Municipality of Meaford
2022 Tax Supported Final Budget Summary
Departmental/Divisional Overview

Department	2022
CAO - CORPORATE SERVICES	
497 COVID-19 MITIGATION	0
506 CORPORATE MANAGEMENT	560,930
495 ASSET MANAGEMENT	245,780
513 INFORMATION TECHNOLOGY	13,750
502 HEALTH & SAFETY	60,880
507 HUMAN RESOURCES	208,420
450 MUNICIPAL TAXATION	(324,440)
455 PAYMENTS IN LIEU	0
461 MUNICIPAL TAXATION	(575,000)
462 PAYMENTS IN LIEU	(3,800)
463 MUNICIPAL TAXATION	(130,000)
464 PAYMENTS IN LIEU	(9,500)
503 TREASURY DEPARTMENT REVENUE	(1,350,200)
510 TREASURY DEPARTMENT EXPENSES	801,730
511 CORPORATE ADMINISTRATION	108,870
504 COMMUNICATIONS	152,230
509 STRATEGIC INITIATIVES	242,880
632 SPECIAL EVENTS	83,860
695 BUSINESS IMPROVEMENT AREA	0
634 TOURISM SERVICES	30,000
	116,390.00
COMMUNITY SERVICES	
505 COUNCIL	283,540
498 COMMUNITY FUNDING	269,200
499 RECORDS MANAGEMENT	65,730
500 LICENSING	8,170
501 ELECTIONS	0
508 LEGAL	57,240
512 CLERK'S DEPARTMENT	219,830
556 EMERGENCY MANAGEMENT	21,970
560 POLICING	2,118,220
562 WELL-BEING	0
615 SPECIALIZED TRANSIT	47,700
633 RECREATION PROGRAMS	109,280
645 MUSEUM	138,920
665 BLUE DOPHIN POOL	75,180

685 MEAFORD HALL ADMINISTRATION & PUBLIC SPACE	182,730
686 MEAFORD HALL PERFORMANCE & PRESENTATION SPACE	97,560
668 SUMMER CAMPS	27,940
514 FACILITY MANAGEMENT	(520)
515 FACILITY MAINTENANCE - ADMINISTRATION BUILDING	155,840
520 FACILITY MAINTENANCE - 390 SYKES ST	0
521 FACILITY MAINTENANCE - 11 Sykes St	227,390
522 FACILITY MAINTENANCE - COUNCIL CHAMBERS	64,510
523 FACILITY MAINTENANCE - SYDENHAM OFFICE	22,640
524 FACILITY MAINTENANCE - MIDAS MART	5,690
530 FACILITY MAINTENANCE - PARKS & TRAILS GARAGE	34,040
636 FACILITY MAINTENANCE - 15 Trowbridge St	16,510
646 MUSEUM FACILITY MANAGEMENT	60,830
687 MEAFORD FACILTIES MANAGEMENT	312,340
625 CEMETERIES	63,830
630 PARKS & TRAILS	402,500
631 HORTICULTURE & BEAUTIFICATION	54,210
640 MEAFORD HARBOUR	(340)
655 MEMORIAL PARK & CAMPGROUND	42,230
660 ATHLETIC FIELDS	45,010
666 BLUE DOPHIN POOL FACILTY MANAGEMENT	83,820
670 BOGNOR COMMUNITY HALL	11,340
680 WOODFORD COMMUNITY HALL	1,910
675 RIVERSIDE COMMUNITY HALL	9,320
650 MEAFORD & ST. VINCENT COMMUNITY CENTRE/ARENA	259,760
553 FIRE EQUIPMENT AND VEHICLES	212,750
555 FIRE ADMINISTRATION AND SUPPRESSION	537,320
558 FIRE TRAINING CENTRE	2,700
559 FIRE PREVENTION AND EDUCATON	93,370
554 FIRE HALL FACILITY	83,190
557 INTER-TOWNSHIP FIRE DEPT	255,130
	6,780,530.00
DEVELOPMENT SERVICES	
535 BUILDING SERVICES	0
690 PLANNING AND DEVELOPMENT	265,630
542 CROSSING GUARDS	29,500
545 MUNICIPAL ENFORCEMENT	229,270
550 ANIMAL CONTROL	77,110
	601,510
INFRASTRUCTURE SERVICES	
TRANSPORTATION SERVICES	0
565 ROADWAYS	2,891,240
566 STREETLIGHTING	155,510
567 FLEET MANAGEMENT	658,890
568 BRIDGES AND CULVERTS	1,614,670
569 FORESTRY MANAGEMENT	320,850

570	WINTER ROAD MAINTENANCE	1,156,900
571	SIDEWALKS	78,550
572	PARKING LOTS	54,090
573	FACILITY - Patrol A	87,930
574	FACILITY - Patrol B	31,060
575	URBAN STORM MANAGEMENT	59,570
576	RURAL STORMWATER MANAGEMENT	446,700
607	LEAF & YARD WASTE	51,150
	WASTE MANAGEMENT ADMINISTRATION	0
605	WASTE MANAGEMENT	65,470
608	SOLID WASTE	110,500
609	ORGANICS COLLECTION	338,570
610	RECYCLING	106,440
611	CLOSED LANDFILLS	14,100
		8,242,190
LIBRARY SERVICES		
63	LIBRARY	626,460
	OSNGUP LIBRARY CONTRACT	139,670
		766,130
		16,506,750

Budget Forecast by Costing Center

Division Administration

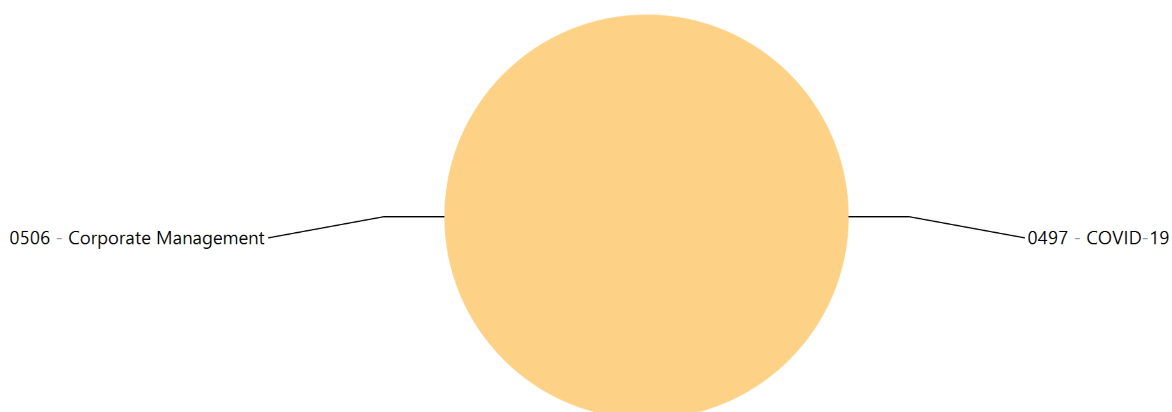
	2021 Budget	2022 Budget	Change	% Change
Revenues				
0497 - COVID-19				
GRANTS - ONTARIO - 4115	216,275	0	(216,275)	-100.00%
Total 0497 - COVID-19	216,275	0	(216,275)	-100.00%
0506 - Corporate Management				
GRANTS - ONTARIO - 4115	80,000	0	(80,000)	-100.00%
TRANSFER FROM RESERVE - 4136	0	167,680	167,680	100.00%
PAYROLL RECOVERY (LIBRARY) - 4920	0	21,380	21,380	100.00%
PAYROLL RECOVERY (BUILDING) - 4924	10,700	16,790	6,090	56.92%
PAYROLL RECOVERY (PLANNING) - 4934	76,125	67,160	(8,965)	-11.78%
PAYROLL RECOVERY (ROADS) - 4948	36,325	38,290	1,965	5.41%
PAYROLL RECOVERY (CLERKS) - 4965	76,050	85,190	9,140	12.02%
PAYROLL RECOVERY (FINANCE) - 4969	79,600	76,580	(3,020)	-3.79%
PAYROLL RECOVERY (WATER TREATMENT) - 4977	43,825	35,180	(8,645)	-19.73%
PAYROLL RECOVERY (WASTEWATER DISTRIB) - 4978	26,700	24,490	(2,210)	-8.28%
Total 0506 - Corporate Management	429,325	532,740	103,415	24.09%
Total Revenues	645,600	532,740	(112,860)	-17.48%
Expenses				
0497 - COVID-19				
SALARY / WAGES - CONTRACT/PT - 6002	21,350	0	(21,350)	-100.00%
PAYROLL EXPENSES - 6006	7,325	0	(7,325)	-100.00%
OMERS EXPENSES - 6007	0	0	0	0.00%
SEASONAL WAGES - 6008	47,225	0	(47,225)	-100.00%
OVERTIME WAGES - 6009	0	0	0	0.00%
EDUCATION / TRAINING - 6025	1,000	0	(1,000)	-100.00%
CLOTHING & PROTECTIVE GEAR - 6030	1,500	0	(1,500)	-100.00%
PPE SUPPLIES - 6032	1,000	0	(1,000)	-100.00%
ADVERTISING / PROMOTION - 6040	1,000	0	(1,000)	-100.00%
OFFICE SUPPLIES - 6080	500	0	(500)	-100.00%
COPYING & PRINTING - 6085	2,000	0	(2,000)	-100.00%
POSTAGE & COURIER - 6090	0	0	0	0.00%
FACILITY MAINTENANCE - 6105	2,000	0	(2,000)	-100.00%
TOOLS & SUPPLIES - 6130	1,500	0	(1,500)	-100.00%
MISC MATERIALS & SUPPLIES - 6135	0	0	0	0.00%
HYDRO - 6145	0	0	0	0.00%
COMMUNITY HALLS - UTILITIES - 6159	0	0	0	0.00%
CONTRACTED SERVICES - CLEANING - 6226	20,000	0	(20,000)	-100.00%
REVENUE LOSS - M.HALL-ADMIN - 6316	109,875	0	(109,875)	-100.00%
REVENUE LOSS - PENALTY & INTEREST - 6321	0	0	0	0.00%
REVENUE LOSS - CAMPGROUND FEES - 6323	0	0	0	0.00%
CONTRIBUTION TO RESERVE - 6325	0	0	0	0.00%
REVENUE LOSS - M.HALL PERFORMANCES - 6327	0	0	0	0.00%
REVENUE LOSS - ARENA & COMM. CENTER. - 6328	0	0	0	0.00%
REVENUE LOSS - HARBOUR - 6329	0	0	0	0.00%
Total 0497 - COVID-19	216,275	0	(216,275)	-100.00%

Budget Forecast by Costing Center

Division Administration

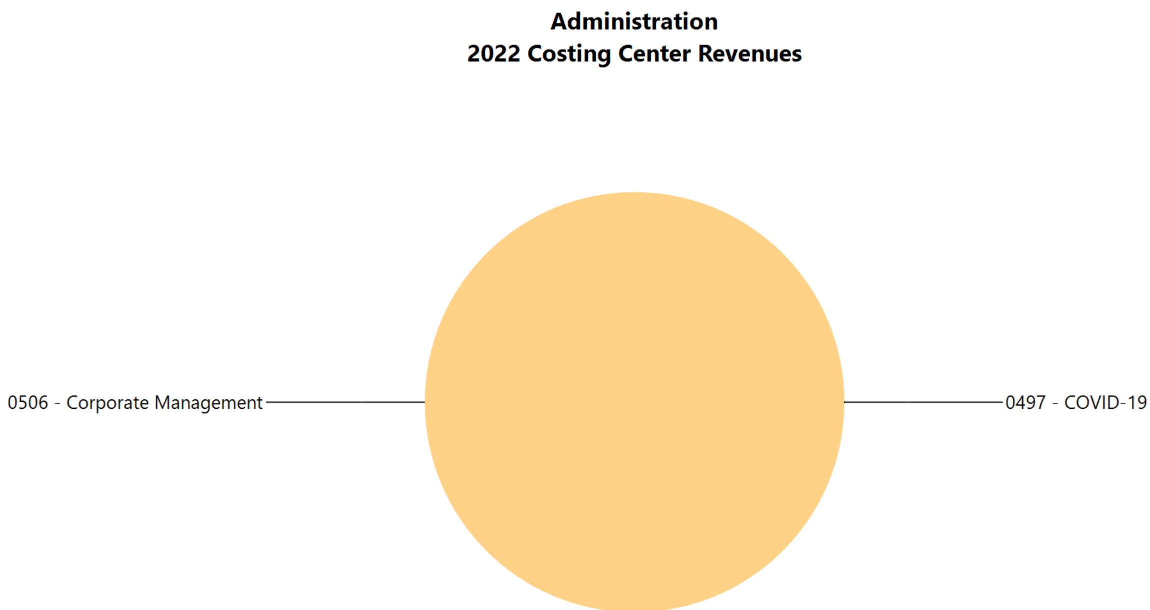
0506 - Corporate Management				
SALARY / WAGES - FULL TIME - 6001	509,650	736,320	226,670	44.48%
EMPLOYEE BENEFITS - 6005	42,100	68,450	26,350	62.59%
PAYROLL EXPENSES - 6006	36,075	52,610	16,535	45.84%
OMERS EXPENSES - 6007	61,075	79,580	18,505	30.30%
ASSOCIATION FEES & MEMBERSHIPS - 6015	1,000	2,700	1,700	170.00%
CONFERENCE/SEMINARS/MEALS - 6020	5,000	5,000	0	0.00%
EDUCATION / TRAINING - 6025	1,000	5,000	4,000	400.00%
OFFICE SUPPLIES - 6080	500	1,000	500	100.00%
SERVICE DELIVERY REVIEW UPDATE - 6189	80,000	80,000	0	0.00%
COST ALLOCATION TO IT - 6910	23,800	34,330	10,530	44.24%
PAYROLL CHARGE (CLERKS) - 6955	28,550	28,940	390	1.37%
Total 0506 - Corporate Management	788,750	1,093,930	305,180	38.69%
Total Expenses	1,005,025	1,093,930	88,905	8.85%
Net Total	**(359,425)**	**(561,190)**	**(201,765)**	**-1.45%**

Administration
2022 Expenses by Costing Center



Budget Forecast by Costing Center

Division Administration



Budget Forecast by Costing Center

Division Human Resources

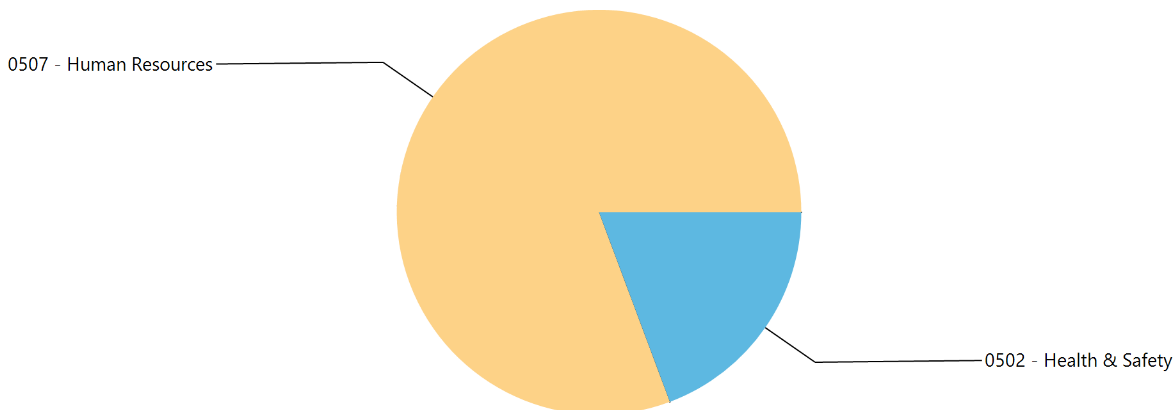
	2021 Budget	2022 Budget	Change	% Change
Revenues				
0502 - Health & Safety				
ADMIN RECOVERY (BUILDING) - 4890	0	2,690	2,690	100.00%
ADMIN RECOVERY (LEITH WATER) - 4892	0	480	480	100.00%
ADMIN RECOVERY (SEWER) - 4894	0	1,770	1,770	100.00%
ADMIN RECOVERY (WATER) - 4896	0	4,820	4,820	100.00%
Total 0502 - Health & Safety	0	9,760	9,760	100.00%
0507 - Human Resources				
ADMIN RECOVERY (BUILDING) - 4890	0	9,430	9,430	100.00%
ADMIN RECOVERY (LEITH WATER) - 4892	0	1,680	1,680	100.00%
ADMIN RECOVERY (SEWER) - 4894	0	6,200	6,200	100.00%
ADMIN RECOVERY (WATER) - 4896	0	16,930	16,930	100.00%
PAYROLL RECOVERY (HEALTH & SAFETY) - 4957	52,025	52,640	615	1.18%
Total 0507 - Human Resources	52,025	86,880	34,855	67.00%
Total Revenues	52,025	96,640	44,615	85.76%
Expenses				
0502 - Health & Safety				
CONFERENCE/SEMINARS/MEALS - 6020	500	500	0	0.00%
EDUCATION / TRAINING - 6025	15,000	15,000	0	0.00%
PPE SUPPLIES - 6032	0	0	0	0.00%
CONTRACTED SERVICES - OTHER - 6235	0	0	0	0.00%
HEALTH & SAFETY PROGRAM - 6413	2,500	2,500	0	0.00%
PAYROLL CHARGE (HR) - 6966	52,025	52,640	615	1.18%
Total 0502 - Health & Safety	70,025	70,640	615	0.88%
0507 - Human Resources				
SALARY / WAGES - FULL TIME - 6001	164,825	163,700	(1,125)	-0.68%
SALARY / WAGES - CONTRACT/PT - 6002	0	0	0	0.00%
EMPLOYEE BENEFITS - 6005	18,100	19,680	1,580	8.73%
PAYROLL EXPENSES - 6006	15,600	15,920	320	2.05%
OMERS EXPENSES - 6007	17,250	17,080	(170)	-0.99%
ASSOCIATION FEES & MEMBERSHIPS - 6015	800	1,100	300	37.50%
CONFERENCE/SEMINARS/MEALS - 6020	500	1,000	500	100.00%
EDUCATION / TRAINING - 6025	2,500	5,000	2,500	100.00%
ADVERTISING / PROMOTION - 6040	3,000	3,000	0	0.00%
RECRUITMENT EXPENSES - 6047	1,000	5,000	4,000	400.00%
OFFICE SUPPLIES - 6080	0	200	200	100.00%
CORPORATION TRAINING - 6165	5,000	5,000	0	0.00%
EMPLOYEE ENGAGEMENT ACTIVITIES - 6168	3,200	5,000	1,800	56.25%
THIRD PARTY JOB EVALUATIONS - 6229	5,000	1,500	(3,500)	-70.00%
CONTRACT SERVICE - HR SUPPORT - 6231	10,000	10,000	0	0.00%
STAFF RECOGNITION - 6520	8,000	5,000	(3,000)	-37.50%
COST ALLOCATION TO IT - 6910	11,550	13,260	1,710	14.81%
PAYROLL CHARGE (TREASURY) - 6957	0	23,860	23,860	100.00%
Total 0507 - Human Resources	266,325	295,300	28,975	10.88%

Budget Forecast by Costing Center

Division Human Resources

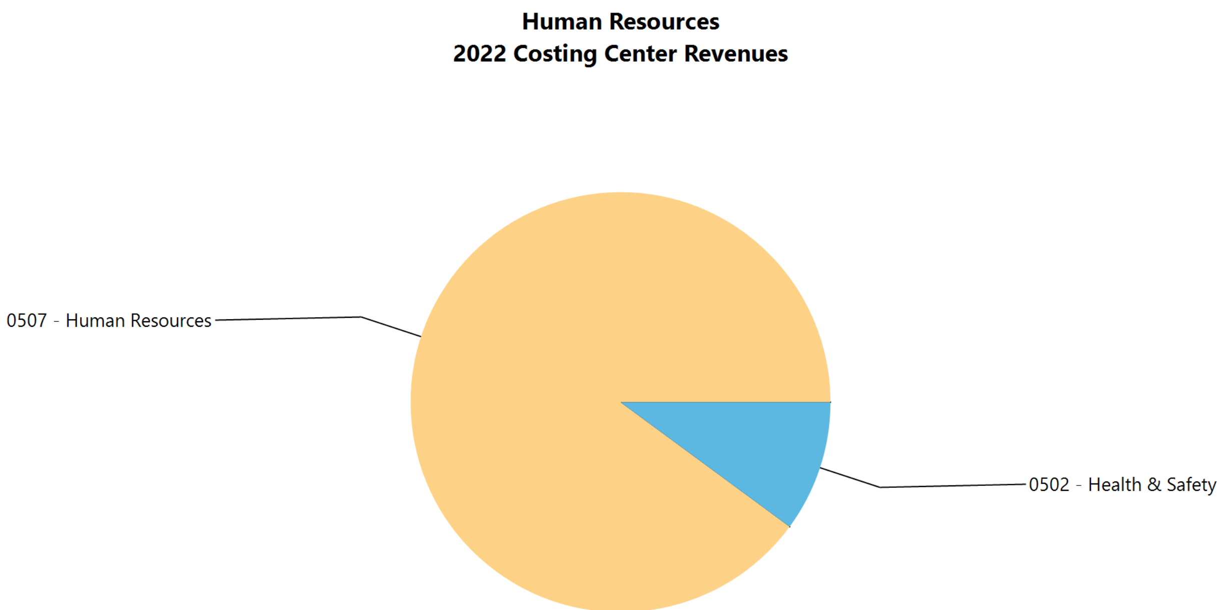
Total Expenses	336,350	365,940	29,590	8.80%
Net Total	**(284,325)**	**(269,300)**	**15,025**	**19.11%**

Human Resources
2022 Expenses by Costing Center



Budget Forecast by Costing Center

Division Human Resources



Budget Forecast by Costing Center

Division Assets & IT

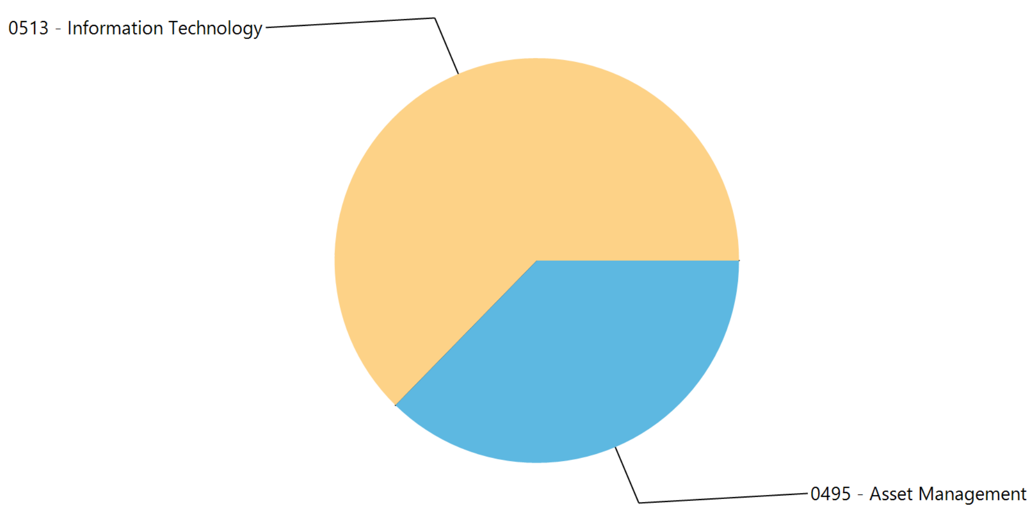
	2021 Budget	2022 Budget	Change	% Change
Revenues				
0495 - Asset Management				
PROVINCIAL EFFICIENCY FUNDING - 4032	0	0	0	0.00%
GRANTS - ONTARIO - 4115	0	80,000	80,000	100.00%
PAYROLL RECOVERY (WATER) - 4907	40,780	44,730	3,950	9.69%
PAYROLL RECOVERY (IT SERVICES) - 4940	0	23,880	23,880	100.00%
PAYROLL RECOVERY (SPECIALIZED TRANSIT) - 4947	0	0	0	0.00%
PAYROLL RECOVERY (WASTEWATER DISTRIB) - 4978	40,770	44,730	3,960	9.71%
PAYROLL RECOVERY (WASTEWATER COLL.) - 4979	0	0	0	0.00%
PAYROLL RECOVERY (PLANNING) - 4993	0	8,860	8,860	100.00%
Total 0495 - Asset Management	81,550	202,200	120,650	147.95%
0513 - Information Technology				
GRANTS - ONTARIO - 4115	0	25,000	25,000	100.00%
TRANSFER FROM RESERVE FUND - 4130	50,000	75,000	25,000	50.00%
OTHER FEES & CHARGES - 4150	0	0	0	0.00%
COST RECOVERY FOR IT - 4910	481,275	638,720	157,445	32.71%
Total 0513 - Information Technology	531,275	738,720	207,445	39.05%
Total Revenues	612,825	940,920	328,095	53.54%
Expenses				
0495 - Asset Management				
SALARY / WAGES - FULL TIME - 6001	279,600	284,920	5,320	1.90%
SALARY / WAGES - CONTRACT/PT - 6002	0	0	0	0.00%
EMPLOYEE BENEFITS - 6005	32,630	37,300	4,670	14.31%
PAYROLL EXPENSES - 6006	29,450	30,880	1,430	4.86%
OMERS EXPENSES - 6007	27,350	27,810	460	1.68%
SEASONAL WAGES - 6008	13,450	13,900	450	3.35%
SHORT TERM DISABILITY - 6010	0	0	0	0.00%
ASSOCIATION FEES & MEMBERSHIPS - 6015	1,270	780	(490)	-38.58%
CONFERENCE/SEMINARS/MEALS - 6020	2,400	2,800	400	16.67%
EDUCATION / TRAINING - 6025	10,120	9,500	(620)	-6.13%
CLOTHING & PROTECTIVE GEAR - 6030	900	750	(150)	-16.67%
OFFICE SUPPLIES - 6080	1,000	500	(500)	-50.00%
CONTRACTED SERVICES - OTHER - 6235	10,000	2,500	(7,500)	-75.00%
COST ALLOCATION TO IT - 6910	24,150	27,610	3,460	14.33%
PAYROLL CHARGE (TREASURY) - 6957	8,330	8,730	400	4.80%
Total 0495 - Asset Management	440,650	447,980	7,330	1.66%
0513 - Information Technology				
SALARY / WAGES - FULL TIME - 6001	68,325	119,200	50,875	74.46%
EMPLOYEE BENEFITS - 6005	8,600	17,540	8,940	103.95%
PAYROLL EXPENSES - 6006	7,200	12,980	5,780	80.28%
OMERS EXPENSES - 6007	6,625	11,250	4,625	69.81%
SHORT TERM DISABILITY - 6010	0	0	0	0.00%
ASSOCIATION FEES & MEMBERSHIPS - 6015	350	540	190	54.29%
CONFERENCE/SEMINARS/MEALS - 6020	0	2,500	2,500	100.00%
EDUCATION / TRAINING - 6025	4,000	5,000	1,000	25.00%
ANNUAL SOFTWARE MAINTENANCE - 6065	129,075	155,490	26,415	20.46%

