	-945,050.00	-957,650.00
GRANT & INTEREST REVENUE								
<i>REVENUES</i>								
ONTARIO MUNICIPAL PARTNERSHIP FUND	-1,055,100.00	-1,225,700	-1,225,700.00	-1,225,700	-1,225,700	-1,225,700	-1,225,700	-1,225,700
INVESTMENT INCOME	-56,422.98	-55,000	-67,578.49	-60,000	-65,000	-70,000	-75,000	-75,000
INTEREST INCOME-UNFINANCED PROJECTS	-13,188.45	0	0.00	-11,000	-9,500	-8,000	-6,500	-5,000
TOTAL REVENUES	-1,124,711.43	-1,280,700.00	-1,293,278.49	-1,296,700.00	-1,300,200.00	-1,303,700.00	-1,307,200.00	-1,305,700.00
GRANT & INTEREST REVENUE NET LEVY	-1,124,711.43	-1,280,700.00	-1,293,278.49	-1,296,700.00	-1,300,200.00	-1,303,700.00	-1,307,200.00	-1,305,700.00
TOTAL GRANT & INTEREST REVENUE N	-1,124,711.43	-1,280,700.00	-1,293,278.49	-1,296,700.00	-1,300,200.00	-1,303,700.00	-1,307,200.00	-1,305,700.00
TOTAL CORPORATE REVENUE	-15,532,620	-2,154,350	-16,954,865	-2,221,775	-2,236,325	-2,245,425	-2,252,250	-2,263,350

ADMINISTRATION & PROGRAMMING

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
RECREATION ADMINISTRATION								
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	52,516.28	107,775	43,529.60	0	0	0	0	0
SALARY / WAGES - CONTRACT/PT	0.00	45,275	-11.26	0	0	0	0	0
EMPLOYEE BENEFITS	5,541.32	11,250	3,950.33	0	0	0	0	0
PAYROLL EXPENSES	6,452.33	14,075	4,654.30	0	0	0	0	0
OMERS EXPENSES	6,899.06	13,875	5,745.51	0	0	0	0	0
ASSOCIATION FEES & MEMBERSHIPS	1,093.92	1,700	0.00	0	0	0	0	0
CONFERENCE/SEMINARS/MEALS	1,788.66	1,500	973.63	0	0	0	0	0
EDUCATION / TRAINING	3,667.05	4,000	2,335.02	0	0	0	0	0
CLOTHING / UNIFORMS	0.00	0	0.00	0	0	0	0	0
ANNUAL SOFTWARE MAINTENANCE	16,281.60	6,000	6,105.60	0	0	0	0	0
OFFICE SUPPLIES	71.92	1,000	69.18	0	0	0	0	0
COPYING & PRINTING	0.00	400	0.00	0	0	0	0	0
MUNICIPAL FEE SUBSIDY	817.00	3,500	0.00	0	0	0	0	0
TOTAL EXPENDITURES	95,129.14	210,350.00	67,351.91	0.00	0.00	0.00	0.00	0.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL RECOVERY (PARKS&TRAILS)	-6,987.50	-8,700	-6,834.00	0	0	0	0	0
PAYROLL RECOVERY (HARBOUR)	-6,987.50	-17,075	-1,374.00	0	0	0	0	0
PAYROLL RECOVERY (ARENA)	-6,987.50	-18,700	-2,750.00	0	0	0	0	0
PAYROLL RECOVERY (MEM PARK)	-6,987.50	-17,075	-4,084.00	0	0	0	0	0
PAYROLL RECOVERY (ATH FIELDS)	-1,750.00	-5,500	-1,374.00	0	0	0	0	0
PAYROLL RECOVERY (POOL)	-2,787.50	-9,450	-1,374.00	0	0	0	0	0
PAYROLL RECOVERY (CEMETERY)	-3,487.50	-11,000	-2,750.00	0	0	0	0	0
PAYROLL RECOVERY (MUSEUM)	-2,787.50	-1,550	-6,208.00	0	0	0	0	0
PAYROLL RECOVERY (MEAFORD HALL)	-6,987.50	-15,425	-6,208.00	0	0	0	0	0
PAYROLL RECOVERY (ROADS)	0.00	-21,875	-18,229.00	0	0	0	0	0
PAYROLL RECOVERY (SPECIAL EVENTS)	-2,787.50	-4,725	0.00	0	0	0	0	0
PAYROLL RECOVERY (REC PROGRAMMING)	-1,400.00	-8,000	-8,916.00	0	0	0	0	0
PAYROLL RECOVERY (BEAUT & HORT)	-5,575.00	-7,800	0.00	0	0	0	0	0
COST ALLOCATION TO IT	22,750.00	17,150	14,292.00	0	0	0	0	0
PAYROLL CHARGE (PARKS & TRAILS)	12,500.00	15,475	12,895.00	0	0	0	0	0
PAYROLL CHARGE (FINANCE)	28,700.00	0	0.00	0	0	0	0	0
PAYROLL CHARGE (REC PROGRAMMING)	21,225.00	21,975	18,313.00	0	0	0	0	0
PAYROLL CHARGE (COMMUNICATIONS)	11,050.00	12,100	10,084.00	0	0	0	0	0
TOTAL INTERNAL TRANSFERS	40,712.50	-80,175.00	-4,517.00	0.00	0.00	0.00	0.00	0.00
RECREATION ADMINISTRATION NET LEVY	135,841.64	130,175.00	62,834.91	0.00	0.00	0.00	0.00	0.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
CULTURAL PROGRAMMING								
<i>REVENUES</i>								
GRANTS - OTHER	-1,368.00	0	-1,680.00	0	0	0	0	0
ADVERTISING REVENUE	-10,566.58	-1,000	-2,000.00	-1,000	-1,000	-1,000	-1,000	-1,000
FITNESS PROGRAM FEES	-16,718.98	-18,000	-14,604.89	-20,000	-20,000	-21,000	-21,000	-22,000
KITCHEN PROGRAM FEES	-1,656.00	0	-132.72	0	0	0	0	0
SUMMER CAMP FEES	-26,309.00	-21,000	-25,948.80	-12,000	-12,000	-12,000	-12,000	-12,000
YOUTH PROGRAM FEES	-3,912.00	-3,000	-2,279.07	-3,000	-3,000	-3,000	-3,000	-3,000
SENIOR PROGRAM FEES	-198.22	-500	-2.00	-500	-500	-500	-500	-500
SKATING PROGRAM FEES	-1,965.00	-1,000	-39.00	-1,000	-1,000	-1,000	-1,000	-1,000
TOTAL REVENUES	-62,693.78	-44,500.00	-46,686.48	-37,500.00	-37,500.00	-38,500.00	-38,500.00	-39,500.00
<i>EXPENDITURES</i>								
FEES - REFUNDED	1,275.66	300	2,132.70	500	500	500	500	500
SALARY / WAGES - FULL TIME	66,282.67	65,575	21,081.88	57,575	59,400	60,875	62,400	63,950
EMPLOYEE BENEFITS	4,263.64	8,900	410.10	8,700	8,925	9,150	9,375	9,600
PAYROLL EXPENSES	9,177.49	8,375	7,066.20	7,150	7,325	7,500	7,675	7,875
OMERS EXPENSES	6,705.30	6,525	2,262.47	5,425	5,550	5,700	5,850	6,000
SEASONAL WAGES	16,715.50	14,825	18,844.21	7,000	7,175	7,350	7,525	7,725
ASSOCIATION/MEMBERSHIP DUES	300.00	850	1,622.88	900	900	950	950	1,000
EDUCATION / TRAINING	557.25	1,500	1,358.92	1,500	1,600	1,700	1,800	1,900
CLOTHING / UNIFORMS	432.96	500	293.07	600	600	700	700	800
ADVERTISING / PROMOTION	15,023.73	1,500	939.96	1,500	1,500	1,500	1,500	1,500
ANNUAL SOFTWARE MAINTENANCE	0.00	0	0.00	6,000	6,000	6,000	6,000	6,000
OFFICE SUPPLIES	534.40	1,000	633.30	1,000	1,000	1,000	1,000	1,000
COPYING / PRINTING	0.00	500	391.93	300	300	300	300	300
POSTAGE & COURIER	443.30	800	10.18	300	300	300	300	300
MISC MATERIALS / SUPPLIES	275.26	1,000	55.97	1,000	1,000	1,000	1,000	1,000
BANK FINANCE CHARGES	210.98	0	1,680.64	2,000	2,000	2,000	2,000	2,000
CONTRACTED SERVICES	19,036.41	25,000	18,174.18	25,000	25,000	25,000	25,000	25,000
FITNESS PROGRAM EXPENSES	6,943.40	3,000	548.01	3,000	3,000	3,000	3,000	3,000
KITCHEN PROGRAM EXPENSES	727.61	0	252.23	0	0	0	0	0
SUMMER CAMP EXPENSES	3,558.28	5,000	4,239.96	5,000	5,000	5,000	5,000	5,000
YOUTH PROGRAM EXPENSES	290.14	500	488.84	1,000	1,000	1,000	1,000	1,000
SENIOR PROGRAM EXPENSES	288.23	300	39.44	300	500	500	500	500
SKATING PROGRAM EXPENSES	0.00	400	0.00	400	400	400	400	400
TOTAL EXPENDITURES	153,042.21	146,350.00	82,527.07	136,150.00	138,975.00	141,425.00	143,775.00	146,350.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
CULTURAL PROGRAMMING (con't)								
<i>INTERNAL TRANSFERS</i>								
INTERNAL COST RECOVERY	-17,700.00	0	0.00	0	0	0	0	0
PAYROLL RECOVERY (POOL)	-16,975.00	-17,575	-14,645.00	-19,900	-20,300	-20,700	-21,125	-21,550
PAYROLL RECOVERY (MUSEUM)	0.00	-4,400	0.00	0	0	0	0	0
PAYROLL RECOVERY (SPECIAL EVENTS)	-12,725.00	-4,400	-7,334.00	-11,950	-12,200	-12,425	-12,675	-12,925
PAYROLL RECOVERY (REC ADMIN)	-21,225.00	-21,975	-18,313.00	0	0	0	0	0
COST ALLOCATION TO IT	0.00	5,725	4,771.00	6,650	8,150	6,425	6,725	6,275
PAYROLL CHARGE (REC ADMIN)	1,400.00	8,000	8,916.00	0	0	0	0	0
COST CHARGE (FLEET)	4,150.00	4,425	3,687.00	0	0	0	0	0
PAYROLL CHARGE (COMMUNICATIONS)	3,675.00	4,025	3,355.00	8,325	8,500	8,675	8,850	9,025
PROGRAM COST CHARGE(M.HALL)	3,146.00	4,000	1,980.00	4,000	4,250	4,500	4,750	5,000
PROGRAM COST CHARGE (ARENA)	4,708.00	12,000	11,932.00	8,000	8,500	9,000	9,500	10,000
TOTAL INTERNAL TRANSFERS	-51,546.00	-10,175.00	-5,651.00	-4,875.00	-3,100.00	-4,525.00	-3,975.00	-4,175.00
RECREATION PROGRAMMING NET LEVY	38,802.43	91,675.00	30,189.59	93,775.00	98,375.00	98,400.00	101,300.00	102,675.00
SPECIAL EVENTS								
<i>REVENUES</i>								
GRANTS - CANADA	-4,000.00	-4,000	-4,000.00	-4,000	-4,000	-4,000	-4,000	-4,000
GRANTS - OTHER	-2,000.00	0	0.00	0	0	0	0	0
RENTAL REVENUES	-220.00	-500	-150.00	-250	-250	-250	-250	-250
OTHER INCOME	-1,526.40	0	0.00	0	0	0	0	0
TOTAL REVENUES	-7,746.40	-4,500	-4,150.00	-4,250	-4,250	-4,250	-4,250	-4,250
<i>EXPENDITURES</i>								
CLOTHING / UNIFORMS	0.00	500	0.00	250	250	250	250	250
ADVERTISING/PROMOTION	624.65	4,000	0.00	2,000	2,000	2,000	2,000	2,000
OFFICE SUPPLIES	0.00	250	21.98	100	100	100	100	100
COPYING & PRINTING	0.00	500	0.00	500	500	500	500	500
POSTAGE / COURIER	0.00	100	0.00	100	100	100	100	100
OTHER EXPENSES	1,526.40	2,000	814.03	2,000	2,000	2,000	2,000	2,000
FAMILY DAY	1,075.47	1,500	1,395.72	1,500	1,500	1,700	1,700	1,900
EARTH WEEK	195.00	1,200	366.34	1,000	1,000	1,000	1,200	1,200
JUNE PARKS & REC WEEK	0.00	1,000	707.08	1,200	1,200	1,300	1,400	1,500
CANADA DAY	19,274.24	17,000	16,730.60	17,000	17,500	18,000	18,500	19,000
YOUTH DAY	0.00	1,000	96.96	500	500	500	500	500
HEALTH & WELLNESS FAIR	0.00	0	0.00	750	750	750	750	750
CULTURE DAYS	0.00	0	0.00	750	750	750	750	750
TOTAL EXPENDITURES	22,695.76	29,050.00	20,132.71	27,650.00	28,150.00	28,950.00	29,750.00	30,550.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
SPECIAL EVENTS (con't)								
<i>INTERNAL TRANSFERS</i>								
INTERNAL COST CHARGE	1,115.00	0	245.00	0	0	0	0	0
PAYROLL CHARGE (REC ADMIN)	2,787.50	4,725	0.00	0	0	0	0	0
PAYROLL CHARGE (PARKS & TRAILS)	2,900.00	3,575	2,979.00	0	0	0	0	0
PAYROLL CHARGE (PROGRAMMING)	12,725.00	4,400	7,334.00	11,950	12,200	12,425	12,675	12,925
PAYROLL CHARGE (MEMORIAL PARK.)	1,500.00	1,500	1,250.00	1,500	1,500	1,500	1,500	1,500
PAYROLL CHARGE (COMMUNICATIONS)	3,675.00	4,025	3,355.00	4,150	4,225	4,325	4,400	4,500
TOTAL INTERNAL TRANSFERS	24,702.50	18,225.00	15,163.00	17,600.00	17,925.00	18,250.00	18,575.00	18,925.00
SPECIAL EVENTS NET LEVY	39,651.86	42,775.00	31,145.71	41,000.00	41,825.00	42,950.00	44,075.00	45,225.00
BLUE DOLPHIN POOL								
<i>REVENUES</i>								
GRANTS - CANADA	-6016.00	0	-3360.00	-3000	-3000	-3000	-3000	-3000
RENTALS REVENUE	-3,128.00	-3,000	-3,512.50	-3,500	-3,500	-3,500	-3,500	-3,500
PRIVATE LESSONS	0.00	-4,000	-6,807.75	-5,000	-5,500	-6,000	-6,000	-6,000
OTHER FEES & CHARGES	-25.00	-300	0.00	-300	-300	-300	-300	-300
SWIM PASSES	-5,925.00	-4,000	-5,977.38	-4,000	-4,000	-4,000	-4,000	-4,000
PUBLIC SWIMMING	-5,359.00	-5,000	-7,402.00	-3,000	-3,000	-3,000	-3,000	-3,000
SWIMMING LESSONS	-32,332.50	-29,000	-30,306.42	-30,000	-31,000	-32,000	-33,000	-3,400
AQUA FITNESS	-525.00	-1,000	-998.00	-1,000	-1,000	-1,000	-1,000	-1,000
SWIM CAMPS	0.00	-2,000	0.00	-3,500	-3,500	-3,500	-3,500	-3,500
TOTAL REVENUES	-53,310.50	-48,300	-58,364.05	-53,300	-54,800	-56,300	-57,300	-27,700
<i>EXPENDITURES</i>								
FEES - REFUNDED/ADJUSTED	1,624.00	300	516.60	0	0	0	0	0
PAYROLL EXPENSES	6,758.90	6,050	6,581.29	6,950	7,200	7,325	7,450	7,575
SEASONAL WAGES	63,848.80	63,600	68,247.68	67,675	69,025	70,400	71,800	73,250
ASSOCIATION FEES & MEMBERSHIPS	297.00	500	198.00	400	400	450	450	500
EDUCATION / TRAINING	436.89	500	359.41	700	700	700	800	800
CLOTHING & PROTECTIVE GEAR	1,260.81	1,700	1,377.70	1,700	1,800	1,800	1,800	1,800
ADVERTISING / PROMOTION	686.66	1,000	150.00	500	500	500	500	500
OFFICE SUPPLIES	173.19	500	413.07	500	500	500	500	500
COPYING & PRINTING	0.00	500	284.40	500	500	500	500	500
FACILITY MAINTENANCE	3,665.00	3,500	3,745.03	3,500	4,000	4,000	4,000	4,000
MISC MATERIALS / SUPPLIES	2,141.63	3,000	6,224.26	3,000	3,500	3,500	4,000	4,000
INSURANCE PREMIUMS	4,225.82	4,750	3,687.90	4,450	4,550	4,675	4,775	4,900
HYDRO	5,036.83	6,600	4,661.63	5,600	5,750	5,875	6,025	6,175
NATURAL GAS	5,159.46	5,250	4,394.96	5,500	5,625	5,775	5,925	6,075
WATER / WASTEWATER	4,821.76	3,575	4,717.76	5,000	5,250	5,500	5,775	6,075

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
BLUE DOLPHIN POOL (con't)								
BANK SERVICE CHARGES	640.29	900	464.76	600	600	600	600	600
CHEMICALS	3,430.83	3,700	3,095.19	3,700	4,000	4,000	4,000	4,000
TOTAL EXPENDITURES	104,207.87	105,925.00	109,119.64	110,275.00	113,900.00	116,100.00	118,900.00	121,250.00
INTERNAL TRANSFERS								
INTERNAL COST CHARGES	600.00	0	0.00	0	0	0	0	0
COST ALLOCATION TO IT	5,250.00	5,125	4,271.00	5,650	7,150	5,425	5,725	5,250
PAYROLL CHARGE (REC ADMIN)	2,787.50	9,450	1,374.00	0	0	0	0	0
PAYROLL CHARGE (PARKS & TRAILS)	0.00	0	0.00	5,250	5,350	5,450	5,575	5,675
PAYROLL CHARGE (ARENA)	3,600.00	3,725	3,105.00	2,700	2,750	2,800	2,850	2,900
PAYROLL CHARGE (PROGRAMMING)	16,975.00	17,575	14,645.00	19,900	20,300	20,700	21,125	21,550
TOTAL INTERNAL TRANSFERS	29,212.50	35,875.00	23,395.00	33,500.00	35,550.00	34,375.00	35,275.00	35,375.00
BLUE DOLPHIN POOL NET LEVY	80,109.87	93,500.00	74,150.59	90,475.00	94,650.00	94,175.00	96,875.00	128,925.00
TOTAL ADMINISTRATION & PROGRAMMING NET LEVY	294,405.80	358,125.00	198,320.80	225,250.00	234,850.00	235,525.00	242,250.00	276,825.00