Budget Forecast by Costing Center

Division Assets & IT

COMPUTER EQUIPMENT - 6070	9,500	9,500	0	0.00%
I.T. SUPPORT - 6075	20,000	30,000	10,000	50.00%
INTERNET EXPENSES - 6076	30,000	31,820	1,820	6.07%
PORTAL - 6077	6,000	10,560	4,560	76.00%
MOBILE - 6078	26,000	29,510	3,510	13.50%
OFFICE SUPPLIES - 6080	0	0	0	0.00%
COPYING & PRINTING - 6085	35,600	27,800	(7,800)	-21.91%
POSTAGE & COURIER - 6090	0	0	0	0.00%
TELEPHONE - 6100	43,000	39,200	(3,800)	-8.84%
ACCESSIBLITY EXPENSES - 6124	0	0	0	0.00%
INSURANCE PREMIUMS - 6141	10,150	19,600	9,450	93.10%
CONTRIBUTION TO RESERVE FUND - 6335	87,800	111,100	23,300	26.54%
OFFICIAL PLAN & ZBL UPDATE - 6660	0	0	0	0.00%
OFFICE 365 IMPLEMENTATION - 6662	0	20,000	20,000	100.00%
WORK ORDER MANAGEMENT SOFTWARE - 6663	50,000	75,000	25,000	50.00%
IT SECURITY ASSESSMENT - 6685	0	0	0	0.00%
PAYROLL CHARGE (ASSETS & TECH) - 6961	0	23,880	23,880	100.00%
MINOR CAPITAL PURCHASES-OLD - 8050	0	0	0	0.00%
MINOR CAPITAL PURCHASES - 6890	0	0	0	0.00%
Total 0513 - Information Technology	542,225	752,470	210,245	38.77%
Total Expenses	982,875	1,200,450	217,575	22.14%
Net Total	**(370,050)**	**(259,530)**	**110,520**	**34.20%**

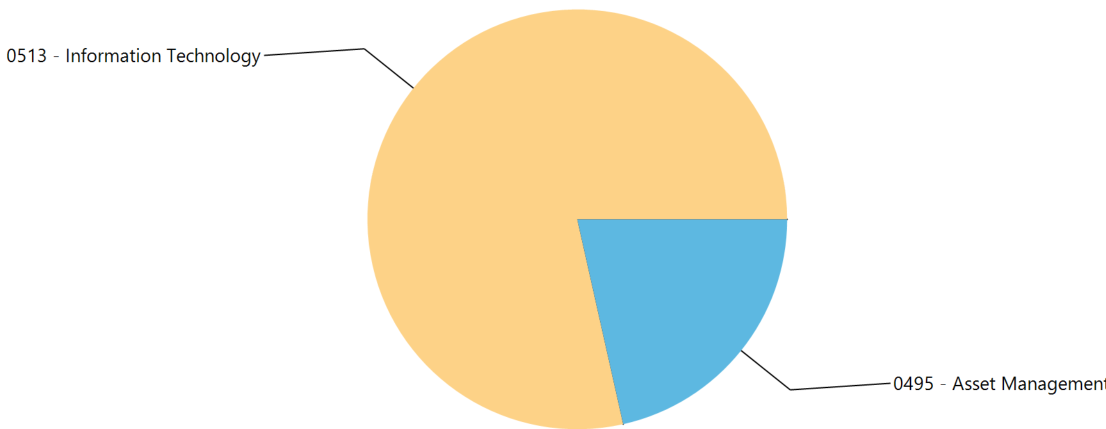
Assets & IT
2022 Expenses by Costing Center



Budget Forecast by Costing Center

Division Assets & IT

Assets & IT
2022 Costing Center Revenues



Budget Forecast by Costing Center

Division Finance

	2021 Budget	2022 Budget	Change	% Change
Expenses				
0000 - Surplus / (Deficit)				
CHANGE FOR THE YEAR - TCA - 9960	0	0	0	0.00%
Total 0000 - Surplus / (Deficit)	0	0	0	0.00%
0450 - Municipal Taxation				
VACANCY UNIT REBATES - 6692	2,800	0	(2,800)	-100.00%
TAXES WRITTEN OFF - 6320	65,000	65,000	0	0.00%
Total 0450 - Municipal Taxation	67,800	65,000	(2,800)	-4.13%
0455 - Payments in Lieu				
PIL - WRITTEN OFF - 6324	85,000	0	(85,000)	-100.00%
Total 0455 - Payments in Lieu	85,000	0	(85,000)	-100.00%
0461 - Education - English Public				
SCHOOL BOARD REQUISITIONS - 6690	0	0	0	0.00%
VACANCY UNIT REBATES - 6692	0	0	0	0.00%
TAXES WRITTEN OFF - 6320	0	0	0	0.00%
Total 0461 - Education - English Public	0	0	0	0.00%
0462 - Education - French Public				
SCHOOL BOARD REQUISITIONS - 6690	0	0	0	0.00%
VACANCY UNIT REBATES - 6692	0	0	0	0.00%
TAXES WRITTEN OFF - 6320	0	0	0	0.00%
Total 0462 - Education - French Public	0	0	0	0.00%
0463 - Education - English Catholic				
SCHOOL BOARD REQUISITIONS - 6690	0	0	0	0.00%
VACANCY UNIT REBATES - 6692	0	0	0	0.00%
TAXES WRITTEN OFF - 6320	0	0	0	0.00%
Total 0463 - Education - English Catholic	0	0	0	0.00%
0464 - Education - French Catholic				
SCHOOL BOARD REQUISITIONS - 6690	0	0	0	0.00%
VACANCY UNIT REBATES - 6692	0	0	0	0.00%
TAXES WRITTEN OFF - 6320	0	0	0	0.00%
Total 0464 - Education - French Catholic	0	0	0	0.00%
0465 - County of Grey				
PIL - WRITTEN OFF - 6324	0	0	0	0.00%
COUNTY REQUISITIONS - 6691	0	0	0	0.00%
VACANCY UNIT REBATES - 6692	0	0	0	0.00%
TAXES WRITTEN OFF - 6320	0	0	0	0.00%
Total 0465 - County of Grey	0	0	0	0.00%
0510 - Treasury Department Expenses				
SALARY / WAGES - FULL TIME - 6001	342,975	362,370	19,395	5.65%
SALARY / WAGES - CONTRACT/PT - 6002	0	0	0	0.00%
EMPLOYEE BENEFITS - 6005	45,625	52,780	7,155	15.68%
PAYROLL EXPENSES - 6006	37,600	40,210	2,610	6.94%
OMERS EXPENSES - 6007	31,775	33,820	2,045	6.44%
SEASONAL WAGES - 6008	0	0	0	0.00%
OVERTIME WAGES - 6009	4,500	0	(4,500)	-100.00%
ASSOCIATION FEES & MEMBERSHIPS - 6015	3,500	3,500	0	0.00%

Budget Forecast by Costing Center

Division Finance

CONFERENCE/SEMINARS/MEALS - 6020	4,500	4,500	0	0.00%
EDUCATION / TRAINING - 6025	9,500	9,500	0	0.00%
TRAVEL (MILEAGE) - 6035	500	250	(250)	-50.00%
PROFESSIONAL FEES - AUDIT - 6055	40,000	40,000	0	0.00%
PROFESSIONAL FEES - OTHER - 6060	2,500	2,500	0	0.00%
ANNUAL SOFTWARE MAINTENANCE - 6065	4,500	0	(4,500)	-100.00%
OFFICE SUPPLIES - 6080	11,500	11,500	0	0.00%
POSTAGE & COURIER - 6090	50,000	50,000	0	0.00%
INSURANCE PREMIUMS - 6141	7,175	6,740	(435)	-6.06%
INSURANCE - DEDUCTIBLES/CLAIMS - 6142	10,000	0	(10,000)	-100.00%
OTHER EXPENSES - 6195	1,750	3,000	1,250	71.43%
CONTRACTED SERVICES - OTHER - 6235	7,000	7,000	0	0.00%
CONTRIBUTION TO RESERVE - 6325	0	0	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	0	0	0	0.00%
GREY SAUBLE - OPERATION LEVY - 6410	202,000	211,970	9,970	4.94%
AMORTIZATION - LAND IMPROVEMENTS - 6801	0	0	0	0.00%
AMORTIZATION - BUILDINGS - 6802	0	0	0	0.00%
AMORTIZATION - MACHINERY & EQ. - 6803	0	0	0	0.00%
COST ALLOCATION TO IT - 6910	39,150	45,540	6,390	16.32%
PAYROLL CHARGE (CORP MGMT) - 6965	79,600	76,580	(3,020)	-3.79%
Total 0510 - Treasury Department Expenses	935,650	961,760	26,110	2.79%
0511 - Corporate Administration				
ASSOCIATION FEES & MEMBERSHIPS - 6015	4,500	4,500	0	0.00%
MEETING EXPENSES - 6045	1,000	1,000	0	0.00%
FINANCIAL SERVICE CHARGES - 6170	9,500	9,500	0	0.00%
CONTRIBUTION TO RESERVE - 6325	0	0	0	0.00%
POST RETIREMENT BENEFITS - 6495	84,575	85,000	425	0.50%
TILE DRAINAGE- PRINCIPAL - 6558	6,450	5,950	(500)	-7.75%
TILE DRAINAGE- INTEREST - 6559	1,725	3,490	1,765	102.32%
DEVELOPMENT CHARGES BACKGROUND STUDY - 6676	20,000	15,000	(5,000)	-25.00%
Total 0511 - Corporate Administration	127,750	124,440	(3,310)	-2.59%
9975 - Post Retirement Benefits Totals				
CHANGE IN POST RETIREMENT BENEFITS - 9975	0	0	0	0.00%
Total 9975 - Post Retirement Benefits Totals	0	0	0	0.00%
9980 - Capital Clearing				
CAPITAL ASSET CLEARING - 9950	0	0	0	0.00%
Total 9980 - Capital Clearing	0	0	0	0.00%
9985 - Capital Asset Expenses				
F.A. LOSS ON SALE - 5710	0	0	0	0.00%
Total 9985 - Capital Asset Expenses	0	0	0	0.00%
9999 - Change in Revenue Fund				
CHANGE IN REVENUE FUND - 9999	0	0	0	0.00%
Total 9999 - Change in Revenue Fund	0	0	0	0.00%
Total Expenses	1,216,200	1,151,200	(65,000)	-5.34%
Revenues				
0450 - Municipal Taxation				
General Levy - 4000	15,523,175	0	(15,523,175)	-100.00%
SUPPLEMENTARY LEVY - 4001	155,000	155,000	0	0.00%

Budget Forecast by Costing Center

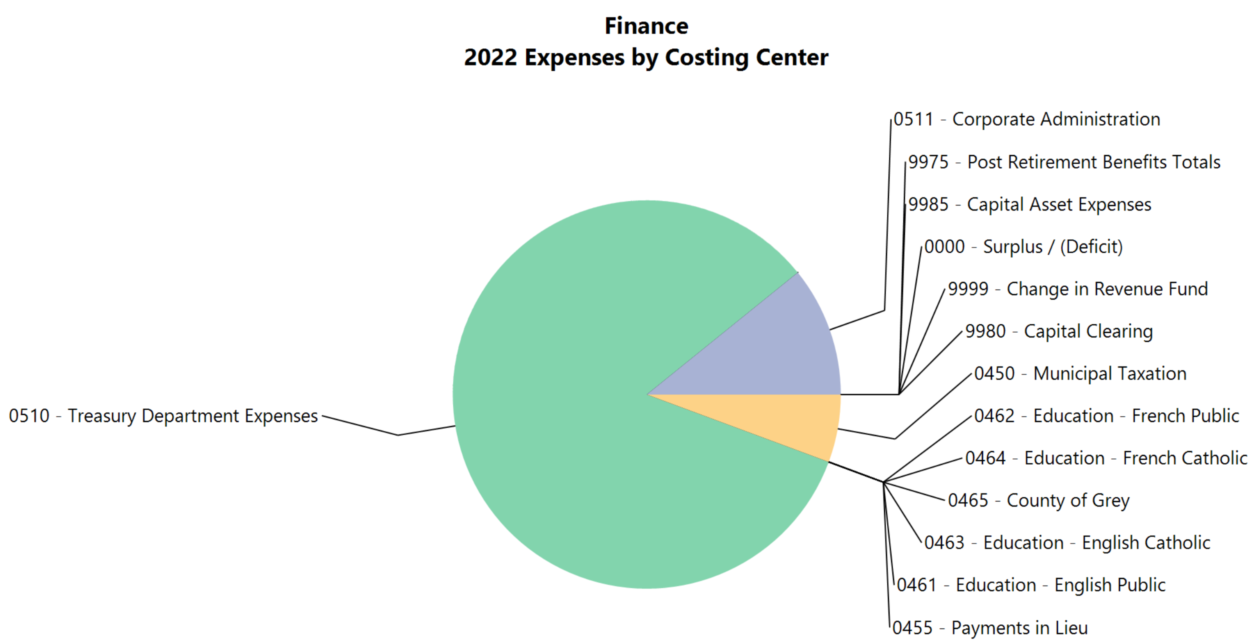
Division Finance

SEWER & WATER - 4003	0	0	0	0.00%
TILE DRAIN LOANS - 4004	8,175	9,440	1,265	15.47%
PENALTY & INTEREST - 4005	225,000	225,000	0	0.00%
TAXES - PRIOR YR RECOGNITION - 4011	0	0	0	0.00%
Total 0450 - Municipal Taxation	15,911,350	389,440	(15,521,910)	-97.55%
0455 - Payments in Lieu				
SUPPLEMENTARY LEVY - 4001	0	0	0	0.00%
PIL - MUNICIPAL - 4010	0	0	0	0.00%
PIL - OTHER - 4025	0	0	0	0.00%
Total 0455 - Payments in Lieu	0	0	0	0.00%
0461 - Education - English Public				
General Levy - 4000	0	0	0	0.00%
SUPPLEMENTARY LEVY - 4001	0	0	0	0.00%
SCHBD KEPT BY L.T. - 4006	575,000	575,000	0	0.00%
Total 0461 - Education - English Public	575,000	575,000	0	0.00%
0462 - Education - French Public				
General Levy - 4000	0	0	0	0.00%
SUPPLEMENTARY LEVY - 4001	0	0	0	0.00%
SCHBD KEPT BY L.T. - 4006	3,700	3,800	100	2.70%
Total 0462 - Education - French Public	3,700	3,800	100	2.70%
0463 - Education - English Catholic				
General Levy - 4000	0	0	0	0.00%
SUPPLEMENTARY LEVY - 4001	0	0	0	0.00%
SCHBD KEPT BY L.T. - 4006	154,500	130,000	(24,500)	-15.86%
Total 0463 - Education - English Catholic	154,500	130,000	(24,500)	-15.86%
0464 - Education - French Catholic				
General Levy - 4000	0	0	0	0.00%
SUPPLEMENTARY LEVY - 4001	0	0	0	0.00%
SCHBD KEPT BY L.T. - 4006	9,450	9,500	50	0.53%
Total 0464 - Education - French Catholic	9,450	9,500	50	0.53%
0465 - County of Grey				
General Levy - 4000	0	0	0	0.00%
SUPPLEMENTARY LEVY - 4001	0	0	0	0.00%
TAXES - CAPPING ADJUSTMENT - 4007	0	0	0	0.00%
PIL LEVY - 4008	0	0	0	0.00%
Total 0465 - County of Grey	0	0	0	0.00%
0503 - Treasury Department Revenue				
PENALTY & INTEREST - 4005	2,250	2,500	250	11.11%
ONTARIO MUNICIPAL PARTNERSHIP FUND - 4030	1,254,900	1,241,600	(13,300)	-1.06%
CABLE LEASE REVENUE - 4039	2,550	2,600	50	1.96%
TICKET REVENUES - 4040	0	0	0	0.00%
INVESTMENT INCOME - 4100	65,000	75,000	10,000	15.38%
INTEREST INCOME-UNFINANCED PROJECTS - 4101	0	0	0	0.00%
TAX CERTIFICATE FEES - 4149	22,000	21,000	(1,000)	-4.55%
OTHER INCOME - 4160	7,500	7,500	0	0.00%
SALE OF CAPITAL ASSET - 4170	0	0	0	0.00%
Total 0503 - Treasury Department Revenue	1,354,200	1,350,200	(4,000)	-0.30%

Budget Forecast by Costing Center

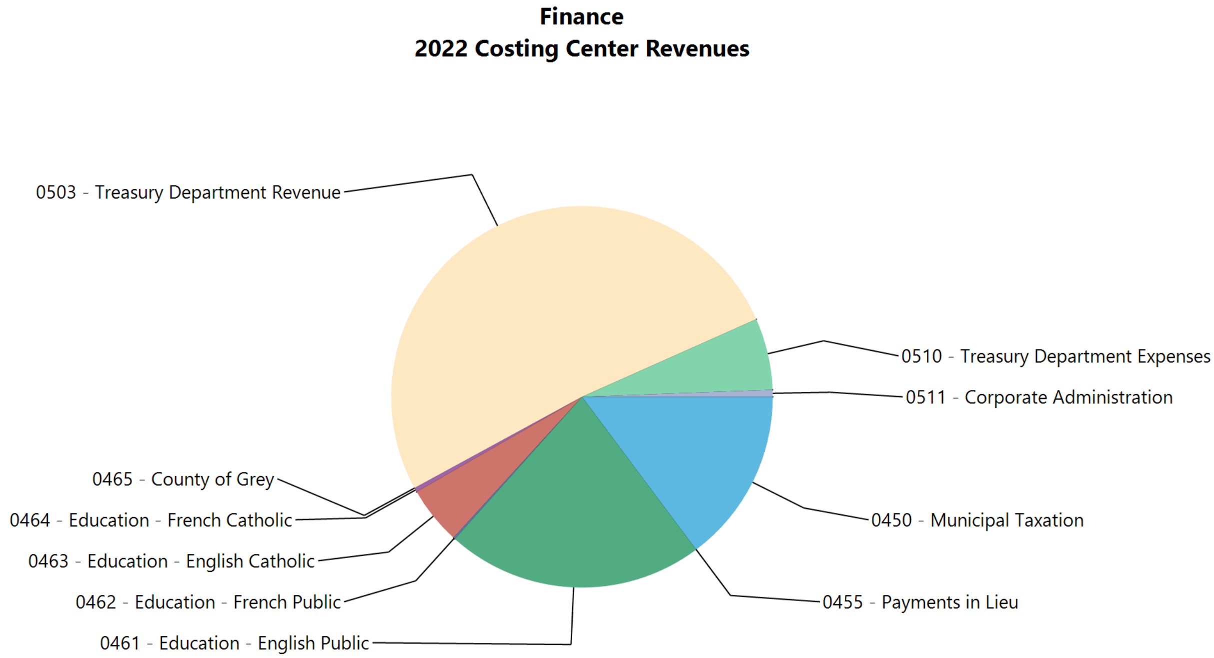
Division Finance

0510 - Treasury Department Expenses				
ADMIN RECOVERY (BUILDING) - 4890	9,225	0	(9,225)	-100.00%
ADMIN RECOVERY (LEITH WATER) - 4892	9,700	1,430	(8,270)	-85.26%
ADMIN RECOVERY (SEWER) - 4894	85,650	5,300	(80,350)	-93.81%
ADMIN RECOVERY (WATER) - 4896	97,825	14,470	(83,355)	-85.21%
PAYROLL RECOVERY (WATER) - 4907	0	51,550	51,550	100.00%
PAYROLL RECOVERY (BUILDING) - 4924	0	11,300	11,300	100.00%
PAYROLL RECOVERY (ASSET MGMT) - 4968	8,325	8,730	405	4.86%
PAYROLL RECOVERY (WASTEWATER COLL.) - 4979	0	43,390	43,390	100.00%
PAYROLL RECOVERY (HUMAN RESOURCES) - 4895	0	23,860	23,860	100.00%
Total 0510 - Treasury Department Expenses	210,725	160,030	(50,695)	-24.06%
0511 - Corporate Administration				
TRANSFER FROM DEVELOPMENT CHARGES - 4132	18,000	13,500	(4,500)	-25.00%
TRANSFER FROM RESERVE - 4136	0	1,500	1,500	100.00%
ADMIN RECOVERY (BUILDING) - 4890	21,275	570	(20,705)	-97.32%
Total 0511 - Corporate Administration	39,275	15,570	(23,705)	-60.36%
Total Revenues	18,258,200	2,633,540	(15,624,660)	-85.58%
Net Total	**17,042,000**	**1,482,340**	**(15,559,660)**	**-80.57%**



Budget Forecast by Costing Center

Division Finance



Budget Forecast by Costing Center

Division Strategic Initiatives

	2021 Budget	2022 Budget	Change	% Change
Revenues				
0504 - Communications				
ADVERTISING REVENUE - 4152	15,000	2,400	(12,600)	-84.00%
PAYROLL RECOVERY (WATER) - 4907	0	2,650	2,650	100.00%
PAYROLL RECOVERY (PARKS & TRAILS) - 4911	8,700	14,320	5,620	64.60%
PAYROLL RECOVERY (MEAFORD HALL) - 4922	26,100	23,860	(2,240)	-8.58%
PAYROLL RECOVERY (BUILDING) - 4924	0	450	450	100.00%
PAYROLL RECOVERY (STRAT PRIORITIES) - 4935	23,150	2,860	(20,290)	-87.65%
PAYROLL RECOVERY (SPECIAL EVENTS) - 4949	0	52,300	52,300	100.00%
PAYROLL RECOVERY (REC ADMIN) - 4953	0	0	0	0.00%
PAYROLL RECOVERY (MUN. ENFOR.) - 4967	0	1,910	1,910	100.00%
PAYROLL RECOVERY (WASTEWATER COLL.) - 4979	0	1,770	1,770	100.00%
PAYROLL RECOVERY (PROGRAMMING) - 4998	8,700	4,770	(3,930)	-45.17%
Total 0504 - Communications	81,650	107,290	25,640	31.40%
0509 - Strategic Initiatives				
GRANTS - CANADA - 4110	0	4,600	4,600	100.00%
GRANTS - ONTARIO - 4115	0	30,000	30,000	100.00%
CIP GRANT - COUNTY OF GREY - 4121	20,000	20,000	0	0.00%
TRANSFER FROM RESERVE FUND - 4130	20,000	20,000	0	0.00%
TRANSFER FROM DEVELOPMENT CHARGES - 4132	0	0	0	0.00%
STRATEGIC INITIATIVES-PROGRAM REFUNDS - 4332	0	0	0	0.00%
PAYROLL RECOVERY (COMMUNICATIONS) - 4889	11,350	18,930	7,580	66.78%
PAYROLL RECOVERY (SPECIAL EVENTS) - 4949	0	31,560	31,560	100.00%
Total 0509 - Strategic Initiatives	51,350	125,090	73,740	143.60%
0632 - Special Events				
GRANTS - CANADA - 4110	0	0	0	0.00%
RENTAL REVENUE - 4140	0	0	0	0.00%
ADVERTISING REVENUE - 4152	0	0	0	0.00%
Total 0632 - Special Events	0	0	0	0.00%
0695 - Business Improvement Area (BIA)				
B.I.A. LEVY - 4220	27,500	27,500	0	0.00%
Total 0695 - Business Improvement Area (BIA)	27,500	27,500	0	0.00%
Total Revenues	160,500	259,880	99,380	61.92%
Expenses				
0504 - Communications				
SALARY / WAGES - FULL TIME - 6001	133,900	133,860	(40)	-0.03%
EMPLOYEE BENEFITS - 6005	17,100	18,250	1,150	6.73%
PAYROLL EXPENSES - 6006	15,825	16,770	945	5.97%
OMERS EXPENSES - 6007	12,775	12,630	(145)	-1.14%
SEASONAL WAGES - 6008	12,925	13,770	845	6.54%
CONFERENCE/SEMINARS/MEALS - 6020	1,500	1,000	(500)	-33.33%
EDUCATION / TRAINING - 6025	500	500	0	0.00%
ADVERTISING-COMMUNICATIONS/MEDIA - 6041	19,000	22,700	3,700	19.47%
ADVERTISING - REC GUIDE PRODUCTIONS - 6042	15,000	0	(15,000)	-100.00%
OFFICE SUPPLIES - 6080	200	200	0	0.00%
DIRECT MAIL - 6092	8,000	8,000	0	0.00%