COMMUNICATIONS

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
COMMUNICATIONS								
<i>REVENUES</i>								
ADVERTISING - RECREATION GUIDE	0.00	-9,000	-10,326.00	-10,000	-10,000	-10,000	-10,000	-10,000
TOTAL REVENUES	0.00	-9,000.00	-10,326.00	-10,000.00	-10,000.00	-10,000.00	-10,000.00	-10,000.00
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	116,881.40	122,050	95,098.69	127,250	131,250	134,525	137,875	141,325
EMPLOYEE BENEFITS	16,998.99	17,400	14,496.71	17,925	18,425	18,875	19,350	19,825
PAYROLL EXPENSES	13,901.21	14,700	12,659.55	15,250	15,675	16,075	16,475	16,875
OMERS EXPENSE	10,723.93	11,675	9,379.89	12,525	12,975	13,300	13,625	13,975
SEASONAL WAGES	8,796.19	10,900	8,730.37	12,625	13,025	13,350	13,675	14,025
CONFERENCE/SEMINARS/MEALS	1,016.58	1,500	1,542.22	1,500	1,500	1,500	1,500	1,500
EDUCATION / TRAINING	559.51	500	276.51	500	500	500	500	500
ADVERTISING - PROMOTIONS	1,600.78	1,000	0.00	0	0	0	0	0
ADVERTISING - COMMUNICATIONS/MEDIA	18,080.83	19,000	13,410.23	20,000	20,000	20,000	20,000	20,000
ADVERTISING - REC GUIDE PRODUCTIONS	0.00	15,000	13,359.29	15,000	15,000	15,000	15,000	15,000
OFFICE SUPPLIES	76.72	200	64.04	200	200	200	200	200
DIRECT MAIL	0.00	3,000	1,522.71	7,000	7,000	7,000	7,000	7,000
TOTAL EXPENDITURES	188,636.14	216,925.00	170,540.21	229,775.00	235,550.00	240,325.00	245,200.00	250,225.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL RECOVERY (PARKS & TRAILS)	-7,350.00	-8,075	-6,729.00	-8,325	-8,500	-8,675	-8,850	-9,025
PAYROLL RECOVERY (MEAFORD HALL)	-29,475.00	-32,250	-26,874.00	-33,300	-33,975	-34,650	-35,350	-36,050
PAYROLL RECOVERY (ECONOMIC DEV.)	-6,700.00	-7,650	-6,374.00	-12,600	-12,850	-13,100	-13,375	-13,650
PAYROLL RECOVERY (SP. EVENTS)	-7,350.00	-8,050	-6,710.00	-4,150	-4,225	-4,325	-4,400	-4,500
PAYROLL RECOVERY (PROGRAMMING)	0.00	0	0.00	-8,325	-8,500	-8,675	-8,850	-9,025
PAYROLL RECOVERY (REC ADMIN)	-11,050.00	-12,100	-10,084.00	0	0	0	0	0
PAYROLL RECOVERY (CAO'S OFFICE)	-32,200.00	-33,600	-8,400.00	0	0	0	0	0
INTERNAL COST CHARGE	600.00	0	0.00	0	0	0	0	0
COST ALLOCATION TO IT	32,500.00	60,825	50,687.00	11,775	14,800	11,325	11,925	11,025
TOTAL INTERNAL TRANSFERS	-61,025.00	-40,900.00	-14,484.00	-54,925.00	-53,250.00	-58,100.00	-58,900.00	-61,225.00
COMMUNICATIONS NET LEVY	127,611.14	167,025.00	145,730.21	164,850.00	172,300.00	172,225.00	176,300.00	179,000.00
TOTAL COMMUNICATIONS NET LEVY	127,611	167,025	145,730	164,850	172,300	172,225	176,300	179,000

MEAFORD HALL

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
ADMINISTRATION & PUBLIC SPACE								
<i>REVENUES</i>								
RENTAL REVENUE	-68,780.43	-75,000	-13,000.00	-20,000	-20,000	-20,000	-20,000	-20,000
HOSPITALITY REVENUE	-4,905.98	-5,000	-2,658.00	-1,500	-1,500	-1,500	-1,500	-1,500
COST RECOVERY (PERF & PRESENTATIONS)	0.00	0	0.00	-153,800	-156,875	-160,025	-163,225	-166,500
TOTAL REVENUES	-73,686.41	-80,000.00	-15,658.00	-175,300.00	-178,375.00	-181,525.00	-184,725.00	-188,000.00
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	113,908.71	72,400	57,172.72	73,600	75,925	77,825	79,775	81,775
SALARY / WAGES - CONTRACT/PT	31,212.53	80,325	62,509.00	89,250	92,075	94,375	96,725	99,150
CASUAL EMPLOYEES	35,036.91	52,600	31,235.04	39,000	39,825	40,625	41,450	42,675
EMPLOYEE BENEFITS	13,870.36	9,200	7,695.96	9,425	9,675	9,925	10,175	10,425
PAYROLL EXPENSES	19,312.02	22,525	17,531.19	24,525	25,225	25,850	26,500	27,175
OMERS EXPENSES	14,544.42	7,550	9,831.02	7,725	8,000	8,200	8,400	8,600
SEASONAL WAGES	321.86	0	433.50	18,675	19,050	19,425	19,800	20,200
PROFESSIONAL FEES - AUDIT	1,617.98	0	0.00	0	0	0	0	0
OFFICE SUPPLIES	1,088.68	2,000	2,388.65	500	500	500	500	500
TOTAL EXPENDITURES	230,913.47	246,600.00	188,797.08	262,700.00	270,275.00	276,725.00	283,325.00	290,500.00
<i>INTERNAL TRANSFERS</i>								
INTERNAL COST CHARGES	1,500.00	0	0.00	0	0	0	0	0
COST RECOVERY (PROGRAMMING)	-3,146.00	-4,000	-1,980.00	-4,000	-4,250	-4,500	-4,750	-5,000
COST RECOVERY (COMMUNITY FUNDING)	0.00	0	0.00	-20,000	-20,000	-20,000	-20,000	-20,000
COST ALLOCATION TO IT	16,325.00	9,575	13,292.00	10,450	13,175	10,025	10,600	9,750
COST CHARGE (MEAF HALL FACILITY MGMT)	0.00	0	0.00	95,925	98,300	100,675	103,475	106,200
PAYROLL RECOVERY (TOURISM)	-21,700.00	-22,125	-18,437.00	-22,575	-23,025	-23,475	-23,950	-24,425
PAYROLL CHARGE (REC ADMIN)	6,987.50	15,425	6,208.00	0	0	0	0	0
TOTAL INTERNAL TRANSFERS	-33.50	-1,125.00	-917.00	59,800.00	64,200.00	62,725.00	65,375.00	66,525.00
ADMIN & PUBLIC SPACE NET LEVY	157,193.56	165,475.00	172,222.08	147,200.00	156,100.00	157,925.00	163,975.00	169,025.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
PERFORMANCE & PRESENTATION SPACE								
<i>REVENUES</i>								
TICKET REVENUE - TAX EXEMPT	-5,094.90	0	0.00	0	0	0	0	0
TICKET REVENUES	-240,967.88	-255,000	-385,615.72	-310,000	-330,000	-345,000	-355,000	-375,000
PROGRAM REVENUES	-8,047.95	-8,000	-10,800.00	-10,800	-10,800	-10,800	-10,800	-10,800
BAR / CONCESSION REVENUES	-36,645.27	-45,000	-41,216.80	-55,000	-60,000	-63,000	-65,000	-68,000
GRANT / SPONSORSHIP REVENUE	-4,951.52	-36,000	-33,843.00	-26,000	-16,000	-16,000	-16,000	-16,000
RENTAL REVENUE	0.00	0	-32,551.68	-50,000	-50,000	-50,000	-50,000	-50,000
BOX OFFICE FEES	-16,227.78	-13,000	-10,257.01	-16,000	-16,500	-17,000	-17,800	-18,200
EQUIPMENT RENTAL REPAYMENT	-1,470.00	-1,000	-951.54	-500	-500	-500	-500	-500
F/L PERSONNEL FEES REPAYMENT	-15,165.00	-8,000	-5,093.44	-13,600	-13,600	-13,600	-13,600	-13,600
TICKET SERVICE CHARGES	-25,991.75	-25,000	-23,829.51	-25,000	-25,000	-25,000	-25,000	-25,000
OTHER INCOME	-65.00	0	-390.00	0	0	0	0	0
PROGRAM SUPPORT RECOVERY	-7,510.42	-12,000	-15,077.32	-12,000	-12,000	-12,000	-12,000	-12,000
CONSIGNMENT-OFFSITE TICKETING SALES	-48.00	-500	0.00	0	0	0	0	0
CONSIGNMENT-APPLE PIE TRAIL SALES	-747.97	-1,000	-406.60	-1,000	-1,000	-1,000	-1,000	-1,000
CONSIGNMENT-GALLERY SALES	-3,579.64	-3,500	-5,141.98	-3,500	-3,500	-3,500	-3,500	-3,500
INTERNAL COST RECOVERY	-537.50	0	-387.50	0	0	0	0	0
TOTAL REVENUES	-367,050.58	-408,000.00	-565,562.10	-523,400.00	-538,900.00	-557,400.00	-570,200.00	-593,600.00
<i>EXPENDITURES</i>								
ASSOCIATION FEES & MEMBERSHIPS	566.55	1,000	1,011.58	1,000	1,000	1,000	1,000	1,000
EDUCATION / TRAINING	59.01	1,000	233.25	1,000	1,000	1,000	1,000	1,000
ADVERTISING / PROMOTION	23,929.87	27,000	20,661.03	30,000	30,000	30,000	30,000	30,000
ANNUAL SOFTWARE MAINTENANCE	0.00	0	2,716.99	2,750	2,800	2,850	2,900	2,950
OFFICE SUPPLIES	0.00	0	0.00	1,500	2,000	2,000	2,000	2,000
POSTAGE & COURIER	4,505.19	4,500	5,408.64	5,500	5,500	5,500	5,500	5,500
REPAIRS & MTCE - EQUIPMENT	127.20	4,000	2,584.70	4,000	4,000	4,000	4,000	4,000
OPERA HOUSE MATERIALS/SUPPLIES	3,110.82	8,000	7,025.29	8,000	8,000	8,000	8,000	8,000
BAR / CONCESSION EXPENSES	19,501.72	15,000	13,749.99	18,400	20,000	21,000	22,000	23,000
INSURANCE PREMIUMS	1,323.00	1,425	1,207.00	1,575	1,625	1,675	1,725	1,775
EQUIPMENT RENTAL	417.57	1,000	254.40	500	500	500	500	500
F/L PERSONNEL FEES	33,870.99	30,000	24,852.58	35,700	35,700	38,000	38,000	38,000
BANK SERVICE CHARGES	13,441.13	11,000	14,045.09	13,000	13,000	13,000	13,000	13,000
TALENT FEES	134,729.10	150,000	201,820.84	175,000	175,000	175,000	175,000	175,000
INTERNET EXPENSES	1,641.12	2,000	1,454.37	2,000	2,000	2,000	2,000	2,000
EVENTS EXPENSES	27,750.17	27,000	19,763.99	33,800	33,800	33,800	33,800	33,800
TOTAL EXPENDITURES	264,973.44	282,925.00	316,789.74	333,725.00	335,925.00	339,325.00	340,425.00	341,525.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
PERFORMANCE & PRESENTATION SPACE (con't)								
<i>INTERNAL TRANSFERS</i>								
COST RECOVERY (COMMUNITY FUNDING)	0.00	0	0.00	-14,500	-14,500	-14,500	-14,500	-14,500
COST CHARGE (MEAF HALL FACILITY MGMT)	0.00	0	0.00	72,825	74,100	75,425	79,100	81,600
COST CHARGE (ADMIN & PUBLIC SPACE)	0.00	0	0.00	153,800	156,875	160,025	163,225	166,500
COST ALLOCATION TO IT	16,325.00	6,375	0.00	6,950	8,775	6,700	7,050	6,500
PAYROLL CHARGE (COMMUNICATIONS)	29,475.00	32,250	26,874.00	33,300	33,975	34,650	35,350	36,050
TOTAL INTERNAL TRANSFERS	45,800.00	38,625.00	26,874.00	252,375.00	259,225.00	262,300.00	270,225.00	276,150.00
PERFORMANCE & PRESENTATION SPACE NET LEV'	-56,277.14	-86,450.00	-221,898.36	62,700.00	56,250.00	44,225.00	40,450.00	24,075.00
MEAFORD HALL FACILITY MAINTENANCE								
<i>EXPENDITURES</i>								
FACILITY MAINTENANCE	14,401.65	13,000	14,529.59	13,000	13,500	14,000	14,500	15,000
INSURANCE PREMIUMS	3,577.39	2,825	2,186.20	2,625	2,700	2,775	2,850	2,925
HYDRO	61,813.59	64,000	39,795.45	64,000	65,600	67,250	68,900	70,600
NATURAL GAS	12,994.06	13,325	8,470.04	13,500	13,850	14,200	14,550	14,900
WATER / WASTEWATER	4,003.97	4,925	4,319.91	4,900	5,150	5,400	5,650	5,900
CONTRACTED SERVICES - CLEANING	6,044.53	12,000	12,778.00	15,000	15,000	15,000	17,000	18,000
CONTRACTED SERVICES	25,045.21	36,000	13,710.84	25,000	26,000	27,000	28,000	29,000
BUILDING AUTOMATION SYSTEM SOFTWARE	0.00	0	0.00	6,000	6,000	6,000	6,000	6,000
DEBENTURE DEBT - INTEREST	114,302.62	109,300	72,131.85	101,450	93,200	84,525	75,400	65,775
DEBENTURE DEBT - PRINCIPAL	143,218.70	150,675	150,674.73	158,525	166,775	175,450	184,575	194,200
TOTAL EXPENDITURES	385,401.72	406,050	318,596.61	404,000.00	407,775.00	411,600.00	417,425.00	422,300.00
<i>INTERNAL TRANSFERS</i>								
COST RECOVERY (PERF & PRESENTATIONS)	0	0	0	-72,825	-74,100	-75,425	-79,100	-81,600
COST RECOVERY (ADMIN & PUBLIC SPACE)	0	0	0	-95,925	-98,300	-100,675	-103,475	-106,200
PAYROLL CHARGE (FAC MTCE)	28,750.00	23,950	19,958.00	24,725	24,600	24,475	25,125	25,475
TOTAL INTERNAL TRANSFERS	28,750.00	23,950.00	19,958.00	-144,025.00	-147,800.00	-151,625.00	-157,450.00	-162,325.00
MEAFORD HALL FACILITY MAINTENANCE NET LEV'	414,151.72	430,000.00	338,554.61	259,975.00	259,975.00	259,975.00	259,975.00	259,975.00
TOURISM SERVICES								
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (M. HALL)	21,700.00	22,125	18,437.00	22,575	23,025	23,475	23,950	24,425
TOTAL INTERNAL TRANSFERS	21,700.00	22,125.00	18,437.00	22,575.00	23,025.00	23,475.00	23,950.00	24,425.00
TOURISM SERVICES NET LEVY	21,700.00	22,125.00	18,437.00	22,575.00	23,025.00	23,475.00	23,950.00	24,425.00
TOTAL MEAFORD HALL NET LEVY	536,768.14	531,150.00	307,315.33	492,450.00	495,350.00	485,600.00	488,350.00	477,500.00

MUSEUM

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
MUSEUM								
<i>REVENUES</i>								
GIFT SHOP REVENUES	-3,887.89	-3,500	-1,456.11	-3,500	-3,500	-3,500	-3,500	-3,500
DONATIONS & CONTRIBUTIONS	-992.40	-300	-50.00	-300	-300	-300	-300	-300
GRANTS - ONTARIO	-8,311.00	-8,300	-600.00	-8,300	-8,300	-8,300	-8,300	-8,300
GRANTS - OTHER	0.00	-2,900	0.00	-2,700	-2,700	-2,700	-2,700	-2,700
GENEALOGICAL SERVICES	-160.75	-100	-61.25	-100	-100	-100	-100	-100
OTHER INCOME	-78.15	0	-58.18	0	0	0	0	0
ADMISSION FEES	-2,400.47	-2,500	-2,362.78	-2,500	-2,800	-3,000	-3,000	-3,000
PROGRAMMING REVENUE	-3,730.00	-2,000	-2,137.40	-2,000	-2,300	-2,500	-2,900	-3,200
SPECIAL EVENTS REVENUES	-651.00	-1,500	0.00	-1,500	-1,500	-1,500	-1,500	-1,500
CONSIGNMENT SALES - MUSEUM	-1,185.90	-600	-1,208.36	-700	-800	-900	-1,000	-1,100
CAMP REGISTRATIONS	-3,085.00	0	0.00	0	0	0	0	0
TOTAL REVENUES	-24,482.56	-21,700.00	-7,934.08	-21,600.00	-22,300.00	-22,800.00	-23,300.00	-23,700.00
<i>EXPENDITURES</i>								
FEES - REFUNDED/DISCOUNTS	192.00	0	384.50	0	0	0	0	0
SALARY / WAGES - FULL TIME	18,100.69	59,600	27,510.00	60,575	62,500	64,050	65,650	67,300
SALARY / WAGES - CONTRACT/PT	27,868.18	0	14,328.29	0	0	0	0	0
EMPLOYEE BENEFITS	7,859.50	8,625	6,817.86	8,825	9,075	9,300	9,525	9,775
PAYROLL EXPENSES	4,876.04	6,000	5,531.37	2,900	6,075	6,225	6,375	6,525
OMERS EXPENSES	1,937.44	5,625	2,616.00	5,850	6,025	6,175	6,325	6,475
SEASONAL WAGES	3,961.56	12,375	13,674.91	12,725	12,975	13,225	13,500	13,775
ASSOCIATION FEES & MEMBERSHIPS	684.03	800	526.60	900	900	1,000	1,000	1,000
EDUCATION / TRAINING	179.37	1,500	1,151.31	500	600	600	700	700
ADVERTISING / PROMOTION	2,446.48	4,500	1,712.05	2,500	2,500	2,500	2,500	2,500
COMPUTER HARDWARE / SOFTWARE	450.25	1,500	1,051.98	1,500	1,500	1,500	1,500	1,500
OFFICE SUPPLIES	1,176.91	2,000	1,250.78	1,500	1,500	1,500	1,500	1,500
COPYING & PRINTING	41.22	800	654.45	800	800	800	800	800
POSTAGE / COURIER	88.78	100	14.65	100	100	100	100	100
CONSERVATION MATERIALS	641.30	2,000	433.56	2,000	2,000	2,000	2,000	2,000
MAINTENANCE SUPPLIES	6.61	300	54.57	300	300	300	300	300
GIFT SHOP EXPENSES	2,014.10	3,500	2,250.39	2,000	2,000	2,000	2,000	2,000
EXHIBIT DESIGN MATERIALS	1,136.45	1,000	928.34	1,000	1,000	1,000	1,000	1,000
VOLUNTEER EXPENSES	742.78	100	0.00	100	100	100	100	100
BANK SERVICE CHARGES	202.60	250	110.59	200	200	200	200	200
PROGRAMMING EXPENSES	1,731.91	2,000	465.58	1,500	2,000	2,000	2,000	2,000
CONTRACTED SERVICES	0.00	5,000	219.80	0	0	0	0	0
SPECIAL EVENTS EXPENSES	1,373.53	1,000	0.00	1,000	1,000	1,000	1,000	1,000
TOTAL EXPENDITURES	77,711.73	118,575.00	81,687.58	106,775.00	113,150.00	115,575.00	118,075.00	120,550.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
MUSEUM (con't)								
<i>INTERNAL TRANSFERS</i>								
INTERNAL COST CHARGES	1,515.00	0	0.00	0	0	0	0	0
COST ALLOCATION TO IT	12,350.00	12,825	10,687.00	13,625	16,650	13,200	13,825	12,950
PAYROLL CHARGE (REC ADMIN)	2,787.50	1,550	6,208.00	0	0	0	0	0
PAYROLL CHARGE (REC PROGRAMMING)	0.00	4,400	0.00	0	0	0	0	0
TOTAL INTERNAL TRANSFERS	16,652.50	18,775.00	16,895.00	13,625.00	16,650.00	13,200.00	13,825.00	12,950.00
MUSEUM NET LEVY	69,881.67	115,650.00	90,648.50	98,800.00	107,500.00	105,975.00	108,600.00	109,800.00
MUSEUM FACILITY MANAGEMENT								
<i>EXPENDITURES</i>								
FACILITY MAINTENANCE	2,560.32	3,300	1,706.98	3,300	3,400	3,500	3,600	3,700
INSURANCE PREMIUMS	2,289.01	2,825	2,188.10	2,625	2,700	2,775	2,850	2,925
HYDRO	4,520.86	5,775	3,118.03	5,400	5,525	5,650	5,775	5,900
NATURAL GAS	1,492.84	1,800	1,132.22	1,800	1,850	1,900	1,950	2,000
WATER / WASTEWATER	1,864.11	3,150	1,752.40	2,700	2,825	2,950	3,100	3,255
BUILDING AUTOMATION SYSTEM SOFTWARE	0.00	0	0.00	6,000	6,000	6,000	6,000	6,000
CONTRACTED SERVICES - CLEANING	4,089.98	6,400	4,599.69	4,900	4,900	4,900	5,200	5,500
TOTAL EXPENDITURES	16,817.12	23,250.00	14,497.42	26,725.00	27,200.00	27,675.00	28,475.00	29,280.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (FAC MTCE)	8,050.00	12,000	10,000.00	8,250	8,225	8,200	8,375	8,475
TOTAL INTERNAL TRANSFERS	8,050.00	12,000.00	10,000.00	8,250.00	8,225.00	8,200.00	8,375.00	8,475.00
MUSEUM FACILITY NET LEVY	24,867.12	35,250.00	24,497.42	34,975.00	35,425.00	35,875.00	36,850.00	37,755.00
TOTAL MUSEUM NET LEVY	94,748.79	150,900.00	115,145.92	133,775.00	142,925.00	141,850.00	145,450.00	147,555.00
TOTAL CULTURAL SERVICES	1,053,534	1,207,200	766,512	1,016,325	1,045,425	1,035,200	1,052,350	1,080,880