Budget Forecast by Costing Center

Division Strategic Initiatives

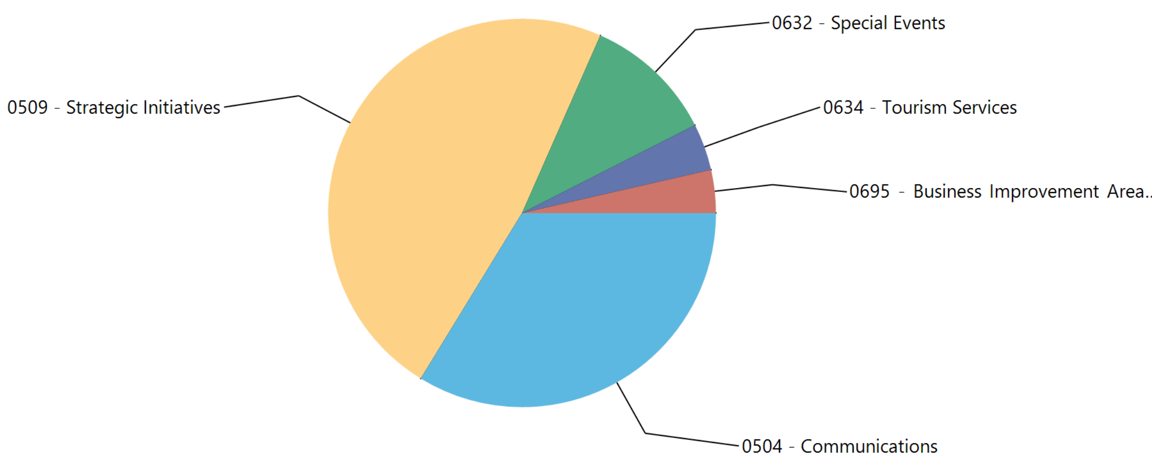
COMM. STRATEGY PLAN - 6277	0	0	0	0.00%
WEBSITE UPGRADES - 6634	0	0	0	0.00%
COST ALLOCATION TO IT - 6910	11,175	12,910	1,735	15.53%
PAYROLL CHARGE (STRAT PRIORITIES) - 6930	11,350	18,930	7,580	66.78%
MINOR CAPITAL PURCHASES-OLD - 8050	0	0	0	0.00%
MINOR CAPITAL PURCHASES - 6890	0	0	0	0.00%
Total 0504 - Communications	259,250	259,520	270	0.10%
0509 - Strategic Initiatives				
SALARY / WAGES - FULL TIME - 6001	86,800	116,920	30,120	34.70%
EMPLOYEE BENEFITS - 6005	9,200	13,020	3,820	41.52%
PAYROLL EXPENSES - 6006	8,025	9,560	1,535	19.13%
OMERS EXPENSES - 6007	9,350	12,760	3,410	36.47%
SEASONAL WAGES - 6008	0	0	0	0.00%
ASSOCIATION FEES & MEMBERSHIPS - 6015	2,000	3,640	1,640	82.00%
CONFERENCE/SEMINARS/MEALS - 6020	2,000	2,000	0	0.00%
EDUCATION / TRAINING - 6025	0	0	0	0.00%
ADVERTISING / PROMOTION - 6040	30,000	30,000	0	0.00%
PROMOTIONAL MATERIALS - 6043	1,500	1,500	0	0.00%
OFFICE SUPPLIES - 6080	100	1,300	1,200	1,200.00%
COPYING & PRINTING - 6085	8,200	9,000	800	9.76%
POSTAGE & COURIER - 6090	300	2,500	2,200	733.33%
EC DEV PARTNERSHIPS - 6184	15,000	0	(15,000)	-100.00%
RENEW MEAFORD - 6187	0	0	0	0.00%
CONTRACTED SERVICES - OPP - 6210	0	0	0	0.00%
ECONOMIC DEVELOPMENT INITIATIVES - 6211	22,000	22,000	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	0	0	0	0.00%
CANADA DAY - 6417	17,250	22,100	4,850	28.12%
COMMUNITY IMPROVEMENT PLAN - 6640	70,000	70,000	0	0.00%
BUSINESS MIX ANALYSIS - 6667	22,000	0	(22,000)	-100.00%
ECONOMIC DEVELOPMENT PLAN - 6683	0	0	0	0.00%
INTERNAL COST CHARGES - 6900	0	0	0	0.00%
COST ALLOCATION TO IT - 6910	5,950	6,810	860	14.45%
PAYROLL CHARGE (COMMUNICATIONS) - 6960	23,150	2,860	(20,290)	-87.65%
NON-TANGIBLE OPERATING PROJECTS - 6689	0	42,000	42,000	100.00%
Total 0509 - Strategic Initiatives	332,825	367,970	35,145	10.56%
0632 - Special Events				
CLOTHING & PROTECTIVE GEAR - 6030	0	0	0	0.00%
ADVERTISING / PROMOTION - 6040	0	0	0	0.00%
OFFICE SUPPLIES - 6080	0	0	0	0.00%
COPYING & PRINTING - 6085	0	0	0	0.00%
POSTAGE & COURIER - 6090	0	0	0	0.00%
BAR / CONCESSION EXPENSES - 6140	0	0	0	0.00%
GRANT RELATED EXPENSES - 6163	0	0	0	0.00%
EQUIPMENT RENTALS - 6175	0	0	0	0.00%
OTHER EXPENSES - 6195	0	0	0	0.00%
ENTERTAINMENT EXPENSES - 6204	0	0	0	0.00%
HEALTH & WELLNESS FAIR - 6371	0	0	0	0.00%
CULTURE DAYS - 6372	0	0	0	0.00%

Budget Forecast by Costing Center

Division Strategic Initiatives

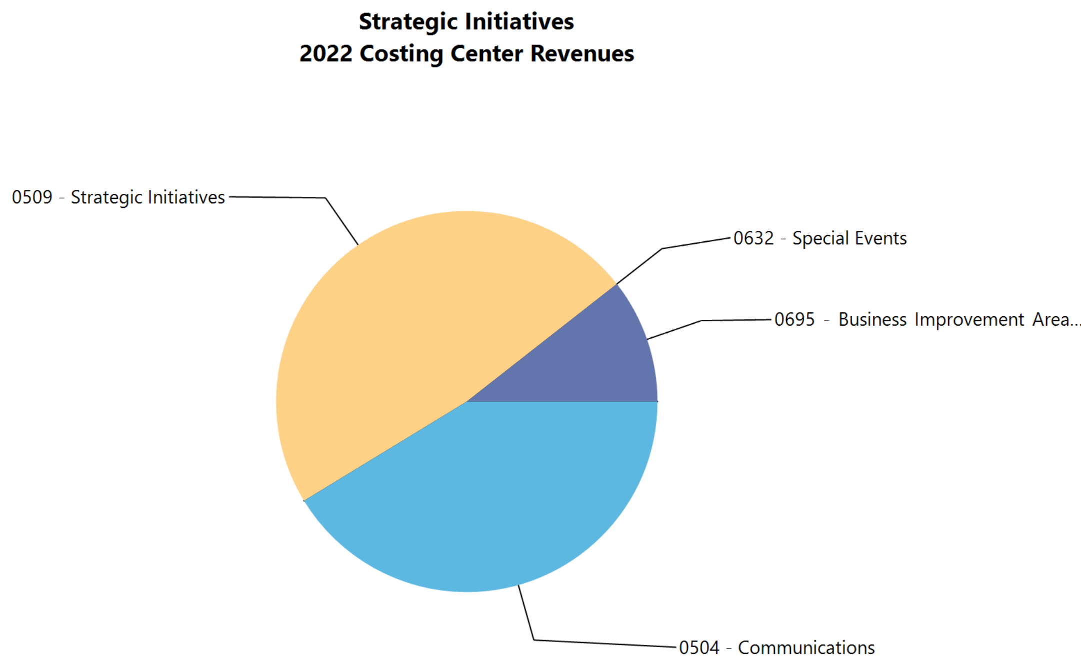
FAMILY DAY - 6411	0	0	0	0.00%
EARTH WEEK - 6412	0	0	0	0.00%
JUNE PARKS & REC WEEK - 6416	0	0	0	0.00%
CANADA DAY - 6417	0	0	0	0.00%
YOUTH DAY - 6418	0	0	0	0.00%
EVENTS EXPENSES - 6505	0	0	0	0.00%
INTERNAL COST CHARGES - 6900	0	0	0	0.00%
PAYROLL CHARGE (STRAT PRIORITIES) - 6930	0	31,560	31,560	100.00%
PAYROLL CHARGE (REC PROGRAMMING) - 6954	0	0	0	0.00%
PAYROLL CHARGE (TREASURY) - 6957	0	0	0	0.00%
PAYROLL CHARGE (COMMUNICATIONS) - 6960	0	52,300	52,300	100.00%
Total 0632 - Special Events	0	83,860	83,860	100.00%
0634 - Tourism Services				
EC DEV PARTNERSHIPS - 6184	0	22,000	22,000	100.00%
TOURIST INFO/BIG APPLE GRANT-CHAMBER - 6200	0	8,000	8,000	100.00%
PAYROLL CHARGE (M.HALL ADMIN) - 6958	23,225	0	(23,225)	-100.00%
TOURISM PARTNERSHIPS - 6178	0	0	0	0.00%
Total 0634 - Tourism Services	23,225	30,000	6,775	29.17%
0695 - Business Improvement Area (BIA)				
TO B.I.A. RE LEVY - 6465	27,500	27,500	0	0.00%
Total 0695 - Business Improvement Area (BIA)	27,500	27,500	0	0.00%
Total Expenses	642,800	768,850	126,050	19.61%
Net Total	**(482,300)**	**(508,970)**	**(26,670)**	**28.06%**

Strategic Initiatives
2022 Expenses by Costing Center



Budget Forecast by Costing Center

Division Strategic Initiatives



Budget Forecast by Costing Center

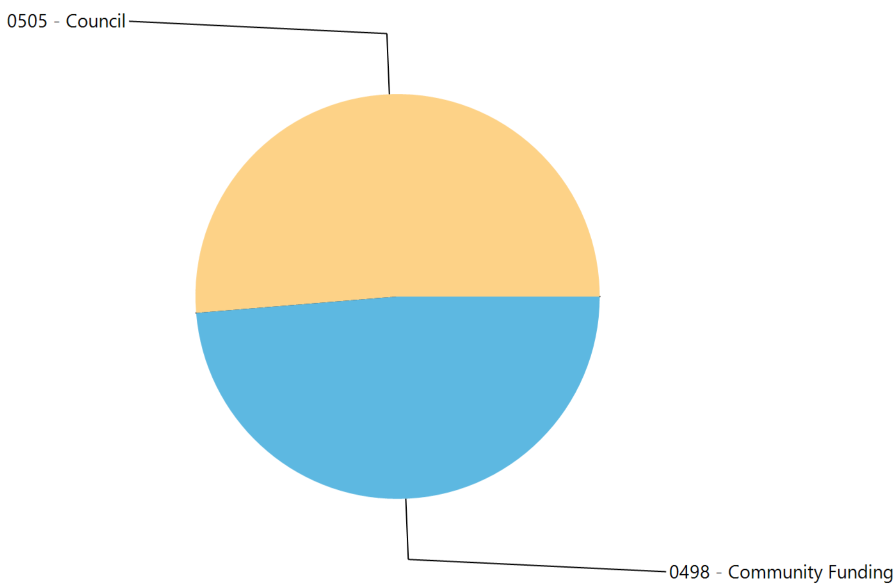
Division Council

	2021 Budget	2022 Budget	Change	% Change
Expenses				
0498 - Community Funding				
REC SUBSIDY ADULTS- GOLDEN TOWN OUTREACH - 6179	5,000	5,000	0	0.00%
DONATIONS / GRANTS - 6180	0	0	0	0.00%
REC SUBSIDY - GOLDEN TOWN OUTREACH - 6183	25,000	25,000	0	0.00%
ANNUAL GRANT PROGRAM - 6186	50,000	50,000	0	0.00%
TOURIST INFO/BIG APPLE GRANT-CHAMBER - 6200	8,000	0	(8,000)	-100.00%
BEACH ROAD ASSOCIATION ALLOCATIONS - 6246	30,000	30,000	0	0.00%
G.B.R.H.C. MEAFORD HOSPITAL FOUNDATION - 6435	50,000	50,000	0	0.00%
TOM THOMSON TRAIL ASSOCIATION - 6450	2,000	4,000	2,000	100.00%
COST CHARGE (ROADS) - 6909	19,200	19,200	0	0.00%
COST CHARGE-RENT REDUCTION (MH ADMIN) - 6971	20,400	20,500	100	0.49%
COST CHARGE-RENT REDUCTION(MH PERF) - 6972	14,800	15,000	200	1.35%
COST CHARGE-ICE RENT REDUCTION(ARENA) - 6973	12,750	13,000	250	1.96%
KIN KAMP AGREEMENT (MEM. PARK) - 6978	12,500	12,500	0	0.00%
CHANGE IN YEAR - NEGHC - 9970	25,000	25,000	0	0.00%
CHANGE IN REVENUE FUND - 9999	0	0	0	0.00%
CORPORATE SPONSORSHIP - DRAGONS DEN - 6181	0	0	0	0.00%
CORPORATE SPONSORSHIP - SCARECROW - 6182	0	0	0	0.00%
Total 0498 - Community Funding	274,650	269,200	(5,450)	-1.98%
0505 - Council				
REMUNERATION - COUNCIL - 6000	178,350	200,610	22,260	12.48%
EMPLOYEE BENEFITS - 6005	975	1,400	425	43.59%
PAYROLL EXPENSES - 6006	6,200	3,820	(2,380)	-38.39%
ASSOCIATION FEES & MEMBERSHIPS - 6015	600	600	0	0.00%
CONFERENCE/SEMINARS/MEALS - 6020	14,000	14,000	0	0.00%
EDUCATION / TRAINING - 6025	1,000	1,000	0	0.00%
TRAVEL (MILEAGE) - 6035	1,000	1,000	0	0.00%
MEETING EXPENSES - 6045	2,000	2,000	0	0.00%
INTEGRITY COMMISSIONER - 6062	7,500	10,000	2,500	33.33%
OFFICE SUPPLIES - 6080	250	250	0	0.00%
COPYING & PRINTING - 6085	0	0	0	0.00%
INSURANCE PREMIUMS - 6141	5,325	4,340	(985)	-18.50%
DONATIONS - 6185	0	0	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	15,000	0	(15,000)	-100.00%
VOLUNTEER APPRECIATION DAY - 6506	4,000	4,000	0	0.00%
COST ALLOCATION TO IT - 6910	23,925	40,520	16,595	69.36%
Total 0505 - Council	260,125	283,540	23,415	9.00%
Total Expenses	534,775	552,740	17,965	3.36%
Net Total	**(534,775)**	**(552,740)**	**(17,965)**	**3.36%**

Budget Forecast by Costing Center

Division Council

Council
2022 Expenses by Costing Center



Council
2022 Costing Center Revenues

No Data Available

Budget Forecast by Costing Center

Division Legislative Services

	2021 Budget	2022 Budget	Change	% Change
Expenses				
0499 - Records Management				
ASSOCIATION FEES & MEMBERSHIPS - 6015	450	450	0	0.00%
CONFERENCE/SEMINARS/MEALS - 6020	0	0	0	0.00%
EDUCATION / TRAINING - 6025	2,000	2,000	0	0.00%
OFFICE SUPPLIES - 6080	200	200	0	0.00%
COPYING & PRINTING - 6085	0	0	0	0.00%
SUBSCRIPTIONS / PUBLICATIONS - 6095	550	550	0	0.00%
SPECIAL FORMS - 6125	0	0	0	0.00%
PAYROLL CHARGE (CLERKS) - 6955	58,350	59,330	980	1.68%
DISPOSITION - 6087	0	3,200	3,200	100.00%
Total 0499 - Records Management	61,550	65,730	4,180	6.79%
0500 - Licencing				
EDUCATION / TRAINING - 6025	0	0	0	0.00%
OFFICE SUPPLIES - 6080	0	0	0	0.00%
SUBSCRIPTIONS / PUBLICATIONS - 6095	0	0	0	0.00%
SPECIAL FORMS - 6125	2,500	2,500	0	0.00%
CONTRACTED SERVICES - OTHER - 6235	1,250	1,400	150	12.00%
PAYROLL CHARGE (CLERKS) - 6955	0	0	0	0.00%
PAYROLL CHARGE (FIRE ADMIN & SUPP) - 6956	8,325	8,730	405	4.86%
PAYROLL CHARGE (MUN. ENFORCEMENT) - 6962	11,350	11,940	590	5.20%
Total 0500 - Licencing	23,425	24,570	1,145	4.89%
0501 - Elections				
CASUAL EMPLOYEES - 6003	0	3,000	3,000	100.00%
EDUCATION / TRAINING - 6025	1,000	1,000	0	0.00%
ADVERTISING-COMMUNICATIONS/MEDIA - 6041	1,000	19,000	18,000	1,800.00%
COMPLIANCE AUDIT COMMITTEE - 6057	1,800	1,800	0	0.00%
POSTAGE & COURIER - 6090	5,000	11,200	6,200	124.00%
MISC MATERIALS & SUPPLIES - 6135	0	5,000	5,000	100.00%
CONTRACT SERVICES - VOTER LIST MGMT - 6222	2,000	2,000	0	0.00%
CONTRACT SERVICES - VOTING SOLUTION - 6224	0	8,000	8,000	100.00%
PAYROLL CHARGE (CLERKS) - 6955	0	0	0	0.00%
Total 0501 - Elections	10,800	51,000	40,200	372.22%
0508 - Legal				
LEGAL FEES - 6050	50,000	50,000	0	0.00%
LEGAL FEES - PILT APPEALS - 6053	0	0	0	0.00%
CONTRIBUTION TO RESERVE - 6325	0	0	0	0.00%
PAYROLL CHARGE (CLERKS) - 6955	21,400	7,240	(14,160)	-66.17%
Total 0508 - Legal	71,400	57,240	(14,160)	-19.83%
0512 - Clerk's Department				
SALARY / WAGES - FULL TIME - 6001	140,325	227,160	86,835	61.88%
SALARY / WAGES - CONTRACT/PT - 6002	0	0	0	0.00%
EMPLOYEE BENEFITS - 6005	17,300	31,570	14,270	82.49%
PAYROLL EXPENSES - 6006	16,950	24,270	7,320	43.19%
OMERS EXPENSES - 6007	14,125	22,100	7,975	56.46%
SEASONAL WAGES - 6008	25,575	0	(25,575)	-100.00%

Budget Forecast by Costing Center

Division Legislative Services

ASSOCIATION FEES & MEMBERSHIPS - 6015	1,200	1,200	0	0.00%
CONFERENCE/SEMINARS/MEALS - 6020	2,000	2,000	0	0.00%
EDUCATION / TRAINING - 6025	3,000	3,000	0	0.00%
AVL / GPS ANNUAL FEES - 6073	0	0	0	0.00%
OFFICE SUPPLIES - 6080	250	250	0	0.00%
POSTAGE & COURIER - 6090	50	50	0	0.00%
SUBSCRIPTIONS / PUBLICATIONS - 6095	0	0	0	0.00%
FENCE VIEWING CHARGES - 6096	500	500	0	0.00%
ACCESSIBLITY EXPENSES - 6124	5,000	5,000	0	0.00%
CONTRIBUTION TO RESERVE - 6325	0	0	0	0.00%
COST ALLOCATION TO IT - 6910	17,125	16,490	(635)	-3.71%
PAYROLL CHARGE (CORP MGMT) - 6965	76,050	85,190	9,140	12.02%
Total 0512 - Clerk's Department	319,450	418,780	99,330	31.09%
0556 - Emergency Management				
CONFERENCE/SEMINARS/MEALS - 6020	1,000	0	(1,000)	-100.00%
EDUCATION / TRAINING - 6025	1,500	2,000	500	33.33%
COPYING & PRINTING - 6085	0	0	0	0.00%
MISC MATERIALS & SUPPLIES - 6135	1,500	2,000	500	33.33%
OTHER EXPENSES - 6195	500	500	0	0.00%
PAYROLL CHARGE (CLERKS) - 6955	0	0	0	0.00%
PAYROLL CHARGE (FIRE ADMIN & SUPP) - 6956	16,625	17,470	845	5.08%
Total 0556 - Emergency Management	21,125	21,970	845	4.00%
0560 - Policing				
SALARY / WAGES - FULL TIME - 6001	0	0	0	0.00%
EMPLOYEE BENEFITS - 6005	0	0	0	0.00%
PAYROLL EXPENSES - 6006	0	0	0	0.00%
OMERS EXPENSES - 6007	0	0	0	0.00%
EDUCATION / TRAINING - 6025	0	0	0	0.00%
CSWBP - CONSULTATION/MEETING EXP. - 6028	1,500	0	(1,500)	-100.00%
ADVERTISING-COMMUNICATIONS/MEDIA - 6041	6,000	0	(6,000)	-100.00%
CONTRACTED SERVICES - OPP - 6210	1,980,375	1,982,030	1,655	0.08%
CONTRIBUTION TO RESERVE - 6325	0	0	0	0.00%
FORMER POLICE OFFICER BENEFITS - 6496	8,025	8,450	425	5.30%
PAYROLL CHARGE (CLERKS) - 6955	0	0	0	0.00%
PAYROLL CHARGE (MUN. ENFORCEMENT) - 6962	0	0	0	0.00%
COST CHARGE (OPP) - 6974	118,000	130,490	12,490	10.58%
Total 0560 - Policing	2,113,900	2,120,970	7,070	0.33%
0615 - Specialized Transit				
VEHICLE MAINTENANCE - 6155	9,975	9,400	(575)	-5.76%
PROMOTION & EDUCATION - 6193	1,500	1,500	0	0.00%
CONTRACTED SERVICES - OTHER - 6235	57,075	58,000	925	1.62%
AMORTIZATION - VEHICLES - 6804	0	0	0	0.00%
PAYROLL CHARGE (ROADS) - 6908	5,950	0	(5,950)	-100.00%
COST CHARGE (FLEET) - 6946	8,000	8,000	0	0.00%
PAYROLL CHARGE (CLERKS) - 6955	6,000	5,600	(400)	-6.67%
PAYROLL CHARGE (ASSETS & TECH) - 6961	0	0	0	0.00%
Total 0615 - Specialized Transit	88,500	82,500	(6,000)	-6.78%

Budget Forecast by Costing Center

Division Legislative Services

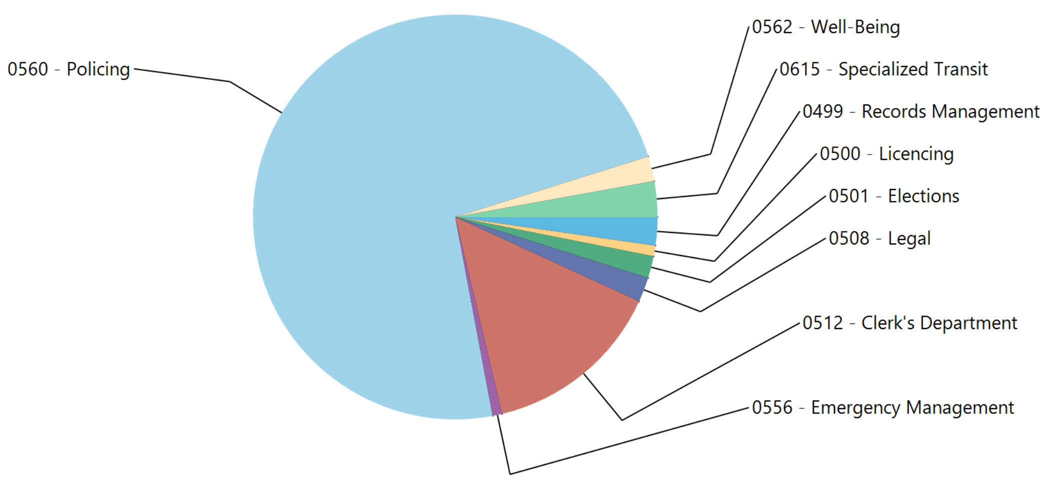
0562 - Well-Being				
ADVERTISING-COMMUNICATIONS/MEDIA - 6041	0	10,000	10,000	100.00%
MISC MATERIALS & SUPPLIES - 6135	0	15,000	15,000	100.00%
PAYROLL CHARGE (CLERKS) - 6955	0	32,820	32,820	100.00%
Total 0562 - Well-Being	0	57,820	57,820	100.00%
Total Expenses	2,710,150	2,900,580	190,430	7.03%
Revenues				
0500 - Licencing				
OTHER FEES & CHARGES - 4150	1,500	1,500	0	0.00%
CEREMONIES - DAYTIME - 4260	1,500	1,500	0	0.00%
CEREMONIES - EVENINGS/WEEKENDS - 4262	2,500	1,200	(1,300)	-52.00%
CEREMONIES - REHEARSAL & MISC FEES - 4264	0	0	0	0.00%
MARRIAGE LICENCES - 4270	3,500	3,500	0	0.00%
LOTTERY LICENCES - 4275	2,500	2,500	0	0.00%
COMMISSIONER OF OATH - 4280	1,500	1,200	(300)	-20.00%
DEATH CERTIFICATES - 4285	5,000	5,000	0	0.00%
Total 0500 - Licencing	18,000	16,400	(1,600)	-8.89%
0501 - Elections				
TRANSFER FROM RESERVE - 4136	0	49,400	49,400	100.00%
COMMITTEE MEMBER STIPENDS - 4157	1,600	1,600	0	0.00%
OTHER INCOME - 4160	0	0	0	0.00%
Total 0501 - Elections	1,600	51,000	49,400	3,087.50%
0508 - Legal				
OTHER INCOME - 4160	0	0	0	0.00%
Total 0508 - Legal	0	0	0	0.00%
0512 - Clerk's Department				
TRANSFER FROM RESERVE - 4136	0	55,200	55,200	100.00%
OTHER FEES & CHARGES - 4150	100	100	0	0.00%
FENCE VIEWING FEES - 4182	500	500	0	0.00%
PAYROLL RECOVERY (WATER) - 4907	0	5,530	5,530	100.00%
PAYROLL RECOVERY (FIRE DEPT) - 4923	0	0	0	0.00%
PAYROLL RECOVERY (POLICING-CSWBP) - 4936	0	32,820	32,820	100.00%
PAYROLL RECOVERY (LEGAL) - 4937	21,400	7,240	(14,160)	-66.17%
PAYROLL RECOVERY (ANIMAL CONTROL) - 4938	0	0	0	0.00%
PAYROLL RECOVERY (RECORDS MGMT) - 4941	58,350	59,330	980	1.68%
PAYROLL RECOVERY (EMERG MGMT) - 4956	0	0	0	0.00%
PAYROLL RECOVERY (CORP MGMT) - 4960	28,550	28,940	390	1.37%
PAYROLL RECOVERY (SPECIALIZED TRANSIT) - 4961	6,000	5,600	(400)	-6.67%
PAYROLL RECOVERY (LICENCING) - 4962	0	0	0	0.00%
PAYROLL RECOVERY (LICENCING) - 4964	0	0	0	0.00%
PAYROLL RECOVERY (WASTEWATER COLL.) - 4979	0	3,690	3,690	100.00%
Total 0512 - Clerk's Department	114,900	198,950	84,050	73.15%
0560 - Policing				
TRANSFER FROM RESERVE - 4136	7,500	0	(7,500)	-100.00%
TOWN BLUE MTN'S - SHARE OF EXPENSE - 4215	2,650	2,750	100	3.77%
COURT & PRISONER TRANS OPP CREDIT - 4218	0	0	0	0.00%
Total 0560 - Policing	10,150	2,750	(7,400)	-72.91%