LIBRARY SERVICES

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
LIBRARY								
<i>REVENUES</i>								
FINES / PENALTIES	-3,471.15	-3,200	-3,267.02	-3,500	-3,600	-3,600	-3,600	-3,600
DONATIONS & CONTRIBUTIONS	-1,879.25	-1,000	-1,102.06	-700	-750	-750	-750	-750
GRANTS - CANADA	0.00	0	-4,526.00	-2,500	-2,500	-2,500	-2,500	-2,500
GRANTS - ONTARIO	-33,718.88	-28,000	-6,769.62	-26,000	-26,500	-27,000	-27,500	-28,000
RENTAL REVENUE	-758.20	-800	-665.00	-800	-1,500	-1,600	-1,600	-1,600
OTHER FEES & CHARGES	-2,751.06	-3,000	-1,869.13	-2,500	-2,500	-2,500	-2,500	-2,500
PROGRAM REVENUES	-954.44	-1,000	-1,690.26	-1,000	-1,100	-1,100	-1,100	-1,100
SPECIAL EVENTS REVENUES	-9,083.26	-5,000	0.00	-5,000	-5,000	-5,000	-5,000	-5,000
TOTAL REVENUES	-52,616.24	-42,000.00	-19,889.09	-42,000.00	-43,450.00	-44,050.00	-44,550.00	-45,050.00
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	287,518.94	303,850	210,651.17	312,725	322,600	330,650	338,900	347,375
SALARY / WAGES - CONTRACT/PT	51,217.01	59,225	58,531.46	62,400	64,375	65,975	67,625	69,325
EMPLOYEE BENEFITS	38,405.90	43,450	33,867.86	41,000	42,125	43,175	44,250	45,350
PAYROLL EXPENSES	28,339.24	30,000	25,514.03	31,375	32,250	33,050	33,875	34,725
OMERS EXPENSES	28,715.53	29,825	21,984.54	30,775	31,800	32,600	33,400	34,225
SEASONAL WAGES	6,501.11	6,050	7,443.44	6,600	6,750	6,925	7,100	7,275
ASSOCIATION FEES & MEMBERSHIPS	1,320.39	800	946.80	1,200	1,000	1,000	1,000	1,200
CONFERENCE/SEMINARS/MEALS	2,983.55	4,500	3,516.59	4,500	4,500	4,500	4,500	4,500
EDUCATION / TRAINING	3,372.29	3,500	1,716.60	3,000	3,000	3,000	3,000	3,000
CLOTHING & UNIFORMS	297.31	250	212.61	250	250	250	250	250
ADVERTISING / PROMOTION	434.47	1,000	566.02	1,000	1,000	1,000	1,000	1,000
PROFESSIONAL FEES - AUDIT	3,250.00	3,000	250.00	3,400	3,500	3,600	3,700	3,800
PROFESSIONAL FEES - OTHER	0.00	500	0.00	500	500	500	500	500
Computer - Hardware / Software	10,114.50	7,500	4,653.48	8,000	8,000	8,000	8,000	8,000
OFFICE SUPPLIES	746.56	1,000	953.26	1,000	1,000	1,000	1,000	1,000
COPYING & PRINTING	1,099.28	1,000	979.48	1,000	1,100	1,100	1,100	1,100
POSTAGE & COURIER	557.27	350	361.05	400	400	400	400	400
SUBSCRIPTIONS/PUBLICATIONS	1,611.76	2,000	1,130.71	2,000	2,000	2,000	2,000	2,000
SPECIAL FORMS	0.00	100	74.28	100	100	100	100	100
INSURANCE PREMIUMS	1,323.00	1,425	1,107.00	1,350	1,400	1,450	1,500	1,550
BANK FINANCE CHARGES	25.00	75	50.00	75	75	75	75	75
OTHER EXPENSES	1,395.56	1,700	1,398.53	1,700	1,700	1,700	1,700	1,700
E RESOURCE LICENCES	8,105.96	8,000	6,764.95	8,000	8,500	9,000	9,500	10,000
ADULT PROGRAMMING	3,550.19	3,000	3,009.00	3,000	3,400	3,800	4,200	4,600
CHILDREN'S PROGRAMMING	3,334.06	3,000	2,147.24	3,000	3,000	3,000	3,000	3,000
SPECIAL EVENTS EXPENSES	6,686.53	5,000	0.00	5,000	5,000	5,000	5,000	5,000
TOTAL EXPENDITURES	490,905.41	520,100.00	387,830.10	533,350.00	549,325.00	562,850.00	576,675.00	591,050.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
LIBRARY (continued)								
<i>INTERNAL TRANSFERS</i>								
INTERNAL COST CHARGES	1,515.00	1,500	177.50	0	0		0	0
COST ALLOCATION TO IT	44,575.00	51,275	42,729.00	52,700	61,950	51,750	53,800	51,250
TOTAL INTERNAL TRANSFERS	46,090.00	52,775.00	42,906.50	52,700.00	61,950.00	51,750.00	53,800.00	51,250.00
LIBRARY NET LEVY	484,379.17	530,875.00	410,847.51	544,050.00	567,825.00	570,550.00	585,925.00	597,250.00
LIBRARY FACILITY MAINTENANCE - 15 TROWBRIDGE								
<i>EXPENDITURES</i>								
FACILITY MAINTENANCE	3,863.85	8,000	3,269.71	8,000	8,000	0	0	0
MAINTENANCE SUPPLIES	254.09	500	168.64	500	500	0	0	0
INSURANCE PREMIUMS	1,205.67	1,600	1,239.60	1,500	1,550	0	0	0
HYDRO	5,549.41	7,550	5,107.55	6,300	6,450	0	0	0
NATURAL GAS	2,738.11	3,900	1,868.74	3,500	3,600	0	0	0
WATER/WASTEWATER	1,732.35	2,200	1,554.44	2,200	2,300	0	0	0
CONTRACTED SERVICES - CLEANING	4,037.33	7,000	4,599.71	4,900	3,500	0	0	0
TOTAL EXPENDITURES	19,380.81	30,750.00	17,808.39	26,900.00	25,900.00	0.00	0.00	0.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (FAC MTCE)	10,450.00	7,975	6,645.00	12,375	3,000	0	0	0
TOTAL INTERNAL TRANSFERS	10,450.00	7,975.00	6,645.00	12,375.00	3,000.00	0.00	0.00	0.00
LIBRARY FACILITY MAINTENANCE - 15 TROWBRIDGE	29,830.81	38,725.00	24,453.39	39,275.00	28,900.00	0.00	0.00	0.00
LIBRARY FACILITY MAINTENANCE - 11 SYKES ST N								
<i>EXPENDITURES</i>								
FACILITY MAINTENANCE	0.00	0	91.58	1,000	1,000	1,000	1,000	1000
INSURANCE PREMIUM	0.00	0	0.00	1,500	4,000	4,100	4,200	4300
HYDRO	0.00	0	723.69	1,500	7,500	8,000	8,250	8,500
NATURAL GAS	0.00	0	5,543.54	4,000	4,500	4,750	5,000	5,250
WATER/WASTEWATER	0.00	0	950.29	750	2,700	2,850	3,000	3,150
CONTRACTED SERVICES - CLEANING	0.00	0	0.00	0	4,900	6,000	7,500	8,000
TOTAL EXPENDITURES	0.00	0.00	7,309.10	8,750.00	24,600.00	26,700.00	28,950.00	30,200.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (FAC MTCE)	0.00	0	0.00	0	9,325	12,275	12,550	12,700
TOTAL INTERNAL TRANSFERS	0.00	0.00	0.00	0.00	9,325.00	12,275.00	12,550.00	12,700.00
LIBRARY FACILITY MAINTENANCE - 11 SYKES NET I	0.00	0.00	7,309.10	8,750.00	33,925.00	38,975.00	41,500.00	42,900.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
OSNGUP LIBRARY CONTRACT								
<i>EXPENDITURES</i>								
LEGAL FEES	2041.31	0	0	0	0	0	0	0
OWEN SOUND & NGUPL - CONTRACT	114,038.00	122,900	119,407.00	122,400	125,400	128,500	131,700	135,000
TOTAL EXPENDITURES	116,079.31	122,900.00	119,407.00	122,400.00	125,400.00	128,500.00	131,700.00	135,000.00
OSNGUP LIBRARY CONTRACT NET LEVY	116,079.31	122,900.00	119,407.00	122,400.00	125,400.00	128,500.00	131,700.00	135,000.00
TOTAL LIBRARY SERVICES	630,289	692,500	562,017	714,475	756,050	738,025	759,125	775,150

PLANNING & BUILDING SERVICES

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
PLANNING SERVICES								
<i>REVENUES</i>								
OTHER FEES & CHARGES	-68,040.00	-70,000	-75,510.62	-100,000	-100,000	-100,000	-100,000	-100,000
OTHER INCOME	-1,550.00	-1,500	-450.00	-1,500	-1,500	-1,500	-1,500	-1,500
SIGN PERMITS	-1,035.00	-1,000	-470.00	-750	-750	-750	-750	-750
TOTAL REVENUES	-70,625.00	-72,500.00	-76,430.62	-102,250.00	-102,250.00	-102,250.00	-102,250.00	-102,250.00
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	260,053.49	264,700	214,177.61	80,650	83,200	85,275	87,400	89,575
SALARY / WAGES - CONTRACT/PT	0.00	43,125	32,983.64	54,425	56,150	57,550	59,000	60,475
COMMITTEE OF ADJUSTMENT FEES	3,000.00	5,200	4,910.00	5,200	5,200	5,200	5,200	5,200
EMPLOYEE BENEFITS	29,263.46	29,650	25,186.50	9,775	10,025	10,275	10,525	10,775
PAYROLL EXPENSES	23,917.47	28,350	25,837.53	14,275	14,625	15,000	15,375	15,750
OMERS EXPENSE	29,293.46	29,575	25,058.52	8,850	9,075	9,300	9,525	9,775
SEASONAL WAGES	8,121.82	0	0.00	0	0	0	0	0
ASSOCIATION FEES & MEMBERSHIPS	2,526.18	3,000	2,603.54	3,000	3,000	3,000	3,000	3,000
CONFERENCE /SEMINARS/MEALS	3,975.46	3,500	3,792.94	3,500	3,500	3,500	3,500	3,500
EDUCATION / TRAINING	726.70	2,000	0.00	2,000	2,000	2,000	2,000	2,000
OFFICE SUPPLIES	360.12	500	107.86	500	500	500	500	500
SUBSCRIPTIONS/PUBLICATIONS	791.91	750	610.01	850	850	850	850	850
INSURANCE PREMIUMS	7,938.00	8,575	6,642.00	8,000	8,200	8,400	8,600	8,800
TOTAL EXPENDITURES	369,968.07	418,925.00	341,910.15	191,025.00	196,325.00	200,850.00	205,475.00	210,200.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL RECOVERY (WASTE MGMT)	-7,700.00	-14,950	-12,451.00	0	0	0	0	0
PAYROLL RECOVERY (WATER)	-15,375.00	-17,850	-10,408.00	0	0	0	0	0
PAYROLL RECOVERY (SEWER)	-15,375.00	-17,850	-10,408.00	0	0	0	0	0
PAYROLL RECOVERY (BUILDING)	-15,375.00	-39,550	-28,471.00	0	0	0	0	0
PAYROLL RECOVERY (EC DEV)	0.00	0	-9,030.00	0	0	0	0	0
PAYROLL RECOVERY (IT SERVICES)	-49,425.00	-49,500	-36,763.00	0	0	0	0	0
PAYROLL RECOVERY (CAO)	0.00	0	-18,025.00	0	0	0	0	0
PAYROLL CHARGE (CORP MANAGEMENT)	0.00	0	0.00	79,800	81,400	83,025	84,675	86,375
PAYROLL CHARGE (BUILDING)	0.00	0	0.00	12,500	12,750	13,000	13,250	13,525
COST ALLOCATION TO IT	17,500.00	19,700	16,416.00	14,200	17,600	13,675	14,375	13,325
TOTAL INTERNAL TRANSFERS	-85,750.00	-120,000.00	-109,140.00	106,500.00	111,750.00	109,700.00	112,300.00	113,225.00
PLANNING SERVICES NET LEVY	213,593.07	226,425.00	156,339.53	195,275.00	205,825.00	208,300.00	215,525.00	221,175.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
BUILDING SERVICES								
<i>REVENUES</i>								
BUILDING PERMITS	-335,365.22	-240,000	-305,238.86	-307,400	-317,500	-322,500	-330,000	-332,500
COMPLIANCE REPORTS	-10,725.00	-7,500	-6,875.00	-7,500	-7,500	-8,000	-8,000	-8,500
OTHER FEES & CHARGES	-8,330.83	-4,000	-6,275.00	-6,000	-7,800	-7,525	-9,850	-9,350
SEPTIC PERMITS FEES	-35,100.00	-25,000	-34,070.00	-30,000	-30,000	-30,000	-30,000	-35,000
TOTAL REVENUES	-389,521.05	-276,500.00	-352,458.86	-350,900.00	-362,800.00	-368,025.00	-377,850.00	-385,350.00
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	168,820.28	174,025	130,362.50	178,025	182,475	187,025	191,700	196,500
SALARY / WAGES - CONTRACT/PT	0.00	0	0.00	44,125	45,225	46,350	47,500	48,675
EMPLOYEE BENEFITS	19,695.74	19,650	16,475.21	20,275	20,775	21,300	21,825	22,375
PAYROLL EXPENSES	15,609.98	15,850	14,543.04	21,650	22,200	22,750	23,325	23,900
OMERS EXPENSES	19,175.02	19,350	15,689.48	20,025	20,525	21,025	21,550	22,100
ASSOCIATION FEES & MEMBERSHIPS	1,458.46	1,700	1,220.17	2,000	2,000	2,000	2,000	2,000
CONFERENCE/SEMINARS/MEALS	2,258.14	1,500	1,359.85	1,500	2,000	2,300	2,500	2,500
EDUCATION / TRAINING	407.04	2,000	1,308.78	3,000	2,200	2,400	3,000	3,000
CLOTHING & UNIFORMS	193.33	300	0.00	400	400	500	500	550
OFFICE SUPPLIES	152.88	500	859.20	500	500	500	550	550
SUBSCRIPTIONS/PUBLICATIONS	0.00	1,000	0.00	1,200	1,200	1,700	1,200	1,200
INSURANCE PREMIUMS	7,938.00	8,575	6,642.00	8,000	8,200	8,400	8,600	8,800
CONTRIBUTION TO RESERVE FUND	87,902.18	0	0.00	0	0	0	0	0
TOTAL EXPENDITURES	323,611.05	244,450.00	188,460.23	300,700.00	307,700.00	316,250.00	324,250.00	332,150.00
<i>INTERNAL TRANSFERS</i>								
INTERNAL COST RECOVERY	-65.00	0	-65.00	0	0	0	0	0
PAYROLL RECOVERY (PLANNING)	0.00	0	0.00	-12,500	-12,750	-13,000	-13,250	-13,525
PAYROLL RECOVERY (WASTE MANAGEMENT)	0.00	0	0.00	-7,500	-7,650	-7,800	-7,950	-8,100
PAYROLL RECOVERY (WATER)	0.00	0	0.00	-5,000	-5,100	-5,200	-5,300	-5,400
COST ALLOCATION TO IT	11,675.00	11,425	9,521.00	16,950	20,725	16,400	17,200	16,075
ADMINISTRATIVE CHARGE (CORPORATE)	15,500.00	16,000	13,334.00	18,200	18,575	18,950	19,325	19,700
PAYROLL CHARGE (CORP MANAGEMENT)	0.00	0	0.00	17,975	18,775	19,450	20,150	20,550
ADMINISTRATIVE CHARGE (FINANCE)	13,100.00	11,000	9,166.00	9,700	9,900	10,100	10,300	10,500
PAYROLL CHARGE (PLANNING)	15,375.00	39,550	28,471.00	0	0	0	0	0
COST CHARGE (FLEET)	10,325.00	12,375	10,313.00	12,375	12,625	12,875	13,125	13,400
TOTAL INTERNAL TRANSFERS	65,910.00	90,350.00	70,740.00	50,200.00	55,100.00	51,775.00	53,600.00	53,200.00
BUILDING SERVICES NET LEVY	0.00	58,300.00	-93,258.63	0.00	0.00	0.00	0.00	0.00
TOTAL PLANNING & BUILDING SERVICES NET LEVY								
	213,593.07	284,725.00	63,080.90	195,275.00	205,825.00	208,300.00	215,525.00	221,175.00

INFORMATION TECHNOLOGY

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
INFORMATION TECHNOLOGY								
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	54,885.26	62,450	48,854.96	63,475	65,500	67,125	68,800	70,525
EMPLOYEE BENEFITS	4,947.54	8,750	7,335.85	8,975	9,200	9,425	9,650	9,900
PAYROLL EXPENSES	6,044.50	6,725	6,159.54	6,925	7,100	7,275	7,450	7,625
OMERS EXPENSE	4,903.27	6,050	4,862.78	6,250	6,450	6,600	6,725	6,900
ASSOCIATION FEES & MEMBERSHIPS	170.96	200	170.96	250	250	250	250	250
CONFERENCE /SEMINARS/MEALS	1,912.65	3,000	706.53	3,000	3,000	3,000	3,000	3,000
ANNUAL SOFTWARE MAINTENANCE	83,948.94	65,000	67,665.74	89,000	124,000	125,000	125,000	126,000
EQUIPMENT REPAIR	970.79	5,000	1,888.64	5,000	5,000	5,000	5,000	5,000
I.T. SUPPORT	7,806.51	20,000	34,810.30	70,000	25,000	25,000	25,000	25,000
INTERNET	25,919.42	30,000	22,616.89	30,000	30,000	30,000	30,000	30,000
PORTAL	0.00	0	0.00	5,000	5,000	5,000	0	0
MOBILE	26,210.04	30,000	23,848.75	30,000	30,000	30,000	30,000	30,000
OFFICE SUPPLIES	3,711.11	5,000	2,411.24	5,000	5,000	5,000	5,000	5,000
COPYING & PRINTING	35,719.96	32,000	31,452.72	36,000	36,000	36,000	36,000	36,000
POSTAGE & COURIER	7.98	100	3.99	100	100	100	100	100
TELEPHONE	33,304.27	34,000	33,480.19	40,000	40,000	40,000	40,000	40,000
INSURANCE PREMIUMS	0.00	0	3,904.20	9,375	9,600	9,850	10,100	10,350
CONTRIBUTION TO RESERVE FUND	110,725.00	139,500	116,250.00	52,500	167,500	42,500	62,500	32,500
DEBENTURE DEBT - INTEREST	248.07	25	68.20	0	0	0	0	0
DEBENTURE DEBT - PRINCIPAL	13,929.58	2,350	2,294.70	0	0	0	0	0
TOTAL EXPENDITURES	415,365.85	450,150.00	408,786.18	460,850.00	568,700.00	447,125.00	464,575.00	438,150.00
<i>INTERNAL TRANSFERS</i>								
COST RECOVERY FOR IT	-403,100.00	-441,200	-366,563.00	-445,925	-551,125	-430,675	-452,200	-420,575
PAYROLL CHARGE (PLANNING)	49,425.00	49,500	36,763.00	0	0	0	0	0
TOTAL INTERNAL TRANSFERS	-353,675.00	-391,700.00	-329,800.00	-445,925.00	-551,125.00	-430,675.00	-452,200.00	-420,575.00
INFORMATION TECHNOLOGY NET LEVY	61,690.85	58,450.00	78,986.18	14,925.00	17,575.00	16,450.00	12,375.00	17,575.00
TOTAL INFORMATION TECHNOLOGY								
NET LEVY	61,690.85	58,450.00	78,986.18	14,925.00	17,575.00	16,450.00	12,375.00	17,575.00