Budget Forecast by Costing Center

Division Legislative Services

0615 - Specialized Transit				
GRANTS - ONTARIO - 4115	0	0	0	0.00%
TRANSFER FROM RESERVE FUND - 4130	4,100	30,000	25,900	631.71%
USER FEES - 4165	5,400	4,800	(600)	-11.11%
Total 0615 - Specialized Transit	9,500	34,800	25,300	266.32%
0562 - Well-Being				
TRANSFER FROM RESERVE - 4136	0	57,820	57,820	100.00%
Total 0562 - Well-Being	0	57,820	57,820	100.00%
Total Revenues	154,150	361,720	207,570	134.65%
Net Total	**(2,556,000)**	**(2,538,860)**	**17,140**	**13.90%**

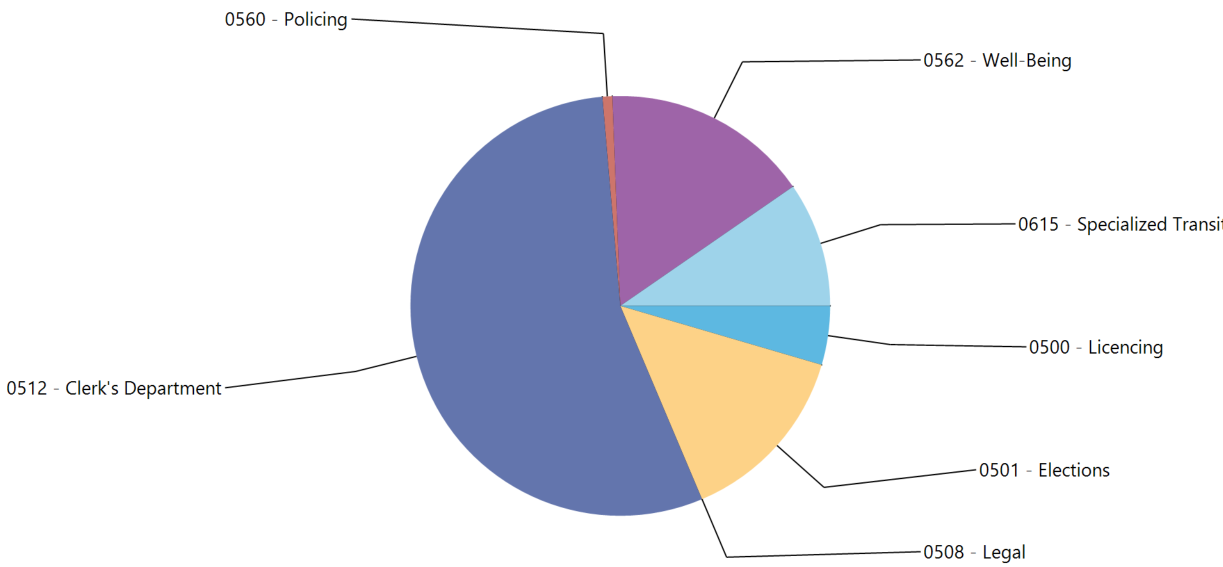
Legislative Services
2022 Expenses by Costing Center



Budget Forecast by Costing Center

Division Legislative Services

Legislative Services
2022 Costing Center Revenues



Budget Forecast by Costing Center

Division Cultural Services

	2021 Budget	2022 Budget	Change	% Change
Revenues				
0633 - Recreation Programs				
GRANTS - CANADA - 4110	0	0	0	0.00%
GRANTS - OTHER - 4120	0	0	0	0.00%
RENTAL REVENUE - 4140	0	0	0	0.00%
OTHER FEES & CHARGES - 4150	0	0	0	0.00%
ADVERTISING REVENUE - 4152	1,500	0	(1,500)	-100.00%
OTHER INCOME - 4160	0	0	0	0.00%
FITNESS PROGRAM FEES - 4392	8,400	5,000	(3,400)	-40.48%
SUMMER CAMP FEES - 4394	27,000	0	(27,000)	-100.00%
YOUTH PROGRAM FEES - 4395	8,050	10,000	1,950	24.22%
SENIOR PROGRAM FEES - 4396	700	1,000	300	42.86%
SKATING PROGRAM FEES - 4397	0	0	0	0.00%
PAYROLL RECOVERY (POOL) - 4916	19,875	21,840	1,965	9.89%
PAYROLL RECOVERY (SPECIAL EVENTS) - 4949	0	0	0	0.00%
PAYROLL RECOVERY (SUMMER CAMPS) - 4897	0	21,840	21,840	100.00%
Total 0633 - Recreation Programs	65,525	59,680	(5,845)	-8.92%
0645 - Museum				
MERCHANDISE SALES - 4048	200	250	50	25.00%
DONATIONS & CONTRIBUTIONS - 4105	0	0	0	0.00%
GRANTS - CANADA - 4110	0	0	0	0.00%
GRANTS - ONTARIO - 4115	8,300	8,300	0	0.00%
GRANTS - OTHER - 4120	0	0	0	0.00%
ADMISSIONS - 4143	2,000	2,000	0	0.00%
OTHER FEES & CHARGES - 4150	100	0	(100)	-100.00%
OTHER INCOME - 4160	0	100	100	100.00%
PROGRAMMING REVENUE - 4184	0	0	0	0.00%
SPECIAL EVENTS REVENUE - 4240	0	0	0	0.00%
CONSIGNMENT SALES - MUSEUM - 4350	0	300	300	100.00%
Total 0645 - Museum	10,600	10,950	350	3.30%
0665 - Blue Dolphin Pool				
CONCESSION REVENUES - 4045	500	500	0	0.00%
GRANTS - CANADA - 4110	0	0	0	0.00%
RENTAL REVENUE - 4140	4,500	4,500	0	0.00%
PRIVATE LESSONS - 4141	12,500	17,000	4,500	36.00%
BOX OFFICE FEES - 4142	0	0	0	0.00%
OTHER FEES & CHARGES - 4150	0	0	0	0.00%
SWIM PASSES - 4163	7,000	7,000	0	0.00%
AQUA FITNESS - 4168	1,000	2,500	1,500	150.00%
SWIM CAMPS - 4169	2,750	1,200	(1,550)	-56.36%
PUBLIC SWIMMING - 4176	6,000	6,000	0	0.00%
SWIMMING LESSONS - 4181	25,000	35,000	10,000	40.00%
ADVERTISING & SPONSORSHIP - 4314	2,500	2,000	(500)	-20.00%
Total 0665 - Blue Dolphin Pool	61,750	75,700	13,950	22.59%
0685 - Meaford Hall - Admin. & Public Space				
TRANSFER FROM RESERVE FUND - 4130	0	0	0	0.00%

Budget Forecast by Costing Center

Division Cultural Services

RENTAL REVENUE - 4140	15,000	20,000	5,000	33.33%
OTHER INCOME - 4160	0	0	0	0.00%
SALE OF CAPITAL ASSET - 4170	0	0	0	0.00%
HOSPITALITY REVENUE - 4224	350	500	150	42.86%
SPECIAL EVENTS REVENUE - 4240	0	0	0	0.00%
REVENUE RECOVERY - COVID 19 - 4295	54,900	0	(54,900)	-100.00%
PROGRAM COST RECOVERY (REC PRGRS) - 4898	1,750	0	(1,750)	-100.00%
PAYROLL RECOVERY (MUSEUM) - 4932	11,350	11,940	590	5.20%
PAYROLL RECOVERY (REC ADMIN) - 4953	0	0	0	0.00%
PAYROLL RECOVERY (TOURISM) - 4954	23,225	0	(23,225)	-100.00%
COST RECOVERY (COMM FUNDING) - 4995	20,400	20,500	100	0.49%
COST RECOVERY (PERF & PRES) - 4996	174,000	199,460	25,460	14.63%
PAYROLL RECOVERY (PROGRAMMING) - 4998	23,825	25,560	1,735	7.28%
Total 0685 - Meaford Hall - Admin. & Public Space	324,800	277,960	(46,840)	-14.42%
0686 - Meaford Hall - Performance & Presentation Space				
TICKET REVENUES - 4040	250,000	330,000	80,000	32.00%
PROGRAM REVENUES - M.HALL - 4042	10,800	10,800	0	0.00%
CONCESSION REVENUES - 4045	28,000	45,000	17,000	60.71%
GRANTS - OTHER - 4120	0	0	0	0.00%
RENTAL REVENUE - 4140	35,000	50,000	15,000	42.86%
BOX OFFICE FEES - 4142	12,250	16,000	3,750	30.61%
EQUIPMENT RENTAL REPAYMENTS - 4144	500	500	0	0.00%
F/L PERSONNEL FEES REPAYMENT - 4146	9,000	9,000	0	0.00%
TICKET SERVICE CHARGES - 4156	21,000	21,000	0	0.00%
USER FEES - 4165	8,000	0	(8,000)	-100.00%
PROGRAM SUPPORT RECOVERY - 4222	0	0	0	0.00%
REVENUE RECOVERY - COVID 19 - 4295	54,975	0	(54,975)	-100.00%
CONSIGNMENT-APPLE PIE TRAIL SALES - 4352	500	500	0	0.00%
CONSIGNMENT-GALLERY SALES - 4354	2,500	5,000	2,500	100.00%
INTERNAL COST RECOVERY - 4900	0	0	0	0.00%
COST RECOVERY (COMM FUNDING) - 4995	14,800	15,000	200	1.35%
Total 0686 - Meaford Hall - Performance & Presentation Space	447,325	502,800	55,475	12.40%
0668 - Summer Camp				
GRANTS - CANADA - 4110	0	0	0	0.00%
GRANTS - ONTARIO - 4115	0	0	0	0.00%
GRANTS - OTHER - 4120	0	0	0	0.00%
ADVERTISING REVENUE - 4152	0	500	500	100.00%
OTHER INCOME - 4160	0	0	0	0.00%
SUMMER CAMP FEES - 4394	0	30,000	30,000	100.00%
SUMMER CAMP FEES (OFF SITE) - 4391	0	0	0	0.00%
THIRD PARTY CAMP FEES - 4399	0	3,000	3,000	100.00%
Total 0668 - Summer Camp	0	33,500	33,500	100.00%
Total Revenues	910,000	960,590	50,590	5.56%
Expenses				
0633 - Recreation Programs				
SALARY / WAGES - FULL TIME - 6001	59,150	64,030	4,880	8.25%
SALARY / WAGES - CONTRACT/PT - 6002	0	0	0	0.00%
CASUAL EMPLOYEES - 6003	0	120	120	100.00%

Budget Forecast by Costing Center

Division Cultural Services

EMPLOYEE BENEFITS - 6005	8,300	8,980	680	8.19%
PAYROLL EXPENSES - 6006	7,725	7,430	(295)	-3.82%
OMERS EXPENSES - 6007	5,375	5,900	525	9.77%
SEASONAL WAGES - 6008	13,450	3,070	(10,380)	-77.17%
ASSOCIATION FEES & MEMBERSHIPS - 6015	900	900	0	0.00%
EDUCATION / TRAINING - 6025	1,500	1,300	(200)	-13.33%
CLOTHING & PROTECTIVE GEAR - 6030	1,000	250	(750)	-75.00%
ADVERTISING / PROMOTION - 6040	1,050	1,500	450	42.86%
ANNUAL SOFTWARE MAINTENANCE - 6065	3,100	3,000	(100)	-3.23%
OFFICE SUPPLIES - 6080	500	500	0	0.00%
COPYING & PRINTING - 6085	500	500	0	0.00%
POSTAGE & COURIER - 6090	0	0	0	0.00%
MISC MATERIALS & SUPPLIES - 6135	1,750	1,750	0	0.00%
FINANCIAL SERVICE CHARGES - 6170	2,000	2,500	500	25.00%
CONTRACTED SERVICES - OTHER - 6235	10,500	5,000	(5,500)	-52.38%
CONTRACT ADJ / REFUNDS - 6248	0	0	0	0.00%
RECREATION SPECIAL EVENTS - 6391	7,500	7,500	0	0.00%
FITNESS PROGRAM EXPENSES - 6392	700	1,000	300	42.86%
SUMMER CAMP EXPENSES - 6394	20,000	0	(20,000)	-100.00%
YOUTH PROGRAM EXPENSES - 6395	1,400	2,500	1,100	78.57%
SENIOR PROGRAM EXPENSES - 6396	350	500	150	42.86%
SKATING PROGRAM EXPENSES - 6397	0	0	0	0.00%
COST ALLOCATION TO IT - 6910	5,950	10,400	4,450	74.79%
PAYROLL CHARGE (M.HALL ADMIN) - 6958	23,825	25,560	1,735	7.28%
PAYROLL CHARGE (COMMUNICATIONS) - 6960	8,700	4,770	(3,930)	-45.17%
PROGRAM COST CHARGE(M.HALL) - 6990	1,750	0	(1,750)	-100.00%
PROGRAM COST CHARGE (ARENA) - 6992	3,500	0	(3,500)	-100.00%
NON-TANGIBLE OPERATING PROJECTS - 6689	0	10,000	10,000	100.00%
Total 0633 - Recreation Programs	190,475	168,960	(21,515)	-11.30%
0645 - Museum				
SALARY / WAGES - FULL TIME - 6001	62,100	64,030	1,930	3.11%
SALARY / WAGES - CONTRACT/PT - 6002	0	24,890	24,890	100.00%
EMPLOYEE BENEFITS - 6005	8,400	8,980	580	6.90%
PAYROLL EXPENSES - 6006	9,550	9,920	370	3.87%
OMERS EXPENSES - 6007	5,700	5,900	200	3.51%
SEASONAL WAGES - 6008	24,225	0	(24,225)	-100.00%
SHORT TERM DISABILITY - 6010	0	0	0	0.00%
ASSOCIATION FEES & MEMBERSHIPS - 6015	600	400	(200)	-33.33%
CONFERENCE/SEMINARS/MEALS - 6020	1,000	0	(1,000)	-100.00%
EDUCATION / TRAINING - 6025	1,000	1,000	0	0.00%
ADVERTISING / PROMOTION - 6040	2,500	500	(2,000)	-80.00%
MERCHANDISE INVENTORY COSTS - 6048	0	0	0	0.00%
ANNUAL SOFTWARE MAINTENANCE - 6065	0	1,200	1,200	100.00%
COMPUTER HARDWARE / SOFTWARE - 6067	0	0	0	0.00%
OFFICE SUPPLIES - 6080	500	250	(250)	-50.00%
COPYING & PRINTING - 6085	0	0	0	0.00%
POSTAGE & COURIER - 6090	0	0	0	0.00%
TOOLS & SUPPLIES - 6130	0	0	0	0.00%

Budget Forecast by Costing Center

Division Cultural Services

MISC MATERIALS & SUPPLIES - 6135	0	0	0	0.00%
CONSERVATION MATERIALS - 6136	1,500	1,000	(500)	-33.33%
EXHIBIT DESIGN MATERIALS - 6143	1,000	500	(500)	-50.00%
VOLUNTEER EXPENSES - 6169	50	0	(50)	-100.00%
FINANCIAL SERVICE CHARGES - 6170	100	70	(30)	-30.00%
PROGRAMMING EXPENSES - 6192	0	0	0	0.00%
CONTRACTED SERVICES - CLEANING - 6226	0	0	0	0.00%
CONTRACT ADJ / REFUNDS - 6248	0	0	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	31,000	0	(31,000)	-100.00%
EVENTS EXPENSES - 6505	0	0	0	0.00%
AMORTIZATION - LAND IMPROVEMENTS - 6801	0	0	0	0.00%
AMORTIZATION - BUILDINGS - 6802	0	0	0	0.00%
AMORTIZATION - MACHINERY & EQ. - 6803	0	0	0	0.00%
COST ALLOCATION TO IT - 6910	12,225	19,290	7,065	57.79%
PAYROLL CHARGE (M.HALL ADMIN) - 6958	11,350	11,940	590	5.20%
Total 0645 - Museum	172,800	149,870	(22,930)	-13.27%
0665 - Blue Dolphin Pool				
PAYROLL EXPENSES - 6006	8,000	7,990	(10)	-0.13%
SEASONAL WAGES - 6008	80,975	83,940	2,965	3.66%
ASSOCIATION FEES & MEMBERSHIPS - 6015	400	400	0	0.00%
EDUCATION / TRAINING - 6025	800	1,100	300	37.50%
CLOTHING & PROTECTIVE GEAR - 6030	1,700	1,900	200	11.76%
ADVERTISING / PROMOTION - 6040	0	500	500	100.00%
ANNUAL SOFTWARE MAINTENANCE - 6065	3,100	3,000	(100)	-3.23%
OFFICE SUPPLIES - 6080	500	1,000	500	100.00%
COPYING & PRINTING - 6085	500	0	(500)	-100.00%
FACILITY MAINTENANCE - 6105	1,000	1,300	300	30.00%
MISC MATERIALS & SUPPLIES - 6135	6,500	6,000	(500)	-7.69%
INSURANCE PREMIUMS - 6141	6,950	7,310	360	5.18%
HYDRO - 6145	0	0	0	0.00%
NATURAL GAS - 6146	0	0	0	0.00%
WATER / WASTEWATER - 6148	0	0	0	0.00%
FINANCIAL SERVICE CHARGES - 6170	900	900	0	0.00%
CONTRACT ADJ / REFUNDS - 6248	0	0	0	0.00%
CHEMICALS - 6255	0	0	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	24,000	0	(24,000)	-100.00%
COST ALLOCATION TO IT - 6910	5,600	13,700	8,100	144.64%
PAYROLL CHARGE (ARENA) - 6950	0	0	0	0.00%
PAYROLL CHARGE (PARKS & TRAILS) - 6952	0	0	0	0.00%
PAYROLL CHARGE (REC PROGRAMMING) - 6954	19,875	21,840	1,965	9.89%
Total 0665 - Blue Dolphin Pool	160,800	150,880	(9,920)	-6.17%
0685 - Meaford Hall - Admin. & Public Space				
SALARY / WAGES - FULL TIME - 6001	133,175	140,360	7,185	5.40%
SALARY / WAGES - CONTRACT/PT - 6002	74,800	67,770	(7,030)	-9.40%
CASUAL EMPLOYEES - 6003	67,700	75,440	7,740	11.43%
EMPLOYEE BENEFITS - 6005	17,050	15,090	(1,960)	-11.50%
PAYROLL EXPENSES - 6006	28,200	28,940	740	2.62%
OMERS EXPENSES - 6007	13,475	14,200	725	5.38%

Budget Forecast by Costing Center

Division Cultural Services

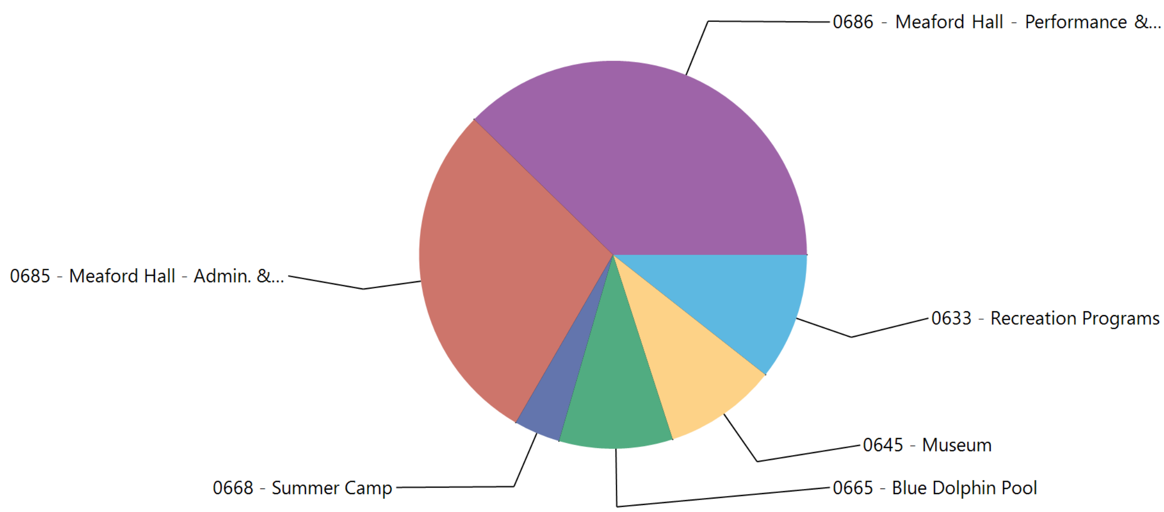
SEASONAL WAGES - 6008	0	0	0	0.00%
ASSOCIATION FEES & MEMBERSHIPS - 6015	0	0	0	0.00%
OFFICE SUPPLIES - 6080	500	500	0	0.00%
BAR / CONCESSION EXPENSES - 6140	0	0	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	0	6,000	6,000	100.00%
EVENTS EXPENSES - 6505	0	0	0	0.00%
WEBSITE UPGRADES - 6634	0	0	0	0.00%
COST ALLOCATION TO IT - 6910	10,650	10,760	110	1.03%
COST CHARGE (M HALL FAC MGMT) - 6963	107,300	101,630	(5,670)	-5.28%
Total 0685 - Meaford Hall - Admin. & Public Space	452,850	460,690	7,840	1.73%
0686 - Meaford Hall - Performance & Presentation Space				
ASSOCIATION FEES & MEMBERSHIPS - 6015	1,500	1,500	0	0.00%
EDUCATION / TRAINING - 6025	1,000	2,000	1,000	100.00%
ADVERTISING / PROMOTION - 6040	15,000	25,000	10,000	66.67%
ANNUAL SOFTWARE MAINTENANCE - 6065	2,750	2,750	0	0.00%
INTERNET EXPENSES - 6076	1,000	1,000	0	0.00%
OFFICE SUPPLIES - 6080	1,000	1,500	500	50.00%
POSTAGE & COURIER - 6090	500	500	0	0.00%
REPAIRS & MTCE- EQUIPMENT - 6107	4,000	4,000	0	0.00%
MISC MATERIALS & SUPPLIES - 6135	8,000	8,000	0	0.00%
BAR / CONCESSION EXPENSES - 6140	12,000	15,000	3,000	25.00%
INSURANCE PREMIUMS - 6141	2,275	2,490	215	9.45%
FINANCIAL SERVICE CHARGES - 6170	15,000	15,000	0	0.00%
F/L PERSONNEL FEES - 6171	5,000	5,000	0	0.00%
EQUIPMENT RENTALS - 6175	0	500	500	100.00%
TALENT FEES - 6205	120,000	175,000	55,000	45.83%
EVENTS EXPENSES - 6505	15,000	25,000	10,000	66.67%
COST ALLOCATION TO IT - 6910	7,200	16,130	8,930	124.03%
PAYROLL CHARGE (COMMUNICATIONS) - 6960	26,100	23,860	(2,240)	-8.58%
COST CHARGE (M HALL FAC MGMT) - 6963	81,450	76,670	(4,780)	-5.87%
COST CHARGE (ADMIN & PUBLIC SPACE) - 6967	174,000	199,460	25,460	14.63%
Total 0686 - Meaford Hall - Performance & Presentation Space	492,775	600,360	107,585	21.83%
0668 - Summer Camp				
PAYROLL EXPENSES - 6006	0	1,230	1,230	100.00%
SEASONAL WAGES - 6008	0	12,270	12,270	100.00%
EDUCATION / TRAINING - 6025	0	1,000	1,000	100.00%
CLOTHING & PROTECTIVE GEAR - 6030	0	250	250	100.00%
ADVERTISING / PROMOTION - 6040	0	500	500	100.00%
ANNUAL SOFTWARE MAINTENANCE - 6065	0	4,000	4,000	100.00%
POSTAGE & COURIER - 6090	0	350	350	100.00%
MISC MATERIALS & SUPPLIES - 6135	0	2,000	2,000	100.00%
CONTRACTED SERVICES - OTHER - 6235	0	18,000	18,000	100.00%
CONTRACT ADJ / REFUNDS - 6248	0	0	0	0.00%
PAYROLL CHARGE (REC PROGRAMMING) - 6954	0	21,840	21,840	100.00%
PROGRAM COST CHARGE (ARENA) - 6992	0	0	0	0.00%
OFFSITE TRIP EXPENSES - 6033	0	0	0	0.00%

Budget Forecast by Costing Center

Division Cultural Services

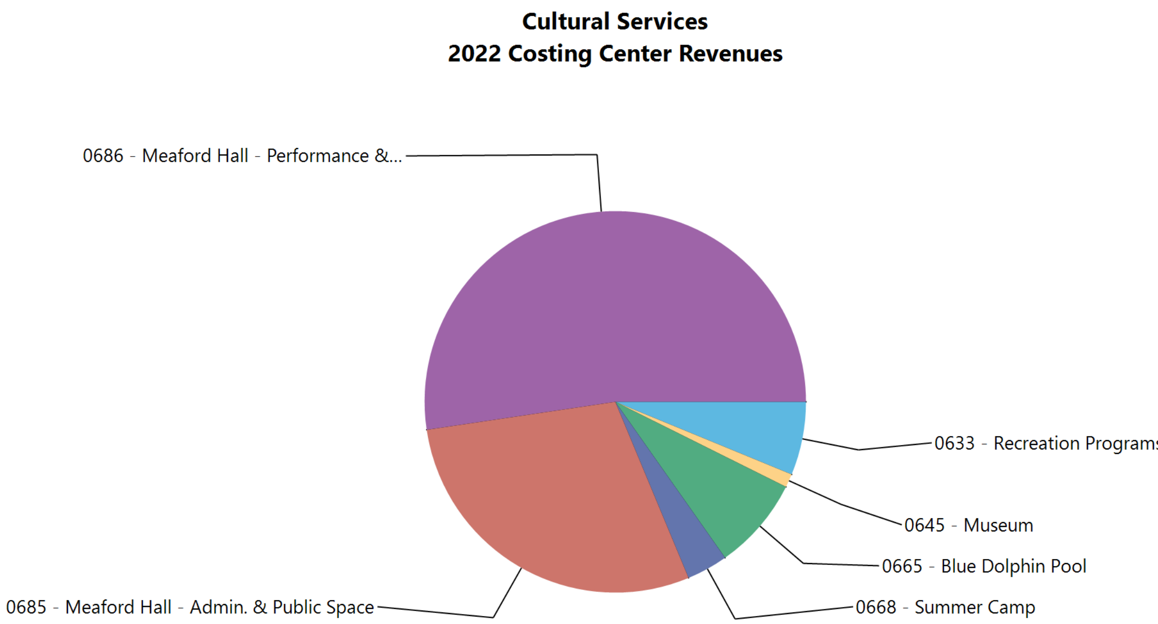
PROGRAM COST CHARGE (BDP) - 6996	0	0	0	0.00%
Total 0668 - Summer Camp	0	61,440	61,440	100.00%
Total Expenses	1,469,700	1,592,200	122,500	8.34%
Net Total	**(559,700)**	**(631,610)**	**(71,910)**	**7.27%**

Cultural Services
2022 Expenses by Costing Center



Budget Forecast by Costing Center

Division Cultural Services



Budget Forecast by Costing Center

Division Parks & Facility Services

	2021 Budget	2022 Budget	Change	% Change
Revenues				
0514 - Facilities Management				
GRANTS - OTHER - 4120	0	0	0	0.00%
PAYROLL RECOVERY (ADMIN CENTRE) - 4917	24,575	28,640	4,065	16.54%
COST RECOVERY (OPP) - 4918	0	0	0	0.00%
PAYROLL RECOVERY (LIBRARY) - 4920	14,750	17,190	2,440	16.54%
PAYROLL RECOVERY (MUSEUM) - 4921	9,825	11,460	1,635	16.64%
PAYROLL RECOVERY (MEAFORD HALL) - 4922	29,475	34,370	4,895	16.61%
PAYROLL RECOVERY (FIRE DEPT) - 4923	4,900	5,730	830	16.94%
PAYROLL RECOVERY (COUNCIL CHAMBERS) - 4988	4,900	5,730	830	16.94%
PAYROLL RECOVERY (SYDENHAM CENTRE) - 4989	2,950	3,440	490	16.61%
PAYROLL RECOVERY (MIDAS MART) - 4990	2,000	2,290	290	14.50%
PAYROLL RECOVERY (COMM HALLS) - 4992	4,900	5,730	830	16.94%
Total 0514 - Facilities Management	98,275	114,580	16,305	16.59%
0515 - Facilities Management - Admin Centre				
ADMIN RECOVERY (BUILDING) - 4890	0	9,360	9,360	100.00%
Total 0515 - Facilities Management - Admin Centre	0	9,360	9,360	100.00%
0520 - Facilities Management - 390 Sykes St. N.				
TICKET REVENUES - 4040	0	0	0	0.00%
COST RECOVERY (OPP) - 4918	118,000	130,490	12,490	10.58%
Total 0520 - Facilities Management - 390 Sykes St. N.	118,000	130,490	12,490	10.58%
0521 - Facilities Management - 11 Sykes St. N.				
TRANSFER FROM DEVELOPMENT CHARGES - 4132	0	86,930	86,930	100.00%
Total 0521 - Facilities Management - 11 Sykes St. N.	0	86,930	86,930	100.00%
0625 - Cemeteries				
DONATIONS & CONTRIBUTIONS - 4105	0	500	500	100.00%
TRANSFER FROM RESERVE FUND - 4130	60,000	110,000	50,000	83.33%
OTHER INCOME - 4160	7,000	7,300	300	4.29%
PERPETUAL CARE INCOME - 4171	14,000	17,000	3,000	21.43%
GRAVE OPENING - FULL - 4225	21,000	24,000	3,000	14.29%
PLOT SALES - FULL - 4230	14,000	18,000	4,000	28.57%
GRAVE OPENING - CREMATIONS - 4235	16,000	17,000	1,000	6.25%
PLOT SALES - CREMATIONS - 4237	2,000	2,500	500	25.00%
PLOT SALES - COLUMBARIUM - 4242	13,000	16,000	3,000	23.08%
GRAVE OPENING - COLUMBARIUM - 4244	1,000	1,000	0	0.00%
Total 0625 - Cemeteries	148,000	213,300	65,300	44.12%
0630 - Parks & Trails				
FINES / PENALTIES - 4050	70,000	50,000	(20,000)	-28.57%
DONATIONS & CONTRIBUTIONS - 4105	4,000	5,000	1,000	25.00%
OTHER INCOME - 4160	500	0	(500)	-100.00%
PAYROLL RECOVERY (HARBOUR) - 4912	5,475	5,690	215	3.93%
PAYROLL RECOVERY (ARENA) - 4913	31,750	65,120	33,370	105.10%
PAYROLL RECOVERY (MEMORIAL PARK) - 4914	23,075	23,310	235	1.02%
PAYROLL RECOVERY (ATHLETIC FIELDS) - 4915	5,500	8,670	3,170	57.64%
PAYROLL RECOVERY (POOL) - 4916	7,375	8,110	735	9.97%
PAYROLL RECOVERY (LEAF & YARD) - 4931	0	0	0	0.00%

Budget Forecast by Costing Center

Division Parks & Facility Services

PAYROLL RECOVERY (CEMETERY) - 4939	13,425	14,070	645	4.80%
PAYROLL RECOVERY (ROADS) - 4948	0	0	0	0.00%
PAYROLL RECOVERY (BEAUT & HORT) - 4987	10,950	11,370	420	3.84%
PAYROLL RECOVERY (FAC MGMT) - 4991	58,575	61,700	3,125	5.34%
Total 0630 - Parks & Trails	230,625	253,040	22,415	9.72%
0631 - Horticulture & Beautification				
DONATIONS & CONTRIBUTIONS - 4105	0	3,000	3,000	100.00%
BIA CONTRIBUTION - 4250	3,000	3,000	0	0.00%
Total 0631 - Horticulture & Beautification	3,000	6,000	3,000	100.00%
0640 - Harbour				
CONCESSION REVENUES - 4045	1,300	6,000	4,700	361.54%
MERCHANDISE SALES - 4048	500	500	0	0.00%
GRANTS - CANADA - 4110	0	0	0	0.00%
DOCKAGE FEES - NON SEASONAL - 4123	14,000	14,000	0	0.00%
DOCKAGE FEES - SEASONAL - 4125	304,800	329,000	24,200	7.94%
RV CAMPING - 4128	14,000	15,000	1,000	7.14%
RENTAL REVENUE - 4140	16,000	15,000	(1,000)	-6.25%
OTHER FEES & CHARGES - 4150	8,000	20,000	12,000	150.00%
OTHER INCOME - 4160	0	0	0	0.00%
SALE OF CAPITAL ASSET - 4170	0	0	0	0.00%
HYDRO - DOCKAGE - 4207	14,000	14,700	700	5.00%
REVENUE RECOVERY - COVID 19 - 4295	0	0	0	0.00%
PAVILLION RENTALS - 4312	1,000	1,000	0	0.00%
Total 0640 - Harbour	373,600	415,200	41,600	11.13%
0650 - Arena & Community Centre				
CONCESSION REVENUES - 4045	13,000	11,000	(2,000)	-15.38%
RENTAL REVENUE - 4140	5,000	5,000	0	0.00%
OTHER FEES & CHARGES - 4150	1,000	1,000	0	0.00%
OTHER INCOME - 4160	0	0	0	0.00%
INSURANCE CLAIMS FUNDS - 4174	0	0	0	0.00%
REVENUE RECOVERY - COVID 19 - 4295	0	0	0	0.00%
ADVERTISING & SPONSORSHIP - 4314	14,000	12,000	(2,000)	-14.29%
AUDITORIUM RENTALS - 4316	19,000	15,000	(4,000)	-21.05%
MEETING ROOM RENTALS - 4318	6,000	2,000	(4,000)	-66.67%
BAR / HOSPITALITY REVENUES - 4320	30,000	20,000	(10,000)	-33.33%
ICE RENTALS-PRIMETIME ADULT - 4322	30,000	30,000	0	0.00%
ICE RENTALS-NON PRIME ADULT - 4324	19,000	19,000	0	0.00%
ICE RENTALS PRIMETIME YOUTH - 4326	45,000	45,000	0	0.00%
PROGRAM COST RECOVERY (REC PRGRS) - 4898	3,500	0	(3,500)	-100.00%
INTERNAL COST RECOVERY - 4900	0	0	0	0.00%
PAYROLL RECOVERY (PARKS & TRAILS) - 4911	62,950	65,110	2,160	3.43%
PAYROLL RECOVERY (HARBOUR) - 4912	21,575	46,990	25,415	117.80%
PAYROLL RECOVERY (MEMORIAL PARK) - 4914	30,200	46,990	16,790	55.60%
PAYROLL RECOVERY (ATHLETIC FIELDS) - 4915	7,550	19,290	11,740	155.50%
PAYROLL RECOVERY (POOL) - 4916	3,850	7,400	3,550	92.21%
PAYROLL RECOVERY (LEAF & YARD) - 4931	0	0	0	0.00%
PAYROLL RECOVERY (CEMETERY) - 4939	48,500	78,610	30,110	62.08%
PAYROLL RECOVERY (REC ADMIN) - 4953	0	0	0	0.00%

Budget Forecast by Costing Center

Division Parks & Facility Services

PAYROLL RECOVERY (BEAUT & HORT) - 4987	4,325	12,880	8,555	197.80%
PAYROLL RECOVERY (FAC MGMT) - 4991	32,325	40,600	8,275	25.60%
COST RECOVERY (COMM FUNDING) - 4995	12,750	13,000	250	1.96%
Total 0650 - Arena & Community Centre	409,525	490,870	81,345	19.86%
0655 - Memorial Park				
CONCESSION REVENUES - 4045	5,000	5,000	0	0.00%
MERCHANDISE SALES - 4048	2,000	1,000	(1,000)	-50.00%
GRANTS - CANADA - 4110	0	0	0	0.00%
OTHER FEES & CHARGES - 4150	5,000	4,500	(500)	-10.00%
ICE & WOOD REVENUE - 4167	15,500	16,000	500	3.23%
CAMPGROUND FEES - 4201	440,000	508,000	68,000	15.45%
ONLINE RESERVATION FEES - 4202	10,000	12,600	2,600	26.00%
MINI GOLF FEES - 4203	11,000	10,000	(1,000)	-9.09%
PAVILLION RENTALS - 4312	1,000	1,100	100	10.00%
PAYROLL RECOVERY (SPECIAL EVENTS) - 4949	0	0	0	0.00%
PAYROLL RECOVERY (WASTEWATER DISTRIB) - 4978	0	0	0	0.00%
KIN KAMP AGREEMENT (COMM. FUNDING) - 4999	12,500	12,500	0	0.00%
Total 0655 - Memorial Park	502,000	570,700	68,700	13.69%
0660 - Athletic Fields				
RENTAL REVENUE - 4140	8,000	6,000	(2,000)	-25.00%
OTHER INCOME - 4160	1,000	500	(500)	-50.00%
Total 0660 - Athletic Fields	9,000	6,500	(2,500)	-27.78%
0675 - Riverside Hall				
RENTAL REVENUE - 4140	2,000	2,000	0	0.00%
Total 0675 - Riverside Hall	2,000	2,000	0	0.00%
0680 - Woodford Hall				
RENTAL REVENUE - 4140	7,000	7,000	0	0.00%
COST RECOVERY - UTILITIES - 4173	1,400	1,500	100	7.14%
Total 0680 - Woodford Hall	8,400	8,500	100	1.19%
0687 - Meaford Hall Facilities Mangagement				
DONATIONS & CONTRIBUTIONS - 4105	0	0	0	0.00%
COST RECOVERY (PERF & PRES) - 4996	81,450	76,670	(4,780)	-5.87%
COST RECOVERY (ADMIN & PUBLIC SPACE) - 4997	107,300	101,630	(5,670)	-5.28%
Total 0687 - Meaford Hall Facilities Mangagement	188,750	178,300	(10,450)	-5.54%
Total Revenues	2,091,175	2,485,770	394,595	18.87%
Expenses				
0514 - Facilities Management				
COST ALLOCATION TO IT - 6910	7,375	11,760	4,385	59.46%
PAYROLL CHARGE (ARENA) - 6950	32,325	40,600	8,275	25.60%
PAYROLL CHARGE (PARKS & TRAILS) - 6952	58,575	61,700	3,125	5.34%
Total 0514 - Facilities Management	98,275	114,060	15,785	16.06%
0515 - Facilities Management - Admin Centre				
FACILITY MAINTENANCE - 6105	8,000	16,000	8,000	100.00%
HYDRO - 6145	8,600	9,030	430	5.00%
NATURAL GAS - 6146	2,000	2,000	0	0.00%
WATER / WASTEWATER - 6148	2,200	1,800	(400)	-18.18%
CONTRACTED SERVICES - CLEANING - 6226	4,900	4,900	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	290,000	102,830	(187,170)	-64.54%

Budget Forecast by Costing Center

Division Parks & Facility Services

PAYROLL CHARGE (FAC MTCE) - 6917	24,575	28,640	4,065	16.54%
Total 0515 - Facilities Management - Admin Centre	340,275	165,200	(175,075)	-51.45%
0520 - Facilities Management - 390 Sykes St. N.				
FACILITY MAINTENANCE - 6105	500	500	0	0.00%
INSURANCE PREMIUMS - 6141	0	0	0	0.00%
HYDRO - 6145	6,000	8,600	2,600	43.33%
NATURAL GAS - 6146	4,500	5,520	1,020	22.67%
WATER / WASTEWATER - 6148	1,000	1,470	470	47.00%
LEASE COSTS - 6177	82,600	98,000	15,400	18.64%
CONTRACTED SERVICES - CLEANING - 6226	16,400	16,400	0	0.00%
MUNICIPAL TAXES - 6330	7,000	0	(7,000)	-100.00%
PAYROLL CHARGE (FAC. MTCE) - 6918	0	0	0	0.00%
Total 0520 - Facilities Management - 390 Sykes St. N.	118,000	130,490	12,490	10.58%
0521 - Facilities Management - 11 Sykes St. N.				
FACILITY MAINTENANCE - 6105	2,500	15,000	12,500	500.00%
INSURANCE PREMIUMS - 6141	3,500	2,140	(1,360)	-38.86%
HYDRO - 6145	8,000	17,800	9,800	122.50%
NATURAL GAS - 6146	3,000	6,000	3,000	100.00%
WATER / WASTEWATER - 6148	3,000	5,000	2,000	66.67%
CONTRACTED SERVICES - CLEANING - 6226	6,500	4,900	(1,600)	-24.62%
DEBENTURE DEBT - INTEREST - 6350	47,325	75,760	28,435	60.08%
DEBENTURE DEBT - PRINCIPAL - 6355	123,125	170,530	47,405	38.50%
PAYROLL CHARGE (FAC MTCE) - 6920	12,000	17,190	5,190	43.25%
Total 0521 - Facilities Management - 11 Sykes St. N.	208,950	314,320	105,370	50.43%
0522 - Facilities Management - Council Chambers				
FACILITY MAINTENANCE - 6105	3,000	3,000	0	0.00%
NATURAL GAS - 6146	1,200	1,280	80	6.67%
CONTRACTED SERVICES - CLEANING - 6226	2,500	2,500	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	0	52,000	52,000	100.00%
PAYROLL CHARGE (FAC. MTCE) - 6918	4,900	5,730	830	16.94%
Total 0522 - Facilities Management - Council Chambers	11,600	64,510	52,910	456.12%
0523 - Facilities Management - Sydenham Office				
FACILITY MAINTENANCE - 6105	2,000	2,000	0	0.00%
HYDRO - 6145	1,800	1,800	0	0.00%
NATURAL GAS - 6146	750	800	50	6.67%
CONTRACTED SERVICES - CLEANING - 6226	2,600	2,600	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	0	12,000	12,000	100.00%
PAYROLL CHARGE (FAC. MTCE) - 6918	2,950	3,440	490	16.61%
Total 0523 - Facilities Management - Sydenham Office	10,100	22,640	12,540	124.16%
0524 - Facilities Management - Midas Mart				
FACILITY MAINTENANCE - 6105	1,000	500	(500)	-50.00%
HYDRO - 6145	0	1,000	1,000	100.00%
NATURAL GAS - 6146	0	800	800	100.00%
WATER / WASTEWATER - 6148	0	1,100	1,100	100.00%
PAYROLL CHARGE (FAC. MTCE) - 6918	2,000	2,290	290	14.50%
Total 0524 - Facilities Management - Midas Mart	3,000	5,690	2,690	89.67%

Budget Forecast by Costing Center

Division Parks & Facility Services

0530 - Parks & Trails - Garage				
FACILITY MAINTENANCE - 6105	1,500	1,000	(500)	-33.33%
HYDRO - 6145	1,100	1,200	100	9.09%
NATURAL GAS - 6146	1,400	1,840	440	31.43%
CONTRIBUTION TO RESERVE FUND - 6335	0	30,000	30,000	100.00%
Total 0530 - Parks & Trails - Garage	4,000	34,040	30,040	751.00%
0625 - Cemeteries				
CLOTHING & PROTECTIVE GEAR - 6030	0	0	0	0.00%
ADVERTISING / PROMOTION - 6040	0	0	0	0.00%
PROFESSIONAL FEES - AUDIT - 6055	1,200	1,200	0	0.00%
COMPUTER HARDWARE / SOFTWARE - 6067	0	50,000	50,000	100.00%
OFFICE SUPPLIES - 6080	250	0	(250)	-100.00%
COPYING & PRINTING - 6085	0	0	0	0.00%
FACILITY MAINTENANCE - 6105	5,500	5,500	0	0.00%
MAINTENANCE - EQUIPMENT - 6110	1,000	1,000	0	0.00%
INSURANCE PREMIUMS - 6141	2,450	2,600	150	6.12%
HYDRO - 6145	2,700	2,240	(460)	-17.04%
FURNANCE OIL - 6147	0	0	0	0.00%
VEHICLE MAINTENANCE - 6155	0	0	0	0.00%
FINANCIAL SERVICE CHARGES - 6170	200	400	200	100.00%
OTHER EXPENSES - 6195	1,000	1,000	0	0.00%
CONTRACT SERVICE - GRASS CUTTING - 6228	24,400	26,530	2,130	8.73%
CONTRACTED SERVICES - OTHER - 6235	6,000	6,000	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	90,000	12,000	(78,000)	-86.67%
CEMETERY MASTER PLAN - 6674	60,000	60,000	0	0.00%
AMORTIZATION - LAND IMPROVEMENTS - 6801	0	0	0	0.00%
AMORTIZATION - BUILDINGS - 6802	0	0	0	0.00%
AMORTIZATION - VEHICLES - 6804	0	0	0	0.00%
COST ALLOCATION TO IT - 6910	5,600	6,450	850	15.18%
PAYROLL CHARGE (PARKS & TRAILS) - 6925	13,425	14,070	645	4.80%
COST CHARGE (FLEET) - 6946	12,325	9,530	(2,795)	-22.68%
PAYROLL CHARGE (ARENA) - 6950	48,500	78,610	30,110	62.08%
Total 0625 - Cemeteries	274,550	277,130	2,580	0.94%
0630 - Parks & Trails				
AMORT - INFRASTRUCTURE WATER - 5660	0	0	0	0.00%
SALARY / WAGES - FULL TIME - 6001	168,450	170,070	1,620	0.96%
EMPLOYEE BENEFITS - 6005	18,225	19,990	1,765	9.68%
PAYROLL EXPENSES - 6006	18,350	24,250	5,900	32.15%
OMERS EXPENSES - 6007	17,800	17,930	130	0.73%
SEASONAL WAGES - 6008	22,600	65,050	42,450	187.83%
SHORT TERM DISABILITY - 6010	0	0	0	0.00%
ASSOCIATION FEES & MEMBERSHIPS - 6015	3,000	2,000	(1,000)	-33.33%
CONFERENCE/SEMINARS/MEALS - 6020	1,500	1,800	300	20.00%
EDUCATION / TRAINING - 6025	4,000	8,500	4,500	112.50%
CLOTHING & PROTECTIVE GEAR - 6030	3,750	3,750	0	0.00%
ADVERTISING / PROMOTION - 6040	0	3,000	3,000	100.00%
OFFICE SUPPLIES - 6080	0	800	800	100.00%
FACILITY MAINTENANCE - 6105	15,000	16,000	1,000	6.67%

Budget Forecast by Costing Center

Division Parks & Facility Services

MAINTENANCE - EQUIPMENT - 6110	1,000	1,500	500	50.00%
MISC MATERIALS & SUPPLIES - 6135	13,200	3,200	(10,000)	-75.76%
INSURANCE PREMIUMS - 6141	9,550	10,100	550	5.76%
HYDRO - 6145	3,000	2,620	(380)	-12.67%
WATER / WASTEWATER - 6148	17,500	17,500	0	0.00%
EQUIPMENT RENTALS - 6175	4,800	8,800	4,000	83.33%
CONTRACT SERVICE - GRASS CUTTING - 6228	31,900	36,150	4,250	13.32%
CONTRACTED SERVICES - OTHER - 6235	10,000	10,000	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	5,000	93,000	88,000	1,760.00%
PARKS SHORELINE REMEDIATION - 6653	40,000	10,000	(30,000)	-75.00%
AMORTIZATION - LAND IMPROVEMENTS - 6801	0	0	0	0.00%
AMORTIZATION - BUILDINGS - 6802	0	0	0	0.00%
AMORTIZATION - MACHINERY & EQ. - 6803	0	0	0	0.00%
INTERNAL COST CHARGES - 6900	0	0	0	0.00%
COST CHARGE (ROADS) - 6909	0	7,180	7,180	100.00%
COST ALLOCATION TO IT - 6910	5,950	10,040	4,090	68.74%
COST CHARGE (FLEET) - 6946	29,825	32,880	3,055	10.24%
PAYROLL CHARGE (ARENA) - 6950	62,950	65,110	2,160	3.43%
PAYROLL CHARGE (COMMUNICATIONS) - 6960	8,700	14,320	5,620	64.60%
Total 0630 - Parks & Trails	516,050	655,540	139,490	27.03%
0631 - Horticulture & Beautification				
PAYROLL EXPENSES - 6006	5,475	0	(5,475)	-100.00%
SEASONAL WAGES - 6008	47,400	0	(47,400)	-100.00%
CLOTHING & PROTECTIVE GEAR - 6030	500	500	0	0.00%
MISC MATERIALS & SUPPLIES - 6135	1,500	1,500	0	0.00%
EQUIPMENT RENTALS - 6175	300	300	0	0.00%
CONTRACT SERVICE - GRASS CUTTING - 6228	6,000	8,900	2,900	48.33%
CONTRACTED SERVICES - OTHER - 6235	0	0	0	0.00%
HORTICULTURE & BEAUTIFICATION - 6241	20,600	20,000	(600)	-2.91%
PAYROLL CHARGE (PARKS & TRAILS) - 6925	10,950	11,370	420	3.84%
COST CHARGE (FLEET) - 6946	6,150	4,760	(1,390)	-22.60%
PAYROLL CHARGE (ARENA) - 6950	4,325	12,880	8,555	197.80%
Total 0631 - Horticulture & Beautification	103,200	60,210	(42,990)	-41.66%
0636 - Facility Management - 15 Trowbridge St. W.				
FACILITY MAINTENANCE - 6105	1,500	1,000	(500)	-33.33%
MISC MATERIALS & SUPPLIES - 6135	300	300	0	0.00%
INSURANCE PREMIUMS - 6141	2,150	2,040	(110)	-5.12%
HYDRO - 6145	2,500	6,300	3,800	152.00%
NATURAL GAS - 6146	2,000	3,000	1,000	50.00%
WATER / WASTEWATER - 6148	1,000	2,870	1,870	187.00%
CONTRACTED SERVICES - CLEANING - 6226	2,000	1,000	(1,000)	-50.00%
AMORTIZATION - BUILDINGS - 6802	0	0	0	0.00%
INTERNAL COST CHARGES - 6900	0	0	0	0.00%
PAYROLL CHARGE (FAC MTCE) - 6920	2,750	0	(2,750)	-100.00%
Total 0636 - Facility Management - 15 Trowbridge St. W.	14,200	16,510	2,310	16.27%
0640 - Harbour				
PAYROLL EXPENSES - 6006	5,000	4,250	(750)	-15.00%
SEASONAL WAGES - 6008	44,975	41,720	(3,255)	-7.24%