ECONOMIC DEVELOPMENT

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
ECONOMIC DEVELOPMENT								
<i>REVENUES</i>								
ADVERTISING REVENUE	-133.16	0	0.00	0	0	0	0	0
TOTAL REVENUES	-133.16	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<i>EXPENDITURES</i>								
SALARY / WAGES - FULL TIME	77,720.63	79,325	61,787.70	80,650	83,175	85,250	87,375	89,550
EMPLOYEE BENEFITS	9,331.99	9,500	7,960.28	9,775	10,025	10,275	10,525	10,775
PAYROLL EXPENSES	7,513.88	7,600	6,961.12	7,800	8,000	8,200	8,400	8,600
OMERS EXPENSES	8,467.96	8,550	6,939.26	8,775	9,075	9,300	9,525	9,750
ASSOCIATION FEES & MEMBERSHIPS	873.17	1,200	1,177.84	1,200	1,200	1,200	1,200	1,200
CONFERENCE /SEMINARS/MEALS	2,114.10	2,000	1,971.03	2,500	2,500	2,500	2,500	2,500
EDUCATION / TRAINING	0.00	1,000	0.00	500	500	500	500	500
ADVERTISING / PROMOTION	38,320.54	37,000	31,584.14	38,000	38,000	38,000	38,000	38,000
PROMOTIONAL MATERIALS	3,129.04	3,500	2,005.41	3,000	3,000	3,000	3,000	3,000
OFFICE SUPPLIES	367.63	0	348.40	100	100	100	100	100
COPYING & PRINTING	8,173.34	8,200	8,140.80	8,200	8,200	8,200	8,200	8,200
POSTAGE & COURIER	150.43	250	88.49	150	150	150	150	150
EC DEV PARTNERSHIPS	15,000.00	15,000	15,000.00	15,000	15,000	15,000	15,000	15,000
RENEW MEAFORD	0.00	0	0.00	500	500	500	500	500
ECONOMIC DEVELOPMENT INITIATIVES	18,882.91	21,000	18,274.96	22,000	22,000	22,000	22,000	22,000
TOTAL EXPENDITURES	190,045.62	194,125.00	162,239.43	198,150.00	201,425.00	204,175.00	206,975.00	209,825.00
<i>INTERNAL TRANSFERS</i>								
INTERNAL COST CHARGES	1,050.00	0	0.00	0	0	0	0	0
COST ALLOCATION TO IT	5,825.00	5,725	4,771.00	6,150	7,650	5,925	6,225	5,775
PAYROLL CHARGE (PLANNING)	0.00	0	9,030.00	0	0	0	0	0
PAYROLL CHARGE (COMMUNICATIONS)	6,700.00	7,650	6,374.00	12,600	12,850	13,100	13,375	13,650
TOTAL INTERNAL TRANSFERS	13,575.00	13,375.00	20,175.00	18,750.00	20,500.00	19,025.00	19,600.00	19,425.00
ECONOMIC DEVELOPMENT NET LEVY	203,487.46	207,500.00	182,414.43	216,900.00	221,925.00	223,200.00	226,575.00	229,250.00
TOTAL ECONOMIC DEVELOPMENT								
NET LEVY	203,487.46	207,500.00	182,414.43	216,900.00	221,925.00	223,200.00	226,575.00	229,250.00

WASTE MANAGEMENT SERVICES

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
WASTE MANAGEMENT ADMINISTRATION								
<i>REVENUES</i>								
OTHER INCOME	-6,833.91	-7,000	-7,554.00	-8,000	-8,000	-9,000	-9,000	-10,000
TOTAL REVENUES	-6,833.91	-7,000.00	-7,554.00	-8,000.00	-8,000.00	-9,000.00	-9,000.00	-10,000.00
<i>EXPENDITURES</i>								
SALARY / WAGES - CONTRACT/PT	761.06	0	380.55	0	0	0	0	0
PAYROLL EXPENSES	2,307.14	1,100	1,169.25	1,100	1,150	1,200	1,250	1,300
SEASONAL WAGES	19,026.28	10,150	9,513.43	10,350	10,600	10,950	11,200	11,550
ASSOCIATION FEES & MEMBERSHIPS	661.42	500	1,066.42	1,000	1,000	1,250	1,250	1500
CONFERENCE /SEMINARS/MEALS	39.00	1,000	14.41	500	500	500	500	500
PROTECTIVE CLOTHING	0.00	500	0.00	200	200	300	300	400
PROFESSIONAL FEES - OTHER	0.00	1,000	0.00	9,500	1,000	1,500	2,000	2500
COPYING & PRINTING	2,666.50	6,600	5,808.52	6,800	7,000	7,200	7,500	7700
INSURANCE PREMIUMS	6,077.17	4,425	3,426.30	4,125	4,225	4,325	4,425	4425
HAZARDOUS WASTE EXPENSE	9,324.64	11,000	6,074.64	11,000	12,000	13,000	14,000	15000
PROMOTION & EDUCATION	8,554.55	9,500	5,158.21	8,150	8,250	8,500	8,750	9,000
TOTAL EXPENDITURES	49,417.76	45,775.00	32,611.73	52,725.00	45,925.00	48,725.00	51,175.00	53,875.00
<i>INTERNAL TRANSFERS</i>								
INTERNAL COST CHARGES	1,200.00	0	0.00	0	0	0	0	0
PAYROLL CHARGE (WATER)	13,250.00	13,350	11,124.00	13,775	14,050	14,325	14,600	14,900
PAYROLL CHARGE (BUILDING)	0.00	0		7,500	7,650	7,800	7,950	8,100
PAYROLL CHARGE (PLANNING)	7,700.00	14,950	12,451.00	0	0	0	0	0
TOTAL INTERNAL TRANSFERS	22,150.00	28,300.00	23,575.00	21,275.00	21,700.00	22,125.00	22,550.00	23,000.00
WASTE MANAGEMENT ADMIN NET LEVY	64,733.85	67,075.00	48,632.73	66,000.00	59,625.00	61,850.00	64,725.00	66,875.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
LEAF & YARD WASTE								
<i>REVENUES</i>								
GENERAL/MISC REVENUE	-1,555.00	-1,000	-2,035.00	-1,000	-1,000	-1,200	-1,200	-1,400
TOTAL REVENUES	-1,555.00	-1,000.00	-2,035.00	-1,000.00	-1,000.00	-1,200.00	-1,200.00	-1,400.00
<i>EXPENDITURES</i>								
SALARY / WAGES - PART TIME	8,715.06	9,200	7,190.76	9,425	9,600	9,800	10,000	10,200
PAYROLL EXPENSES	634.65	950	537.46	825	850	875	900	925
EDUCATION / TRAINING	0.00	500	0.00	500	500	500	500	500
FACILITY MAINTENANCE	535.71	1,500	249.12	1,000	1,000	1,000	1,500	1500
CONTRACT - LAB SAMPLING	318.50	1,200	143.99	1,000	1,000	1,000	1,200	1200
CONTRACTED SERVICES - LEACHATE	0.00	8,000	6,461.76	5,000	5,000	6,000	6,000	7000
CONTRACTED SERVICES - CHIP/GRIND	0.00	30,000	30,528.00	0	45,000	0	50,000	0
DEBENTURE DEBT - INTEREST	1,938.98	1,775	833.30	1,625	1,450	1,275	1,100	925
DEBENTURE DEBT - PRINCIPAL	6,027.04	6,200	3,072.86	6,350	6,525	6,700	6,875	7,050
TOTAL EXPENDITURES	18,169.94	59,325.00	49,017.25	25,725.00	70,925.00	27,150.00	78,075.00	29,300.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (WATER)	13,250.00	6,775	5,645.00	7,000	7,150	7,300	7,450	7,600
PAYROLL CHARGE (ROADS)	2,625.00	0	0.00	0	0	0	0	0
TOTAL INTERNAL TRANSFERS	15,875.00	6,775.00	5,645.00	7,000.00	7,150.00	7,300.00	7,450.00	7,600.00
LEAF & YARD WASTE NET LEVY	32,489.94	65,100.00	52,627.25	31,725.00	77,075.00	33,250.00	84,325.00	35,500.00
SOLID WASTE								
<i>REVENUES</i>								
SALE - GARBAGE BAG TAGS	-186,904.00	-190,000	-177,771.00	-200,000	-200,000	-210,000	-210,000	-220,000
BULK ITEM COLLECTION FEES	-2,930.00	-2,500	0.00	0	0	0	0	0
TOTAL REVENUES	-189,834.00	-192,500.00	-177,771.00	-200,000.00	-200,000.00	-210,000.00	-210,000.00	-220,000.00
<i>EXPENDITURES</i>								
CONTRACT-GARBAGE COLLECTION	193,654.04	205,000	145,311.48	200,000	210,000	231,000	235,000	240,000
CONTRACT-GARBAGE TIPPAGE FEE	87,307.97	100,000	66,928.64	95,000	97,000	99,000	101,000	103,000
GARBAGE BIN RENTALS	15,665.70	18,000	13,207.19	18,000	18,500	25,000	25,500	30,000
CONTRACT-BULKY ITEM COLLECTION	21,114.52	0	0.00	0	0	0	0	0
CONTRACT-BULKY ITEM DISPOSAL	983.81	7,000	0.00	0	0	0	0	0
TOTAL EXPENDITURES	318,726.04	330,000.00	225,447.31	313,000.00	325,500.00	355,000.00	361,500.00	373,000.00
SOLID WASTE NET LEVY	128,892.04	137,500.00	47,676.31	113,000.00	125,500.00	145,000.00	151,500.00	153,000.00