Budget Forecast by Costing Center

Division Parks & Facility Services

ASSOCIATION FEES & MEMBERSHIPS - 6015	1,000	1,000	0	0.00%
CONFERENCE/SEMINARS/MEALS - 6020	0	2,000	2,000	100.00%
EDUCATION / TRAINING - 6025	0	0	0	0.00%
CLOTHING & PROTECTIVE GEAR - 6030	1,100	1,100	0	0.00%
ADVERTISING / PROMOTION - 6040	2,000	2,000	0	0.00%
MERCHANDISE INVENTORY COSTS - 6048	500	0	(500)	-100.00%
OFFICE SUPPLIES - 6080	500	500	0	0.00%
FACILITY MAINTENANCE - 6105	20,000	21,000	1,000	5.00%
MAINTENANCE - EQUIPMENT - 6110	1,000	2,500	1,500	150.00%
MAINTENANCE - DOCKS - 6120	5,000	5,000	0	0.00%
INSURANCE PREMIUMS - 6141	5,075	5,410	335	6.60%
HYDRO - 6145	17,000	16,340	(660)	-3.88%
WATER / WASTEWATER - 6148	16,000	15,300	(700)	-4.38%
FINANCIAL SERVICE CHARGES - 6170	5,800	7,500	1,700	29.31%
CONTRACT SERVICE - GRASS CUTTING - 6228	3,525	4,000	475	13.48%
CONTRACTED SERVICES - OTHER - 6235	30,000	13,000	(17,000)	-56.67%
CONTRACTED SERVICE - DREDGING - 6237	10,000	10,000	0	0.00%
CONTRACT ADJ / REFUNDS - 6248	3,000	0	(3,000)	-100.00%
CANADA - FEDERAL LEASE - 6250	55,800	68,800	13,000	23.30%
ICE & WOOD EXPENSES - 6315	500	500	0	0.00%
MUNICIPAL TAXES - 6330	4,425	3,850	(575)	-12.99%
CONTRIBUTION TO RESERVE FUND - 6335	217,800	128,620	(89,180)	-40.95%
AMORTIZATION - LAND IMPROVEMENTS - 6801	0	0	0	0.00%
AMORTIZATION - BUILDINGS - 6802	0	0	0	0.00%
AMORTIZATION - MACHINERY & EQ. - 6803	0	0	0	0.00%
AMORTIZATION - VEHICLES - 6804	0	0	0	0.00%
COST CHARGE (ROADS) - 6909	575	580	5	0.87%
COST ALLOCATION TO IT - 6910	5,950	6,810	860	14.45%
COST CHARGE (FLEET) - 6946	0	400	400	100.00%
PAYROLL CHARGE (ARENA) - 6950	21,575	46,990	25,415	117.80%
PAYROLL CHARGE (PARKS & TRAILS) - 6952	5,475	5,690	215	3.93%
Total 0640 - Harbour	483,575	414,860	(68,715)	-14.21%
0646 - Museum Facility Management				
BUILDING AUTOMATION SYSTEM SOFTWARE - 6069	5,000	0	(5,000)	-100.00%
FACILITY MAINTENANCE - 6105	5,000	5,000	0	0.00%
INSURANCE PREMIUMS - 6141	3,650	4,060	410	11.23%
HYDRO - 6145	5,400	4,570	(830)	-15.37%
NATURAL GAS - 6146	1,950	1,960	10	0.51%
WATER / WASTEWATER - 6148	2,750	2,730	(20)	-0.73%
CONTRACTED SERVICES - CLEANING - 6226	4,900	3,000	(1,900)	-38.78%
CONTRIBUTION TO RESERVE FUND - 6335	0	28,050	28,050	100.00%
INTERNAL COST CHARGES - 6900	0	0	0	0.00%
PAYROLL CHARGE (FAC. MTCE) - 6918	9,825	11,460	1,635	16.64%
Total 0646 - Museum Facility Management	38,475	60,830	22,355	58.10%
0650 - Arena & Community Centre				
SALARY / WAGES - FULL TIME - 6001	241,675	294,990	53,315	22.06%
CASUAL EMPLOYEES - 6003	12,975	16,440	3,465	26.71%
EMPLOYEE BENEFITS - 6005	33,350	43,650	10,300	30.88%

Budget Forecast by Costing Center

Division Parks & Facility Services

PAYROLL EXPENSES - 6006	28,175	36,020	7,845	27.84%
OMERS EXPENSES - 6007	22,200	27,040	4,840	21.80%
SEASONAL WAGES - 6008	4,100	16,460	12,360	301.46%
ASSOCIATION FEES & MEMBERSHIPS - 6015	800	800	0	0.00%
EDUCATION / TRAINING - 6025	800	0	(800)	-100.00%
ADVERTISING / PROMOTION - 6040	0	0	0	0.00%
OFFICE SUPPLIES - 6080	500	500	0	0.00%
FACILITY MAINTENANCE - 6105	24,000	24,000	0	0.00%
MAINTENANCE - EQUIPMENT - 6110	6,500	4,000	(2,500)	-38.46%
ACCESSIBLITY EXPENSES - 6124	0	0	0	0.00%
LICENSING FEES - 6126	1,200	1,200	0	0.00%
ARENA - DISCOUNT ON CONTRACTS - 6137	1,000	0	(1,000)	-100.00%
BAR - REVENUE SHARING - 6139	3,000	2,000	(1,000)	-33.33%
BAR / CONCESSION EXPENSES - 6140	13,000	9,000	(4,000)	-30.77%
INSURANCE PREMIUMS - 6141	18,600	21,010	2,410	12.96%
HYDRO - 6145	88,000	89,800	1,800	2.05%
NATURAL GAS - 6146	7,600	7,900	300	3.95%
WATER / WASTEWATER - 6148	9,000	10,800	1,800	20.00%
CABLE / SATELLITE - 6149	700	750	50	7.14%
VEHICLE MAINTENANCE - 6155	0	2,000	2,000	100.00%
VEHICLE FUEL/OIL - 6160	2,500	2,500	0	0.00%
FINANCIAL SERVICE CHARGES - 6170	1,200	1,200	0	0.00%
EQUIPMENT RENTALS - 6175	0	0	0	0.00%
OTHER EXPENSES - 6195	9,000	3,000	(6,000)	-66.67%
CONTRACTED SERVICES - OTHER - 6235	4,000	4,000	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	17,000	60,000	43,000	252.94%
AMORTIZATION - LAND IMPROVEMENTS - 6801	0	0	0	0.00%
AMORTIZATION - BUILDINGS - 6802	0	0	0	0.00%
AMORTIZATION - MACHINERY & EQ. - 6803	0	0	0	0.00%
AMORTIZATION - VEHICLES - 6804	0	0	0	0.00%
COST CHARGE (ROADS) - 6909	7,000	0	(7,000)	-100.00%
COST ALLOCATION TO IT - 6910	5,600	6,450	850	15.18%
PAYROLL CHARGE (PARKS & TRAILS) - 6952	31,750	65,120	33,370	105.10%
Total 0650 - Arena & Community Centre	595,225	750,630	155,405	26.11%
0655 - Memorial Park				
PAYROLL EXPENSES - 6006	10,125	8,530	(1,595)	-15.75%
OMERS EXPENSES - 6007	0	0	0	0.00%
SEASONAL WAGES - 6008	91,300	83,470	(7,830)	-8.58%
ASSOCIATION FEES & MEMBERSHIPS - 6015	1,000	1,000	0	0.00%
EDUCATION / TRAINING - 6025	0	0	0	0.00%
CLOTHING & PROTECTIVE GEAR - 6030	2,700	2,700	0	0.00%
ADVERTISING / PROMOTION - 6040	3,000	3,500	500	16.67%
MERCHANDISE INVENTORY COSTS - 6048	2,000	2,000	0	0.00%
ANNUAL SOFTWARE MAINTENANCE - 6065	1,500	12,000	10,500	700.00%
OFFICE SUPPLIES - 6080	500	1,000	500	100.00%
COPYING & PRINTING - 6085	0	500	500	100.00%
FACILITY MAINTENANCE - 6105	24,500	26,600	2,100	8.57%
MAINTENANCE - EQUIPMENT - 6110	0	1,500	1,500	100.00%

INSURANCE PREMIUMS - 6141	7,625	8,130	505	6.62%
HYDRO - 6145	26,000	25,810	(190)	-0.73%
NATURAL GAS - 6146	1,500	1,500	0	0.00%
WATER / WASTEWATER - 6148	18,500	15,700	(2,800)	-15.14%
FINANCIAL SERVICE CHARGES - 6170	17,000	25,000	8,000	47.06%
ONLINE BOOKING SOFTWARE COSTS - 6174	12,000	12,000	0	0.00%
EQUIPMENT RENTALS - 6175	0	1,000	1,000	100.00%
OTHER EXPENSES - 6195	0	0	0	0.00%
CONTRACT SERVICE - GRASS CUTTING - 6228	8,200	7,740	(460)	-5.61%
CONTRACTED SERVICES - OTHER - 6235	3,000	5,000	2,000	66.67%
CONTRACT ADJ / REFUNDS - 6248	0	0	0	0.00%
ICE & WOOD EXPENSES - 6315	8,500	12,000	3,500	41.18%
CONTRIBUTION TO RESERVE FUND - 6335	169,650	246,000	76,350	45.00%
MEMORIAL PARK MASTER PLAN - 6434	0	0	0	0.00%
COST CHARGE (ROADS) - 6909	4,650	4,650	0	0.00%
COST ALLOCATION TO IT - 6910	11,175	12,910	1,735	15.53%
PAYROLL CHARGE (PARKS & TRAILS) - 6925	23,075	23,310	235	1.02%
PAYROLL CHARGE (MUN. ENFORCEMENT) - 6932	15,300	18,300	3,000	19.61%
COST CHARGE (FLEET) - 6946	10,500	4,090	(6,410)	-61.05%
PAYROLL CHARGE (ARENA) - 6950	30,200	46,990	16,790	55.60%
Total 0655 - Memorial Park	503,500	612,930	109,430	21.73%
0660 - Athletic Fields				
FACILITY MAINTENANCE - 6105	6,000	10,000	4,000	66.67%
HYDRO - 6145	1,900	1,720	(180)	-9.47%
WATER / WASTEWATER - 6148	1,900	2,060	160	8.42%
CONTRACT SERVICE - GRASS CUTTING - 6228	7,300	8,670	1,370	18.77%
CONTRACTED SERVICES - OTHER - 6235	500	1,000	500	100.00%
COST CHARGE (ROADS) - 6909	175	100	(75)	-42.86%
PAYROLL CHARGE (PARKS & TRAILS) - 6925	5,500	8,670	3,170	57.64%
PAYROLL CHARGE (ARENA) - 6950	7,550	19,290	11,740	155.50%
Total 0660 - Athletic Fields	30,825	51,510	20,685	67.10%
0666 - Blue Dolphin Pool Facility Management				
FACILITY MAINTENANCE - 6105	10,000	10,000	0	0.00%
HYDRO - 6145	5,800	5,290	(510)	-8.79%
NATURAL GAS - 6146	5,000	5,000	0	0.00%
WATER / WASTEWATER - 6148	6,500	7,020	520	8.00%
CHEMICALS - 6255	6,000	6,000	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	0	35,000	35,000	100.00%
PAYROLL CHARGE (ARENA) - 6950	3,850	7,400	3,550	92.21%
PAYROLL CHARGE (PARKS & TRAILS) - 6952	7,375	8,110	735	9.97%
Total 0666 - Blue Dolphin Pool Facility Management	44,525	83,820	39,295	88.25%
0670 - Bognor Hall				
PROFESSIONAL FEES - AUDIT - 6055	2,800	3,000	200	7.14%
FACILITY MAINTENANCE - 6105	1,000	1,000	0	0.00%
INSURANCE PREMIUMS - 6141	1,875	2,030	155	8.27%
CONTRACTED SERVICES - OTHER - 6235	500	1,500	1,000	200.00%
CONTRIBUTION TO RESERVE FUND - 6335	0	0	0	0.00%
INTERNAL COST CHARGES - 6900	0	0	0	0.00%

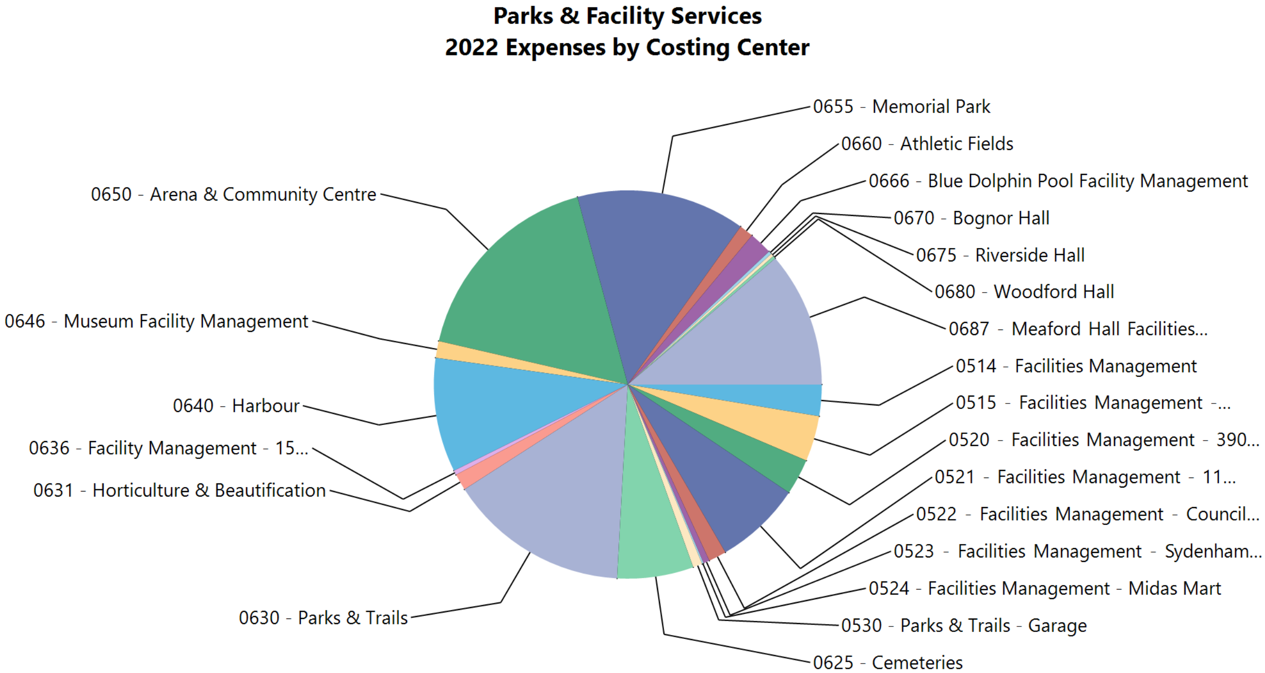
Budget Forecast by Costing Center

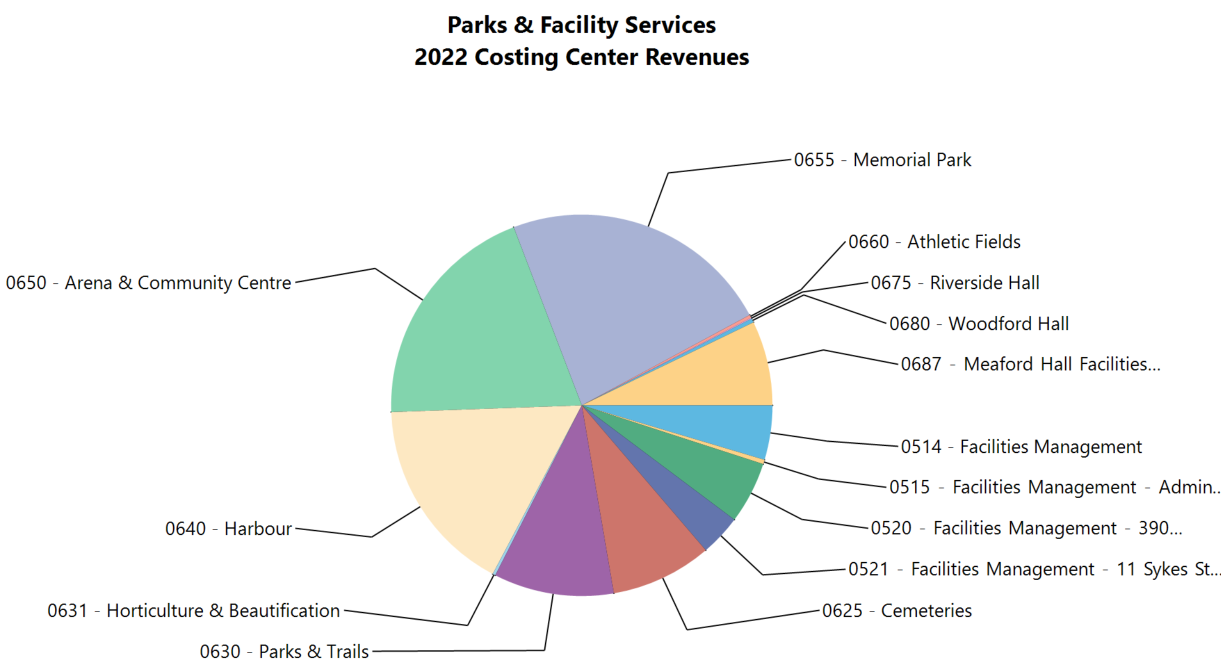
Division Parks & Facility Services

PAYROLL CHARGE (FAC. MTCE) - 6918	1,500	1,910	410	27.33%
PAYROLL CHARGE (PLANNING) - 6934	1,800	0	(1,800)	-100.00%
COST CHARGE (WATER TREATMENT) - 6942	0	1,900	1,900	100.00%
Total 0670 - Bognor Hall	9,475	11,340	1,865	19.68%
0675 - Riverside Hall				
PROFESSIONAL FEES - AUDIT - 6055	2,800	3,000	200	7.14%
FACILITY MAINTENANCE - 6105	1,000	1,000	0	0.00%
INSURANCE PREMIUMS - 6141	1,875	1,910	35	1.87%
WATER / WASTEWATER - 6148	0	0	0	0.00%
CONTRACTED SERVICES - OTHER - 6235	1,600	1,600	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	0	0	0	0.00%
PAYROLL CHARGE (FAC. MTCE) - 6918	1,500	1,910	410	27.33%
COST CHARGE (WATER TREATMENT) - 6942	1,800	1,900	100	5.56%
Total 0675 - Riverside Hall	10,575	11,320	745	7.04%
0680 - Woodford Hall				
FACILITY MAINTENANCE - 6105	3,000	3,000	0	0.00%
INSURANCE PREMIUMS - 6141	2,050	1,930	(120)	-5.85%
NATURAL GAS - 6146	1,400	1,170	(230)	-16.43%
CONTRACTED SERVICES - OTHER - 6235	500	500	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	0	0	0	0.00%
PAYROLL CHARGE (FAC. MTCE) - 6918	1,900	1,910	10	0.53%
COST CHARGE (WATER TREATMENT) - 6942	1,800	1,900	100	5.56%
Total 0680 - Woodford Hall	10,650	10,410	(240)	-2.25%
0687 - Meaford Hall Facilities Mangagement				
BUILDING AUTOMATION SYSTEM SOFTWARE - 6069	0	5,000	5,000	100.00%
FACILITY MAINTENANCE - 6105	15,000	27,000	12,000	80.00%
INSURANCE PREMIUMS - 6141	3,075	3,780	705	22.93%
HYDRO - 6145	64,000	70,000	6,000	9.38%
NATURAL GAS - 6146	13,000	13,260	260	2.00%
WATER / WASTEWATER - 6148	5,200	5,950	750	14.42%
CONTRACTED SERVICES - CLEANING - 6226	15,000	15,000	0	0.00%
CONTRACTED SERVICES - OTHER - 6235	44,000	4,300	(39,700)	-90.23%
CONTRIBUTION TO RESERVE FUND - 6335	30,000	52,000	22,000	73.33%
DEBENTURE DEBT - INTEREST - 6350	84,525	75,390	(9,135)	-10.81%
DEBENTURE DEBT - PRINCIPAL - 6355	175,450	184,590	9,140	5.21%
AMORTIZATION - LAND IMPROVEMENTS - 6801	0	0	0	0.00%
AMORTIZATION - BUILDINGS - 6802	0	0	0	0.00%
AMORTIZATION - MACHINERY & EQ. - 6803	0	0	0	0.00%
PAYROLL CHARGE (FAC MTCE) - 6922	29,475	34,370	4,895	16.61%
Total 0687 - Meaford Hall Facilities Mangagement	478,725	490,640	11,915	2.49%
Total Expenses	3,907,750	4,358,630	450,880	11.54%
Net Total	**(1,816,575)**	**(1,872,860)**	**(56,285)**	**14.09%**

Budget Forecast by Costing Center

Division Parks & Facility Services





Budget Forecast by Costing Center

Division Fire Services

	2021 Budget	2022 Budget	Change	% Change
Revenues				
0553 - Fire Equipment & Vehicles				
TRANSFER FROM DEVELOPMENT CHARGES - 4132	0	0	0	0.00%
SALE OF CAPITAL ASSET - 4170	0	0	0	0.00%
Total 0553 - Fire Equipment & Vehicles	0	0	0	0.00%
0555 - Fire Administration & Suppression				
DONATIONS & CONTRIBUTIONS - 4105	0	0	0	0.00%
SERVICE AGREEMENTS - 4116	0	0	0	0.00%
MTO HIGHWAY CALLS - 4117	2,500	2,500	0	0.00%
INSPECTION FEES & FINES - 4126	0	0	0	0.00%
COMPLIANCE LETTERS - 4127	1,000	1,000	0	0.00%
RECOVERABLE FIRE CALLS-GREY HIGHLANDS - 4175	15,000	15,000	0	0.00%
PAYROLL RECOVERY (EMERG MGMT) - 4956	16,625	17,470	845	5.08%
PAYROLL RECOVERY (FIRE PREV & ED) - 4958	86,800	80,370	(6,430)	-7.41%
PAYROLL RECOVERY (LICENCING) - 4962	8,325	8,730	405	4.86%
PAYROLL RECOVERY (EQUIP & VEHICLES) - 4966	30,675	29,550	(1,125)	-3.67%
PAYROLL RECOVERY (MUN. ENFOR.) - 4967	16,625	17,470	845	5.08%
Total 0555 - Fire Administration & Suppression	177,550	172,090	(5,460)	-3.08%
0558 - Fire Training Centre				
RENTAL REVENUE - 4140	1,000	0	(1,000)	-100.00%
OUTSIDE TRAINING REVENUE - 4162	1,000	0	(1,000)	-100.00%
ELECTRONIC WASTE REVENUE - 4179	3,000	0	(3,000)	-100.00%
Total 0558 - Fire Training Centre	5,000	0	(5,000)	-100.00%
0559 - Fire Prevention & Education				
INSPECTION FEES & FINES - 4126	1,000	0	(1,000)	-100.00%
TRANSFER FROM RESERVE FUND - 4130	0	0	0	0.00%
OTHER INCOME - 4160	0	0	0	0.00%
RECOVERABLE FIRE CALLS-GREY HIGHLANDS - 4175	0	0	0	0.00%
RECOVERABLE FIRE CALLS-MARQUE - 4183	6,500	7,500	1,000	15.38%
Total 0559 - Fire Prevention & Education	7,500	7,500	0	0.00%
Total Revenues	190,050	179,590	(10,460)	-5.50%
Expenses				
0553 - Fire Equipment & Vehicles				
MAINTENANCE - PPE - 6054	4,075	5,500	1,425	34.97%
MAINTENANCE - APPARATUS - 6059	30,000	25,000	(5,000)	-16.67%
GENERAL / SAFETY EQUIP EXPENSES - 6109	25,000	25,000	0	0.00%
MAINTENANCE - EQUIPMENT - FIRE - 6132	3,000	4,000	1,000	33.33%
INSURANCE PREMIUMS - 6141	6,025	6,650	625	10.37%
VEHICLE FUEL/OIL - 6160	0	0	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	0	90,000	90,000	100.00%
COST CHARGE (FLEET) - 6946	8,000	27,050	19,050	238.13%
PAYROLL CHARGE (FIRE ADMIN & SUPP) - 6964	30,675	29,550	(1,125)	-3.67%
Total 0553 - Fire Equipment & Vehicles	106,775	212,750	105,975	99.25%
0554 - Fire Hall Facility				
FACILITY MAINTENANCE - 6105	10,500	8,000	(2,500)	-23.81%
INSURANCE PREMIUMS - 6141	1,625	1,790	165	10.15%

Budget Forecast by Costing Center

Division Fire Services

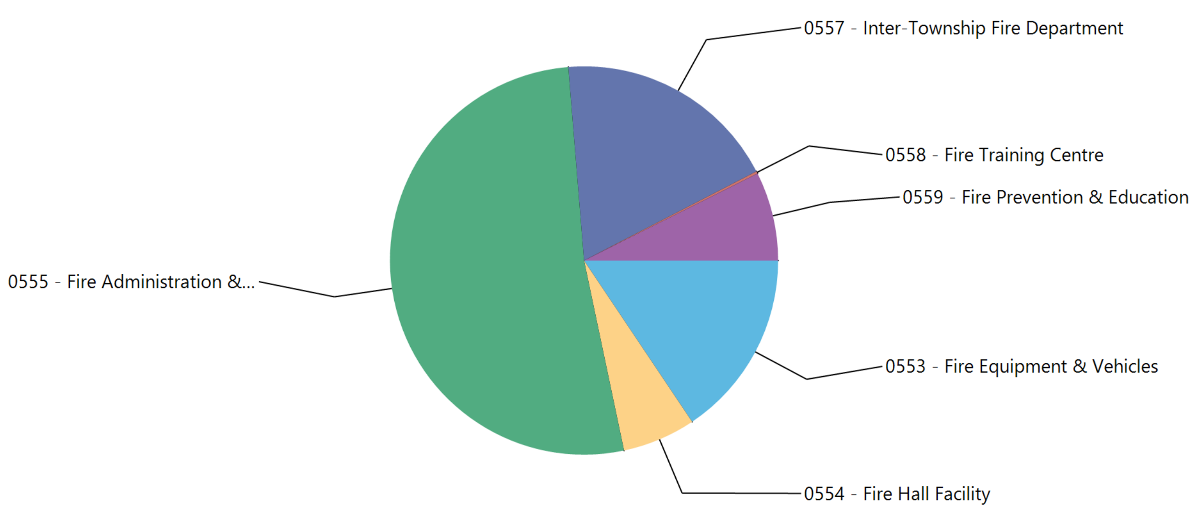
HYDRO - 6145	5,500	5,800	300	5.45%
NATURAL GAS - 6146	3,500	2,830	(670)	-19.14%
WATER / WASTEWATER - 6148	3,500	1,740	(1,760)	-50.29%
CONTRACTED SERVICES - CLEANING - 6226	4,900	5,300	400	8.16%
CONTRIBUTION TO RESERVE FUND - 6335	0	52,000	52,000	100.00%
PAYROLL CHARGE (FAC. MTCE) - 6918	4,900	5,730	830	16.94%
Total 0554 - Fire Hall Facility	34,425	83,190	48,765	141.66%
0555 - Fire Administration & Suppression				
SALARY / WAGES - FULL TIME - 6001	228,450	221,800	(6,650)	-2.91%
SALARY / WAGES - CONTRACT/PT - 6002	0	0	0	0.00%
EMPLOYEE BENEFITS - 6005	33,400	28,380	(5,020)	-15.03%
PAYROLL EXPENSES - 6006	30,925	22,900	(8,025)	-25.95%
OMERS EXPENSES - 6007	23,175	22,760	(415)	-1.79%
PER DIEM - 6013	7,250	7,500	250	3.45%
ASSOCIATION FEES & MEMBERSHIPS - 6015	2,750	2,750	0	0.00%
SUPRESSION - 6016	85,850	100,000	14,150	16.48%
TRAINING - 6017	101,000	100,100	(900)	-0.89%
PAYROLL-OTHER DUTIES - 6018	5,250	10,000	4,750	90.48%
NEW RECRUIT TRAINING - 6019	15,000	15,000	0	0.00%
CONFERENCE/SEMINARS/MEALS - 6020	4,250	4,500	250	5.88%
EDUCATION / TRAINING - 6025	7,750	8,000	250	3.23%
CLOTHING & PROTECTIVE GEAR - 6030	10,000	12,000	2,000	20.00%
FIREFIGHTER AWARDS - 6051	6,000	6,000	0	0.00%
MUTUAL AID - 6052	0	0	0	0.00%
ANNUAL SOFTWARE MAINTENANCE - 6065	0	9,000	9,000	100.00%
COMPUTER HARDWARE / SOFTWARE - 6067	2,500	3,000	500	20.00%
OFFICE SUPPLIES - 6080	1,500	1,500	0	0.00%
POSTAGE & COURIER - 6090	400	400	0	0.00%
SUBSCRIPTIONS / PUBLICATIONS - 6095	0	0	0	0.00%
INSURANCE PREMIUMS - 6141	21,450	22,230	780	3.64%
PAGERS/PHONES/RADIO & LICENSES - 6213	15,000	20,000	5,000	33.33%
DISPATCH SERVICES - 6214	20,000	22,000	2,000	10.00%
CONTRIBUTION TO RESERVE FUND - 6335	125,000	35,000	(90,000)	-72.00%
REGIONAL FIRE MASTER PLAN - 6688	0	0	0	0.00%
AMORTIZATION - LAND IMPROVEMENTS - 6801	0	0	0	0.00%
AMORTIZATION - BUILDINGS - 6802	0	0	0	0.00%
AMORTIZATION - MACHINERY & EQ. - 6803	0	0	0	0.00%
AMORTIZATION - VEHICLES - 6804	0	0	0	0.00%
COST ALLOCATION TO IT - 6910	27,125	34,590	7,465	27.52%
PAYROLL CHARGE (CLERKS) - 6955	0	0	0	0.00%
Total 0555 - Fire Administration & Suppression	774,025	709,410	(64,615)	-8.35%
0557 - Inter-Township Fire Department				
CONTRIBUTION TO RESERVE FUND - 6335	0	0	0	0.00%
I.T.F.D. - FIRE CALLS - 6365	55,000	50,000	(5,000)	-9.09%
I.T.F.D. - STANDBY CHARGES - 6385	86,000	155,130	69,130	80.38%
I.T.F.D. - CAPITAL COSTS - 6390	50,000	50,000	0	0.00%
Total 0557 - Inter-Township Fire Department	191,000	255,130	64,130	33.58%

Budget Forecast by Costing Center

Division Fire Services

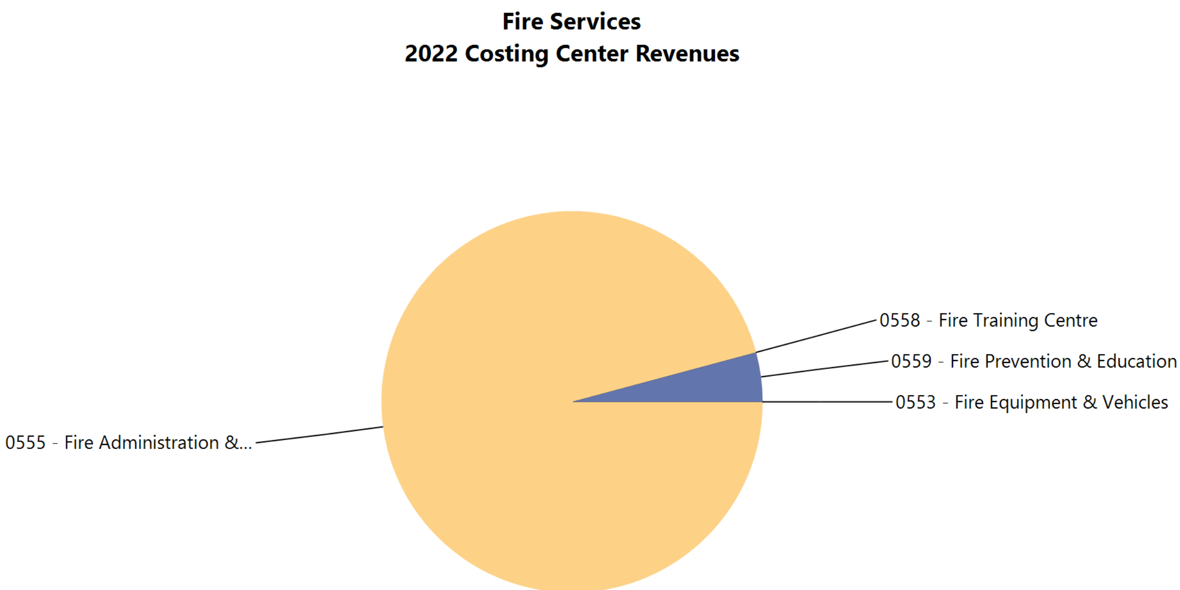
0558 - Fire Training Centre				
TRAINING EXPENSES - 6162	2,700	2,700	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	0	0	0	0.00%
Total 0558 - Fire Training Centre	2,700	2,700	0	0.00%
0559 - Fire Prevention & Education				
SALARY / WAGES - FULL TIME - 6001	0	0	0	0.00%
SALARY / WAGES - CONTRACT/PT - 6002	0	0	0	0.00%
EMPLOYEE BENEFITS - 6005	0	0	0	0.00%
PAYROLL EXPENSES - 6006	0	0	0	0.00%
OMERS EXPENSES - 6007	0	0	0	0.00%
PAYROLL - PUBLIC EDUCATION - 6027	4,250	4,500	250	5.88%
PROFESSIONAL FEES - OTHER - 6060	2,145	0	(2,145)	-100.00%
OTHER EXPENSES - 6195	4,355	7,500	3,145	72.22%
PUBLIC EDUCATION - GENERAL - 6198	8,500	8,500	0	0.00%
PAYROLL CHARGE (PARKS & TRAILS) - 6952	0	0	0	0.00%
PAYROLL CHARGE (FIRE ADMIN & SUPP) - 6956	86,800	80,370	(6,430)	-7.41%
Total 0559 - Fire Prevention & Education	106,050	100,870	(5,180)	-4.88%
Total Expenses	1,214,975	1,364,050	149,075	12.27%
Net Total	**(1,024,925)**	**(1,184,460)**	**(159,535)**	**9.87%**

Fire Services
2022 Expenses by Costing Center



Budget Forecast by Costing Center

Division Fire Services



Budget Forecast by Costing Center

Division Building Services

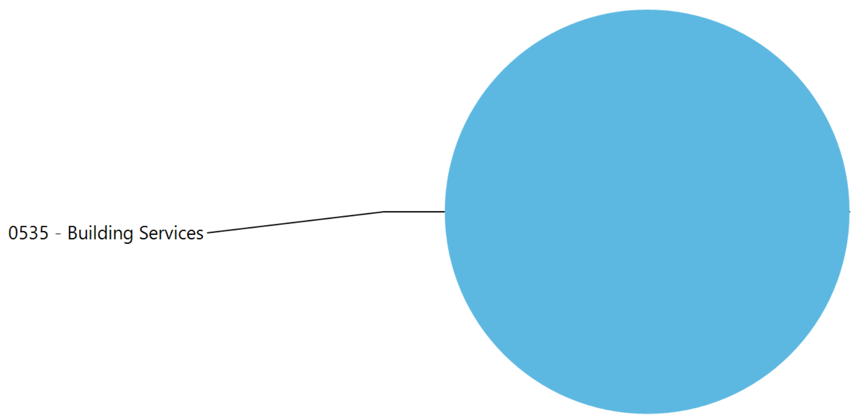
	2021 Budget	2022 Budget	Change	% Change
Revenues				
0535 - Building Services				
BUILDING PERMITS - 4055	312,475	494,720	182,245	58.32%
COMPLIANCE REPORTS - 4060	8,200	8,300	100	1.22%
TRANSFER FROM RESERVE FUND - 4130	0	0	0	0.00%
TRANSFER FROM RESERVE - 4136	16,100	0	(16,100)	-100.00%
OTHER FEES & CHARGES - 4150	6,500	7,000	500	7.69%
SEPTIC PERMITS FEES - 4164	32,500	35,000	2,500	7.69%
INTERNAL COST RECOVERY - 4900	0	0	0	0.00%
PAYROLL RECOVERY (WATER DISTRIBUTION) - 4903	0	0	0	0.00%
COST RECOVERY FOR IT - 4910	0	0	0	0.00%
PAYROLL RECOVERY (PLANNING) - 4993	0	0	0	0.00%
Total 0535 - Building Services	375,775	545,020	169,245	45.04%
Total Revenues	375,775	545,020	169,245	45.04%
Expenses				
0535 - Building Services				
SALARY / WAGES - FULL TIME - 6001	187,075	258,510	71,435	38.19%
SALARY / WAGES - CONTRACT/PT - 6002	0	0	0	0.00%
EMPLOYEE BENEFITS - 6005	18,850	30,140	11,290	59.89%
PAYROLL EXPENSES - 6006	16,500	24,390	7,890	47.82%
OMERS EXPENSES - 6007	20,700	27,400	6,700	32.37%
ASSOCIATION FEES & MEMBERSHIPS - 6015	2,000	3,000	1,000	50.00%
CONFERENCE/SEMINARS/MEALS - 6020	2,000	2,250	250	12.50%
EDUCATION / TRAINING - 6025	2,500	3,750	1,250	50.00%
CLOTHING & PROTECTIVE GEAR - 6030	400	900	500	125.00%
TRAVEL (MILEAGE) - 6035	0	0	0	0.00%
LEGAL FEES - 6050	0	50,000	50,000	100.00%
OFFICE SUPPLIES - 6080	500	500	0	0.00%
SUBSCRIPTIONS / PUBLICATIONS - 6095	1,200	500	(700)	-58.33%
INSURANCE PREMIUMS - 6141	12,875	13,340	465	3.61%
OTHER EXPENSES - 6195	0	0	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	0	0	0	0.00%
COST ALLOCATION TO IT - 6910	20,275	23,270	2,995	14.77%
ADMIN CHARGE (CORPORATE) - 6924	21,275	570	(20,705)	-97.32%
ADMIN CHARGE (TREASURY) - 6928	9,225	0	(9,225)	-100.00%
PAYROLL CHARGE (PLANNING) - 6934	39,200	37,430	(1,770)	-4.52%
COST CHARGE (FLEET) - 6946	10,500	19,050	8,550	81.43%
PAYROLL CHARGE (TREASURY) - 6957	0	11,300	11,300	100.00%
PAYROLL CHARGE (COMMUNICATIONS) - 6960	0	450	450	100.00%
PAYROLL CHARGE (CORP MGMT) - 6965	10,700	16,790	6,090	56.92%
ADMIN CHARGE (HUMAN RESOURCES) - 6935	0	9,430	9,430	100.00%
ADMIN CHARGE (HEALTH & SAFETY) - 6936	0	2,690	2,690	100.00%
ADMIN CHARGE (FACILITIES) - 6937	0	9,360	9,360	100.00%
Total 0535 - Building Services	375,775	545,020	169,245	45.04%

Budget Forecast by Costing Center

Division Building Services

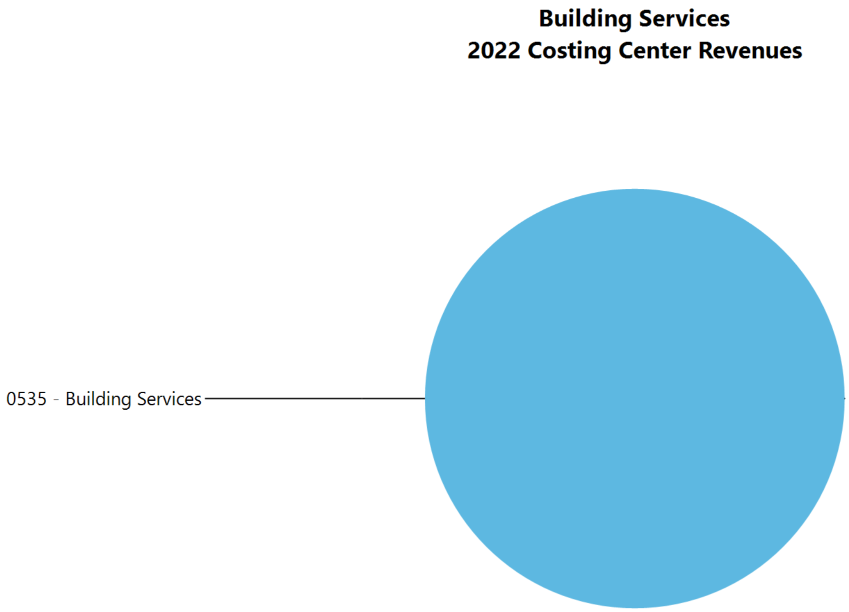
Total Expenses	375,775	545,020	169,245	45.04%
Net Total	**0**	**0**	**0**	**45.04%**

Building Services
2022 Expenses by Costing Center



Budget Forecast by Costing Center

Division Building Services



Budget Forecast by Costing Center

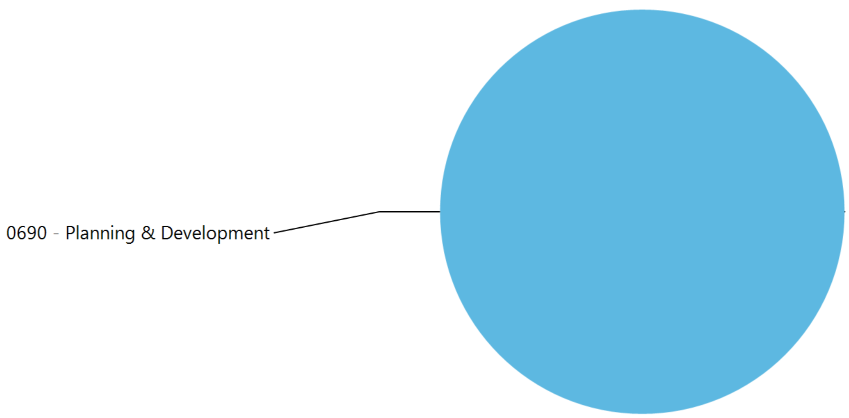
Division Planning Services

	2021 Budget	2022 Budget	Change	% Change
Revenues				
0690 - Planning & Development				
TRANSFER FROM RESERVE FUND - 4130	13,000	0	(13,000)	-100.00%
TRANSFER FROM DEVELOPMENT CHARGES - 4132	66,800	58,450	(8,350)	-12.50%
OTHER FEES & CHARGES - 4150	150,000	210,000	60,000	40.00%
OTHER INCOME - 4160	0	0	0	0.00%
SIGN PERMITS - 4290	500	1,000	500	100.00%
PAYROLL RECOVERY (WASTE MGMT) - 4905	3,275	0	(3,275)	-100.00%
PAYROLL RECOVERY (WATER) - 4907	3,275	0	(3,275)	-100.00%
PAYROLL RECOVERY (BUILDING) - 4924	39,200	37,430	(1,770)	-4.52%
Total 0690 - Planning & Development	276,050	306,880	30,830	11.17%
Total Revenues	276,050	306,880	30,830	11.17%
Expenses				
0690 - Planning & Development				
SALARY / WAGES - FULL TIME - 6001	206,125	279,470	73,345	35.58%
SALARY / WAGES - CONTRACT/PT - 6002	0	0	0	0.00%
COMMITTEE OF ADJUSTMENT FEES - 6004	7,200	7,200	0	0.00%
EMPLOYEE BENEFITS - 6005	25,825	33,560	7,735	29.95%
PAYROLL EXPENSES - 6006	36,300	29,500	(6,800)	-18.73%
OMERS EXPENSES - 6007	20,650	27,470	6,820	33.03%
SHORT TERM DISABILITY - 6010	0	0	0	0.00%
ASSOCIATION FEES & MEMBERSHIPS - 6015	3,500	4,500	1,000	28.57%
CONFERENCE/SEMINARS/MEALS - 6020	6,000	6,000	0	0.00%
EDUCATION / TRAINING - 6025	2,000	2,000	0	0.00%
OFFICE SUPPLIES - 6080	500	500	0	0.00%
SUBSCRIPTIONS / PUBLICATIONS - 6095	500	0	(500)	-100.00%
INSURANCE PREMIUMS - 6141	12,875	13,340	465	3.61%
COMMUNITY IMPROVEMENT PLAN - 6640	0	0	0	0.00%
HERITAGE CONSERVATION DISTRICT PLAN UPDATE - 6642	15,000	0	(15,000)	-100.00%
HOUSING ZONING BYLAW UPDATE - 6646	0	0	0	0.00%
CIP PLAN EXPANSION & REFRESH - 6648	2,800	0	(2,800)	-100.00%
OFFICIAL PLAN & ZBL UPDATE - 6660	80,000	70,000	(10,000)	-12.50%
COST ALLOCATION TO IT - 6910	14,325	22,950	8,625	60.21%
PAYROLL CHARGE (BUILDING) - 6959	0	0	0	0.00%
PAYROLL CHARGE (ASSETS & TECH) - 6961	0	8,860	8,860	100.00%
PAYROLL CHARGE (CORP MGMT) - 6965	76,125	67,160	(8,965)	-11.78%
Total 0690 - Planning & Development	509,725	572,510	62,785	12.32%
Total Expenses	509,725	572,510	62,785	12.32%
Net Total	**(233,675)**	**(265,630)**	**(31,955)**	**11.91%**

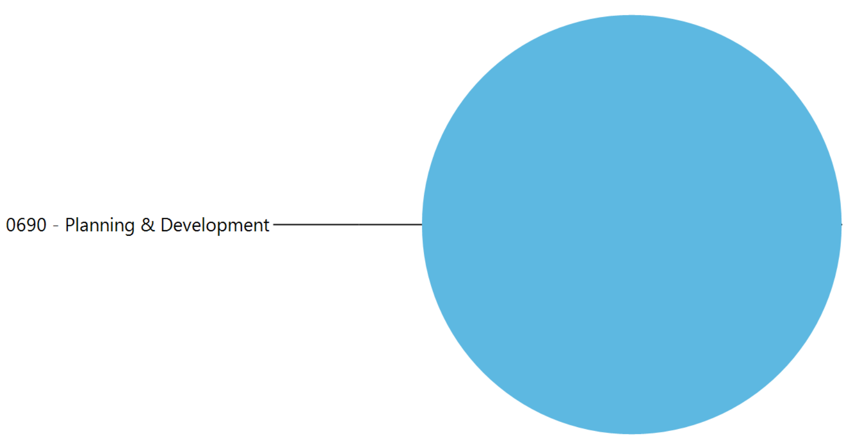
Budget Forecast by Costing Center

Division Planning Services

Planning Services
2022 Expenses by Costing Center



Planning Services
2022 Costing Center Revenues



Budget Forecast by Costing Center

Division Municipal Enforcement

	2021 Budget	2022 Budget	Change	% Change
Expenses				
0542 - Crossing Guards				
SALARY / WAGES - CONTRACT/PT - 6002	17,050	20,640	3,590	21.06%
EMPLOYEE BENEFITS - 6005	0	0	0	0.00%
PAYROLL EXPENSES - 6006	1,175	1,890	715	60.85%
OVERTIME WAGES - 6009	0	0	0	0.00%
CLOTHING & PROTECTIVE GEAR - 6030	1,000	1,000	0	0.00%
PAYROLL CHARGE (MUN. ENFORCEMENT) - 6932	5,675	5,970	295	5.20%
Total 0542 - Crossing Guards	24,900	29,500	4,600	18.47%
0545 - Municipal Enforcement				
SALARY / WAGES - FULL TIME - 6001	143,625	153,810	10,185	7.09%
SALARY / WAGES - CONTRACT/PT - 6002	12,150	41,700	29,550	243.21%
EMPLOYEE BENEFITS - 6005	13,650	19,200	5,550	40.66%
PAYROLL EXPENSES - 6006	15,700	20,060	4,360	27.77%
OMERS EXPENSES - 6007	14,475	15,560	1,085	7.50%
SEASONAL WAGES - 6008	0	1,680	1,680	100.00%
ASSOCIATION FEES & MEMBERSHIPS - 6015	900	900	0	0.00%
CONFERENCE/SEMINARS/MEALS - 6020	2,000	2,000	0	0.00%
EDUCATION / TRAINING - 6025	4,000	6,600	2,600	65.00%
CLOTHING & PROTECTIVE GEAR - 6030	2,000	3,960	1,960	98.00%
LEGAL FEES - 6050	0	0	0	0.00%
ANNUAL SOFTWARE MAINTENANCE - 6065	0	500	500	100.00%
COMPUTER HARDWARE / SOFTWARE - 6067	500	0	(500)	-100.00%
OFFICE SUPPLIES - 6080	500	500	0	0.00%
POSTAGE & COURIER - 6090	500	500	0	0.00%
MISC MATERIALS & SUPPLIES - 6135	0	0	0	0.00%
INSURANCE PREMIUMS - 6141	2,150	2,230	80	3.72%
CONTRACTED SERVICES - OTHER - 6235	0	0	0	0.00%
REGULATORY SIGNAGE - 6263	5,000	5,000	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	0	0	0	0.00%
COST ALLOCATION TO IT - 6910	15,225	20,620	5,395	35.44%
COST CHARGE (FLEET) - 6946	5,250	9,520	4,270	81.33%
PAYROLL CHARGE (CLERKS) - 6955	0	0	0	0.00%
PAYROLL CHARGE (FIRE ADMIN & SUPP) - 6956	16,625	17,470	845	5.08%
PAYROLL CHARGE (COMMUNICATIONS) - 6960	0	1,910	1,910	100.00%
Total 0545 - Municipal Enforcement	254,250	323,720	69,470	27.32%
0550 - Animal Control				
OFFICE SUPPLIES - 6080	500	500	0	0.00%
DOG TAG DISCS - 6127	750	750	0	0.00%
EVALUATOR FEES - 6194	1,500	1,500	0	0.00%
ANIMAL CONTROL CONTRACT - 6206	15,000	15,000	0	0.00%
VETERINARY EXPENSES - 6207	2,000	2,000	0	0.00%
SMALL ANIMAL POUND FEES - 6208	2,000	2,000	0	0.00%
LIVESTOCK CLAIMS - 6260	10,000	10,000	0	0.00%
LIVESTOCK POUND FEE EXPENSES - 6261	1,000	1,000	0	0.00%
GTHS CAT/DOG PROGRAM - 6262	2,000	2,000	0	0.00%