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
ORGANICS COLLECTION								
<i>EXPENDITURES</i>								
FACILITY MAINTENANCE	663.78	0	0.00	0	0	0	0	0
HYDRO	1,198.02	2,000	864.66	1,400	1,450	1,500	1,550	1,600
NATURAL GAS	818.19	900	991.22	950	1,000	1,050	1,100	1,150
WATER / WASTEWATER	480.04	550	662.14	600	650	700	750	800
COMPOST BINS	9,331.80	11,000	0.00	10,500	10,500	11,000	11,000	11500
CONTRACT-ORGANIC COLLECTION	139,655.12	147,000	104,792.49	143,000	152,000	167,000	172,000	175000
CONTRACT-ORGANIC TIPPING FEE	42,476.09	44,000	30,198.28	44,000	46,000	47,000	48,000	49000
TOTAL EXPENDITURES	194,623.04	205,450.00	137,508.79	200,450.00	211,600.00	228,250.00	234,400.00	239,050.00
ORGANICS COLLECTION NET LEVY	194,623.04	205,450.00	137,508.79	200,450.00	211,600.00	228,250.00	234,400.00	239,050.00
RECYCLING								
<i>REVENUES</i>								
OTHER INCOME	-500.00	-500	-285.00	-500	-500	-500	-500	-500
STEWARDSHIP ONT - WDO	-161,823.65	-148,600	-77,517.38	-147,125	-150,000	-155,000	-160,000	-165,000
TOTAL REVENUES	-162,323.65	-149,100.00	-77,802.38	-147,625.00	-150,500.00	-155,500.00	-160,500.00	-165,500.00
<i>EXPENDITURES</i>								
FACILITY MAINTENANCE	0.00	6,000	35.30	500	500	500	500	500
RECYCLING BINS	6,817.92	8,500	4,821.13	8,500	8,500	8,500	8,500	8,500
CONTRACT - RECYCLING	316,400.48	320,000	228,940.38	315,000	325,000	353,000	362,500	370,000
TOTAL EXPENDITURES	323,218.40	334,500.00	233,796.81	324,000.00	334,000.00	362,000.00	371,500.00	379,000.00
<i>INTERNAL TRANSFERS</i>								
PAYROLL CHARGE (WATER)	5,950.00	4,000	3,334.00	4,125	4,200	4,275	4,350	4,425
TOTAL INTERNAL TRANSFERS	5,950.00	4,000.00	3,334.00	4,125.00	4,200.00	4,275.00	4,350.00	4,425.00
RECYCLING NET LEVY	166,844.75	189,400.00	159,328.43	180,500.00	187,700.00	210,775.00	215,350.00	217,925.00
CLOSED LANDFILLS								
<i>EXPENDITURES</i>								
PROFESSIONAL FEES -OTHER	6,868.81	9,500	4,797.91	9,500	9,500	9,500	9,500	9,500
FACILITY MAINTENANCE	0.00	5,500	0.00	1,500	1,500	1,500	1,500	1,500
CONTRACT-LAB SAMPLING	1,407.34	1,500	472.17	1,500	1,500	1,500	2,000	2,000
TOTAL EXPENDITURES	8,276.15	16,500.00	5,270.08	12,500.00	12,500.00	12,500.00	13,000.00	13,000.00
CLOSE LANDFILL NET LEVY	8,276.15	16,500.00	5,270.08	12,500.00	12,500.00	12,500.00	13,000.00	13,000.00
TOTAL WASTE MANAGEMENT SERVICES NET LEVY								
	595,859.77	681,025.00	451,043.59	604,175.00	674,000.00	691,625.00	763,300.00	725,350.00
TOTAL DEVELOPMENT & ENVIRONMENTAL SERVICES	1,074,631	1,231,700	775,525	1,031,275	1,119,325	1,139,575	1,217,775	1,193,350

CAPITAL PROGRAM CONTRIBUTIONS

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
TRANSFERS TO RESERVE FUNDS								
ECONOMIC DEVELOPMENT	35,000.00	20,000	16,666.00	0	0	0	0	0
BRIDGES	533,550.00	893,500	744,584.00	1,028,300	0	0	0	0
FLEET	519,653.46	500,000	416,666.00	455,000	0	0	0	0
ROADS "PRESERVATION MODEL" FUNDING	1,319,350.00	1,037,600	883,416.00	1,273,900	0	0	0	0
INFRASTRUCTURE RECONSTRUCTION FUNDING	-	0	0.00	173,400	0	0	0	0
FUTURE CAPITAL FUNDING	151,888.10	185,500	154,584.00	0	4,485,875	4,752,625	5,094,375	5,436,125
MUNICIPAL PARKING LOTS & SIDEWALKS	-	129,600	108,000.00	25,000	0	0	0	0
TRANS. FACILITIES & EQUIPMENT FUNDING	-	22,500	0.00	11,000	0	0	0	0
FIRE SERVICES	390,299.89	81,000	67,500.00	59,100	0	0	0	0
CORPORATE FACILITIES (ADMIN CENTRE)	10,000.00	5,000.00	4,166.00	20,000	0	0	0	0
WASTE MANAGEMENT	-	7,500	6,250.00	0	0	0	0	0
RECREATION	102,300.00	103,200	86,000.00	108,500	0	0	0	0
HARBOUR	41,362.00	123,000	102,500.00	110,500	0	0	0	0
MEMORIAL PARK	64,873.66	127,000	105,834.00	102,000	0	0	0	0
CEMETERY	21,000.00	0	0.00	0	0	0	0	0
BLUE DOLPHIN POOL	5,000.00	0	0.00	77,000	0	0	0	0
ARENA & COMMUNITY CENTRE	180,000.00	229,500	191,250.00	62,000	0	0	0	0
WOODFORD HALL	6,000.00	0	0.00	3,000	0	0	0	0
BOGNOR HALL	3,750.00	8,000	6,666.00	69,500	0	0	0	0
RIVERSIDE HALL	-	0	0.00	8,000	0	0	0	0
MEAFORD HALL	60,000.00	61,000	50,834.00	21,000	0	0	0	0
LIBRARY	164,000.00	160,000	133,334.00	188,500	0	0	0	0
MUSEUM	10,200.00	0	0.00	74,000	0	0	0	0
TOTAL TRANSFERS	3,618,227.11	3,693,900.00	3,078,250.00	3,869,700.00	4,485,875.00	4,752,625.00	5,094,375.00	5,436,125.00
TOTAL CAPITAL PROGRAM	3,618,227	3,693,900	3,078,250	3,869,700	4,485,875	4,752,625	5,094,375	5,436,125

NON TANGIBLE OPERATING PROGRAM CONTRIBUTIONS

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED		FORCAST FUTURE BUDGETS		
				2019	2020	2021	2022	2023
<i>REVENUES</i>								
FCM GREEN MUNICIPAL FUND	0.00	-40,000	0.00	0	0	0	0	0
FCM ASSET MANAGEMENT FUND	0.00	-42,000	0.00	0	0	0	0	0
GRANTS - ONTARIO	0.00	0	0.00	-30,000	0	0	0	0
PRIVATE SECTOR CONTRIBUTIONS	0.00	-20,000	0.00	0	0	0	0	0
TRANSFER FROM PARKLAND DED RES FD	0.00	-20,000	0.00	0	0	0	0	0
TRANSFER FROM DC RESERVE FUND	0.00	0	0.00	-40,500	-13,500	0	0	0
TRANSFER FROM RESERVE FUND	0.00	-50,000	0.00	-103,000	-50,000	-50,000	0	0
TOTAL REVENUES	0.00	-172,000.00	0.00	-173,500.00	-63,500.00	-50,000.00	0.00	0.00
<i>EXPENDITURES</i>								
ECONOMIC DEVELOPMENT PLAN	0.00	0	0.00	60,000	0	0	0	0
IT SECURITY ASSESSMENT	0.00	0	0.00	50,000	0	0	0	0
COMMUNITY IMPROVEMENT PLAN	41,958.57	50,000	6,110.95	50,000	50,000	50,000	50,000	50,000
STREETSCAN ROAD ASSESSMENT	0.00	0	0.00	32,000	22,000	22,000	32,000	22,000
DEVELOPMENT CHARGES BACKGROUND STUDY	0.00	0	0.00	15,000	15,000	0	0	0
MEMORIAL PARK MASTER PLAN	0.00	0	0.00	53,000	0	0	0	0
WORK MANAGEMENT SYSTEM	0.00	0	0.00	0	50,000	50,000	0	0
INTERGRADED FACILITY COND ASSESS.	0.00	52,500	31,342.08	0	0	0	0	0
TREE STUDY & REPLACEMENT PROGRAM	0.00	15,000	0.00	0	0	0	0	0
WEBSITE UPGRADE	0.00	50,000	15,366.39	0	0	0	0	0
WATERFRONT REMEDIATION PLAN	0.00	80,000	0.00	0	0	0	0	0
REGIONAL FIRE MASTER PLAN	0.00	0	13,699.79	0	0	0	0	0
MUNICIPAL FACILITIES REPURPOSING STUDY	75198.69	0	976.89	0	0	0	0	0
BRANDING CAMPAIGN	24931.20	0	0.00	0	0	0	0	0
FLAGS, PINS, SEAL & FRAMED COAT OF ARMS	5048.88	0	0.00	0	0	0	0	0
SOLAR INITIATIVES	410.85	0	0.00	0	0	0	0	0
TOTAL EXPENDITURES	147,548.19	247,500.00	67,496.10	260,000.00	137,000.00	122,000.00	82,000.00	72,000.00
OPERATING PROGRAMS NET LEVY	147,548.19	75,500.00	67,496.10	86,500.00	73,500.00	72,000.00	82,000.00	72,000.00
TOTAL NON-TANGIBLE OPERATING PROGRAM	147,548	75,500	67,496	86,500	73,500	72,000	82,000	72,000

RESERVE CONTRIBUTIONS

Description	2017 Actual	2018 Budget	* 2018 Actual	PROPOSED	2020	FORCAST FUTURE BUDGETS		
				2019		2021	2022	2023
<i>TRANSFERS TO RESERVES & RESERVE FUNDS</i>								
HUMAN RESOURCES	88600.00	0	0.00	0	0	0	0	0
ELECTION RESERVE	0.00	0	0.00	15,000	20,000	10,000	0	15,000
FACILITIES - LIBRARY STUDY	682000.00	0	0.00	0	0	0	0	0
<i>TOTAL TRANSFERS</i>	<i>770,600.00</i>	<i>0.00</i>	<i>0.00</i>	<i>15,000.00</i>	<i>20,000.00</i>	<i>10,000.00</i>	<i>0.00</i>	<i>15,000.00</i>
TOTAL RESERVE CONTRIBUTIONS	770,600	0	0	15,000	20,000	10,000	0	15,000