Budget Forecast by Costing Center

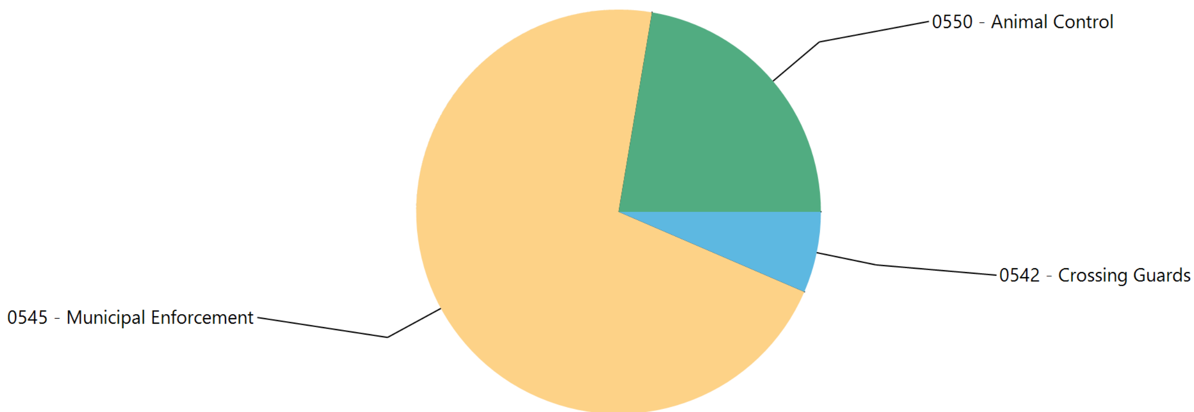
Division Municipal Enforcement

FERAL CAT PROGRAM - 6264	1,000	1,000	0	0.00%
PAYROLL CHARGE (MUN. ENFORCEMENT) - 6932	42,925	56,440	13,515	31.49%
COST CHARGE (FLEET) - 6946	5,250	9,520	4,270	81.33%
Total 0550 - Animal Control	83,925	101,710	17,785	21.19%
Total Expenses	363,075	454,930	91,855	25.30%
Revenues				
0545 - Municipal Enforcement				
FINES / PENALTIES - 4050	1,800	1,800	0	0.00%
GRANTS - ONTARIO - 4115	0	0	0	0.00%
OTHER FEES & CHARGES - 4150	1,500	0	(1,500)	-100.00%
OTHER INCOME - 4160	0	0	0	0.00%
PAYROLL RECOVERY (MEMORIAL PARK) - 4925	15,300	18,300	3,000	19.61%
PAYROLL RECOVERY (MUSEUM) - 4932	0	0	0	0.00%
PAYROLL RECOVERY (ANIMAL CONTROL) - 4938	42,925	56,440	13,515	31.49%
PAYROLL RECOVERY (FIRE PREV & ED) - 4958	0	0	0	0.00%
PAYROLL RECOVERY (LICENCING) - 4962	11,350	11,940	590	5.20%
PAYROLL RECOVERY (CROSSING GUARDS) - 4963	5,675	5,970	295	5.20%
PAYROLL RECOVERY (LICENCING) - 4964	0	0	0	0.00%
Total 0545 - Municipal Enforcement	78,550	94,450	15,900	20.24%
0550 - Animal Control				
LICENCES - DOGS - 4035	12,500	12,500	0	0.00%
LICENCES - KENNEL - 4038	600	600	0	0.00%
OTHER FEES & CHARGES - 4150	1,500	0	(1,500)	-100.00%
PROVINCE - ANIMAL CLAIMS - 4155	10,000	10,000	0	0.00%
ANIMAL CONTROL - POUND & PICKUP FEES - 4190	0	1,500	1,500	100.00%
Total 0550 - Animal Control	24,600	24,600	0	0.00%
Total Revenues	103,150	119,050	15,900	15.41%
Net Total	**(259,925)**	**(335,880)**	**(75,955)**	**23.11%**

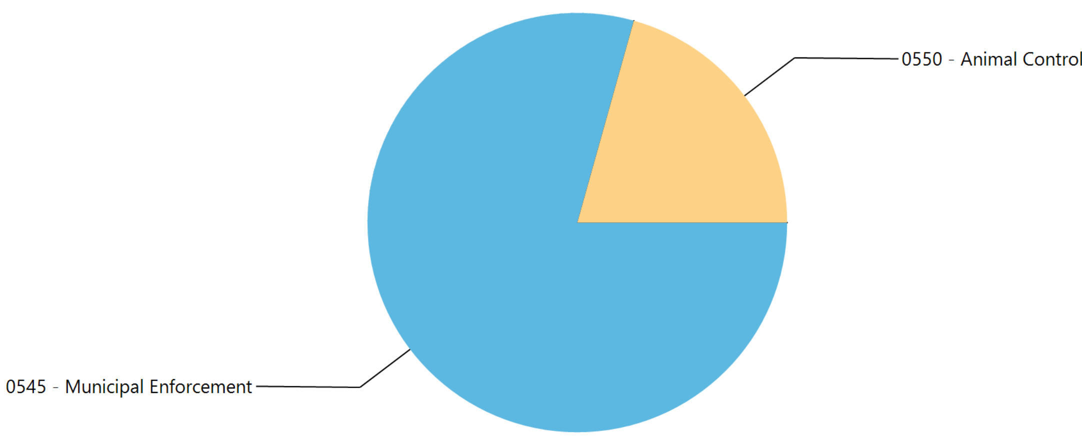
Budget Forecast by Costing Center

Division Municipal Enforcement

Municipal Enforcement
2022 Expenses by Costing Center



Municipal Enforcement
2022 Costing Center Revenues



Budget Forecast by Costing Center

Division Transportation

	2021 Budget	2022 Budget	Change	% Change
Revenues				
0565 - Roadways				
PROVINCIAL EFFICIENCY FUNDING - 4032	0	0	0	0.00%
AGGREGATE LICENCE FEES - 4113	64,000	64,000	0	0.00%
GRANTS - ONTARIO - 4115	15,000	0	(15,000)	-100.00%
TRANSFER FROM DEVELOPMENT CHARGES - 4132	5,000	0	(5,000)	-100.00%
TRANSFER FROM RESERVE - 4136	0	0	0	0.00%
OTHER INCOME - 4160	4,000	4,000	0	0.00%
PERMIT INSPECTION & ROAD REPAIR FEES - 4210	6,000	12,000	6,000	100.00%
COST RECOVERY (MEMORIAL PARK) - 4882	0	5,330	5,330	100.00%
COST RECOVERY (PARKS & TRAILS) - 4883	12,400	7,180	(5,220)	-42.10%
PAYROLL RECOVERY (SEWER) - 4906	6,225	6,220	(5)	-0.08%
PAYROLL RECOVERY (WATER) - 4907	6,225	6,220	(5)	-0.08%
PAYROLL RECOVERY (WINTER CONTROL) - 4908	370,975	380,660	9,685	2.61%
COST RECOVERY (COUNCIL) - 4928	19,200	19,200	0	0.00%
PAYROLL RECOVERY (SPECIALIZED TRANSIT) - 4947	5,950	0	(5,950)	-100.00%
PAYROLL RECOVERY (FLEET) - 4950	250,900	270,910	20,010	7.98%
PAYROLL RECOVERY (STREETLIGHTING) - 4951	4,475	4,530	55	1.23%
PAYROLL RECOVERY (BRIDGES&CULVERTS) - 4952	30,700	31,760	1,060	3.45%
PAYROLL RECOVERY (FORESTRY) - 4970	186,650	194,120	7,470	4.00%
PAYROLL RECOVERY (SIDEWALKS) - 4971	28,250	29,740	1,490	5.27%
PAYROLL RECOVERY (PARKING LOTS) - 4972	28,400	33,010	4,610	16.23%
PAYROLL RECOVERY (PATROL A FACILITY) - 4973	8,850	9,080	230	2.60%
PAYROLL RECOVERY (PATROL B FACILITY) - 4974	8,025	8,480	455	5.67%
PAYROLL RECOVERY (URBAN STORMWATER) - 4975	37,250	39,070	1,820	4.89%
PAYROLL RECOVERY (RURAL STORMWATER) - 4976	163,100	170,100	7,000	4.29%
Total 0565 - Roadways	1,261,575	1,295,610	34,035	2.70%
0567 - Fleet Management				
OTHER INCOME - 4160	0	0	0	0.00%
SALE OF CAPITAL ASSET - 4170	0	0	0	0.00%
COST RECOVERY (HORT. & BEAUT.) - 4880	6,150	4,760	(1,390)	-22.60%
COST RECOVERY (CEMETERY) - 4881	12,325	9,530	(2,795)	-22.68%
COST RECOVERY (MEMORIAL PARK) - 4882	0	4,490	4,490	100.00%
COST RECOVERY (PARKS & TRAILS) - 4883	40,325	32,880	(7,445)	-18.46%
COST RECOVERY (WINTER CONTROL) - 4884	330,250	361,470	31,220	9.45%
COST RECOVERY (WATER) - 4885	30,350	25,650	(4,700)	-15.49%
COST RECOVERY (BUILDING) - 4886	10,500	19,050	8,550	81.43%
COST RECOVERY (BY-LAW & ANIMAL CNTRL) - 4887	10,500	9,530	(970)	-9.24%
COST RECOVERY (SEWER) - 4927	30,350	25,650	(4,700)	-15.49%
COST RECOVERY (STREETLIGHTING) - 4946	2,000	2,000	0	0.00%
COST RECOVERY (SIDEWALKS) - 4980	20,125	19,810	(315)	-1.57%
COST RECOVERY (PARKING LOTS) - 4981	12,075	12,080	5	0.04%
COST RECOVERY (FIRE VEHICLES) - 4982	8,000	27,050	19,050	238.13%
COST RECOVERY (BRIDGES & CULVERTS) - 4983	2,000	2,000	0	0.00%
COST RECOVERY (FORESTRY) - 4984	67,425	67,430	5	0.01%
COST RECOVERY (RURAL STORMWATER) - 4986	66,550	66,550	0	0.00%

Budget Forecast by Costing Center

Division Transportation

COST RECOVERY (SPECIALIZED TRANSIT) - 4994	8,000	8,000	0	0.00%
COST RECOVERY (CONVENTIONAL TRANSIT) - 4944	0	0	0	0.00%
COST RECOVERY (URBAN STORMWATER) - 4985	0	0	0	0.00%
Total 0567 - Fleet Management	656,925	697,930	41,005	6.24%
0568 - Bridges & Culverts				
GRANTS - ONTARIO - 4115	10,000	0	(10,000)	-100.00%
Total 0568 - Bridges & Culverts	10,000	0	(10,000)	-100.00%
0570 - Winter Road Maintenance				
PAYROLL RECOVERY (ROADS) - 4948	35,475	39,560	4,085	11.52%
PAYROLL RECOVERY (FLEET) - 4950	7,100	7,910	810	11.41%
Total 0570 - Winter Road Maintenance	42,575	47,470	4,895	11.50%
0575 - Urban Stormwater Management				
TRANSFER FROM RESERVE FUND - 4130	0	0	0	0.00%
TRANSFER FROM DEVELOPMENT CHARGES - 4132	0	0	0	0.00%
Total 0575 - Urban Stormwater Management	0	0	0	0.00%
0607 - Leaf & Yard Waste Management				
TRANSFER FROM RESERVE - 4136	50,000	0	(50,000)	-100.00%
OTHER FEES & CHARGES - 4150	1,000	500	(500)	-50.00%
Total 0607 - Leaf & Yard Waste Management	51,000	500	(50,500)	-99.02%
Total Revenues	2,022,075	2,041,510	19,435	0.96%
Expenses				
0565 - Roadways				
SALARY / WAGES - FULL TIME - 6001	1,297,725	1,293,500	(4,225)	-0.33%
EMPLOYEE BENEFITS - 6005	154,575	162,740	8,165	5.28%
PAYROLL EXPENSES - 6006	133,150	143,190	10,040	7.54%
OMERS EXPENSES - 6007	123,600	122,980	(620)	-0.50%
SEASONAL WAGES - 6008	0	0	0	0.00%
SHORT TERM DISABILITY - 6010	0	0	0	0.00%
ON CALL/ STAND BY WAGES - 6011	11,400	11,400	0	0.00%
ASSOCIATION FEES & MEMBERSHIPS - 6015	2,700	2,800	100	3.70%
CONFERENCE/SEMINARS/MEALS - 6020	4,000	4,000	0	0.00%
EDUCATION / TRAINING - 6025	16,800	21,300	4,500	26.79%
CLOTHING & PROTECTIVE GEAR - 6030	27,000	27,550	550	2.04%
MEETING EXPENSES - 6045	1,600	1,600	0	0.00%
PROFESSIONAL FEES - OTHER - 6060	25,000	25,000	0	0.00%
ANNUAL SOFTWARE MAINTENANCE - 6065	0	800	800	100.00%
GO EVO - MESH SOFTWARE - 6072	6,000	6,000	0	0.00%
OFFICE SUPPLIES - 6080	2,400	2,400	0	0.00%
TOOLS & SUPPLIES - 6130	20,950	21,260	310	1.48%
WASHOUT REPAIRS - 6133	10,000	10,000	0	0.00%
MAINTENANCE - 6138	92,450	92,240	(210)	-0.23%
INSURANCE PREMIUMS - 6141	67,575	81,310	13,735	20.33%
EQUIPMENT RENTALS - 6175	2,400	2,400	0	0.00%
LEASE PAYMENTS - 6176	4,000	0	(4,000)	-100.00%
CONTRACTED SERVICES - OTHER - 6235	223,375	527,820	304,445	136.29%
CONTRIBUTION TO RESERVE - 6325	0	0	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	1,493,325	1,347,070	(146,255)	-9.79%
DEBENTURE DEBT - INTEREST - 6350	30,725	17,760	(12,965)	-42.20%

Budget Forecast by Costing Center

Division Transportation

DEBENTURE DEBT - PRINCIPAL - 6355	129,325	91,500	(37,825)	-29.25%
STREETSCAN ROAD ASSESSMENT - 6655	25,000	25,000	0	0.00%
TRAFFIC COUNTING PROGRAM - 6664	0	0	0	0.00%
TRANSPORTATION MASTER PLAN - 6666	20,000	0	(20,000)	-100.00%
AMORTIZATION - LAND IMPROVEMENTS - 6801	0	0	0	0.00%
AMORTIZATION - BUILDINGS - 6802	0	0	0	0.00%
AMORTIZATION - MACHINERY & EQ. - 6803	0	0	0	0.00%
AMORTIZATION - LINEAR TRANSPORTATION - 6805	0	0	0	0.00%
COST ALLOCATION TO IT - 6910	58,525	67,380	8,855	15.13%
PAYROLL CHARGE (PARKS & TRAILS) - 6925	0	0	0	0.00%
PAYROLL CHARGE (WINTER CONTROL) - 6931	35,475	39,560	4,085	11.52%
PAYROLL CHARGE (CORP MGMT) - 6965	36,325	38,290	1,965	5.41%
Total 0565 - Roadways	4,055,400	4,186,850	131,450	3.24%
0566 - Streetlighting				
CLOTHING & PROTECTIVE GEAR - 6030	0	0	0	0.00%
HYDRO - 6145	60,000	62,080	2,080	3.47%
CONTRACTED SERVICES - OTHER - 6235	38,000	38,010	10	0.03%
DEBENTURE DEBT - INTEREST - 6350	5,150	4,160	(990)	-19.22%
DEBENTURE DEBT - PRINCIPAL - 6355	41,750	42,730	980	2.35%
STREET/TRAFFIC LIGHT EXPENSES - 6475	2,000	2,000	0	0.00%
AMORTIZATION - LINEAR TRANSPORTATION - 6805	0	0	0	0.00%
PAYROLL CHARGE (ROADS) - 6908	4,475	4,530	55	1.23%
COST CHARGE (FLEET) - 6946	2,000	2,000	0	0.00%
Total 0566 - Streetlighting	153,375	155,510	2,135	1.39%
0567 - Fleet Management				
AVL / GPS MOBILE - 6064	3,500	3,500	0	0.00%
AVL / GPS ANNUAL FEES - 6073	27,000	27,000	0	0.00%
TOOLS & SUPPLIES - 6130	40,800	41,620	820	2.01%
INSURANCE PREMIUMS - 6141	36,100	39,770	3,670	10.17%
VEHICLE MAINTENANCE - 6155	113,900	110,800	(3,100)	-2.72%
FUEL MANAGEMENT - 6156	12,000	2,000	(10,000)	-83.33%
REGULAR UNLEADED - 6158	72,500	89,430	16,930	23.35%
VEHICLE FUEL/OIL - 6160	19,000	19,000	0	0.00%
CLEAR DIESEL - 6164	120,000	120,000	0	0.00%
DYED DIESEL - 6166	84,000	84,000	0	0.00%
EQUIPMENT RENTALS - 6175	0	0	0	0.00%
CONTRACTED SERVICES - OTHER - 6235	20,000	24,480	4,480	22.40%
ENTERPRISE FLEET LEASE PROGRAM - 6240	160,000	166,400	6,400	4.00%
CANADA - FEDERAL LEASE - 6250	0	0	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	170,000	350,000	180,000	105.88%
AMORTIZATION - MACHINERY & EQ. - 6803	0	0	0	0.00%
AMORTIZATION - VEHICLES - 6804	0	0	0	0.00%
PAYROLL CHARGE (ROADS) - 6908	250,900	270,910	20,010	7.98%
PAYROLL CHARGE (WINTER CONTROL) - 6931	7,100	7,910	810	11.41%
Total 0567 - Fleet Management	1,136,800	1,356,820	220,020	19.35%
0568 - Bridges & Culverts				
PROFESSIONAL FEES - OTHER - 6060	0	0	0	0.00%
MAINTENANCE - 6138	0	0	0	0.00%

Budget Forecast by Costing Center

Division Transportation

CONTRACTED SERVICES - OTHER - 6235	75,000	75,000	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	1,313,800	1,467,550	153,750	11.70%
BRIDGE SOTI UPDATE - 6652	10,000	10,000	0	0.00%
OSIM BRIDGE & CULVERT INSPECTION REPORTS - 6654	27,800	28,360	560	2.01%
AMORTIZATION - LINEAR TRANSPORTATION - 6805	0	0	0	0.00%
PAYROLL CHARGE (ROADS) - 6907	30,700	31,760	1,060	3.45%
COST CHARGE (FLEET) - 6946	2,000	2,000	0	0.00%
Total 0568 - Bridges & Culverts	1,459,300	1,614,670	155,370	10.65%
0569 - Forestry Management				
EDUCATION / TRAINING - 6025	7,000	7,000	0	0.00%
CLOTHING & PROTECTIVE GEAR - 6030	3,000	3,000	0	0.00%
TOOLS & SUPPLIES - 6130	5,200	5,300	100	1.92%
CONTRACTED SERVICES - OTHER - 6235	44,000	44,000	0	0.00%
PAYROLL CHARGE (ROADS) - 6908	186,650	194,120	7,470	4.00%
COST CHARGE (FLEET) - 6946	67,425	67,430	5	0.01%
Total 0569 - Forestry Management	313,275	320,850	7,575	2.42%
0570 - Winter Road Maintenance				
PAYROLL EXPENSES - 6006	14,575	15,440	865	5.93%
OMERS EXPENSES - 6007	0	0	0	0.00%
SEASONAL WAGES - 6008	128,350	142,800	14,450	11.26%
OVERTIME WAGES - 6009	12,500	12,500	0	0.00%
WASHOUT REPAIRS - 6133	26,000	26,000	0	0.00%
SAND AND SALT EXPENSE - 6134	203,350	228,500	25,150	12.37%
CONTRACTED SERVICES - OTHER - 6235	37,700	37,000	(700)	-1.86%
CONTRIBUTION TO RESERVE - 6325	0	0	0	0.00%
PAYROLL CHARGE (ROADS) - 6908	370,975	380,660	9,685	2.61%
COST CHARGE (FLEET) - 6946	330,250	361,470	31,220	9.45%
Total 0570 - Winter Road Maintenance	1,123,700	1,204,370	80,670	7.18%
0571 - Sidewalks				
CONTRACTED SERVICES - OTHER - 6235	29,000	29,000	0	0.00%
PAYROLL CHARGE (ROADS) - 6908	28,250	29,740	1,490	5.27%
COST CHARGE (FLEET) - 6946	20,125	19,810	(315)	-1.57%
Total 0571 - Sidewalks	77,375	78,550	1,175	1.52%
0572 - Parking Lots				
MAINTENANCE - 6138	3,000	3,000	0	0.00%
HYDRO - 6145	0	390	390	100.00%
WATER / WASTEWATER - 6148	0	0	0	0.00%
CONTRACTED SERVICES - OTHER - 6235	5,500	5,610	110	2.00%
CONTRIBUTION TO RESERVE FUND - 6335	0	0	0	0.00%
PAYROLL CHARGE (ROADS) - 6908	28,400	33,010	4,610	16.23%
COST CHARGE (FLEET) - 6946	12,075	12,080	5	0.04%
Total 0572 - Parking Lots	48,975	54,090	5,115	10.44%
0573 - Facility Maintenance - Patrol A				
FACILITY MAINTENANCE - 6105	12,000	12,000	0	0.00%
HYDRO - 6145	25,000	24,620	(380)	-1.52%
NATURAL GAS - 6146	6,000	5,780	(220)	-3.67%
WATER / WASTEWATER - 6148	6,000	6,000	0	0.00%
LEASE COSTS - 6177	0	28,250	28,250	100.00%

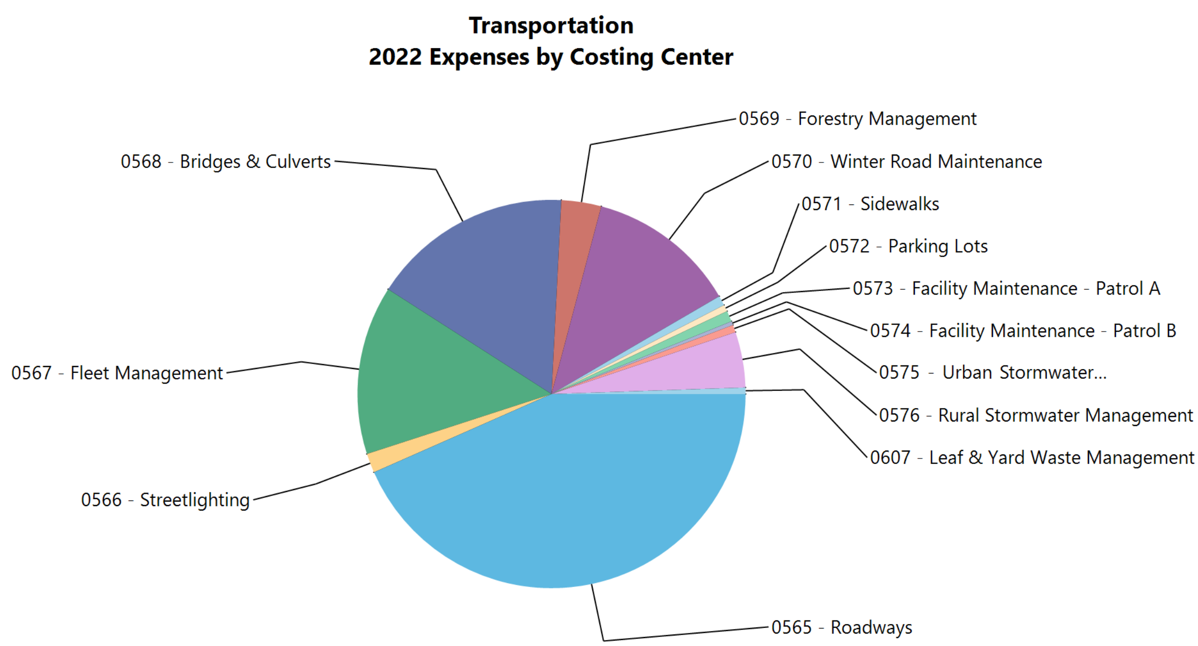
Budget Forecast by Costing Center

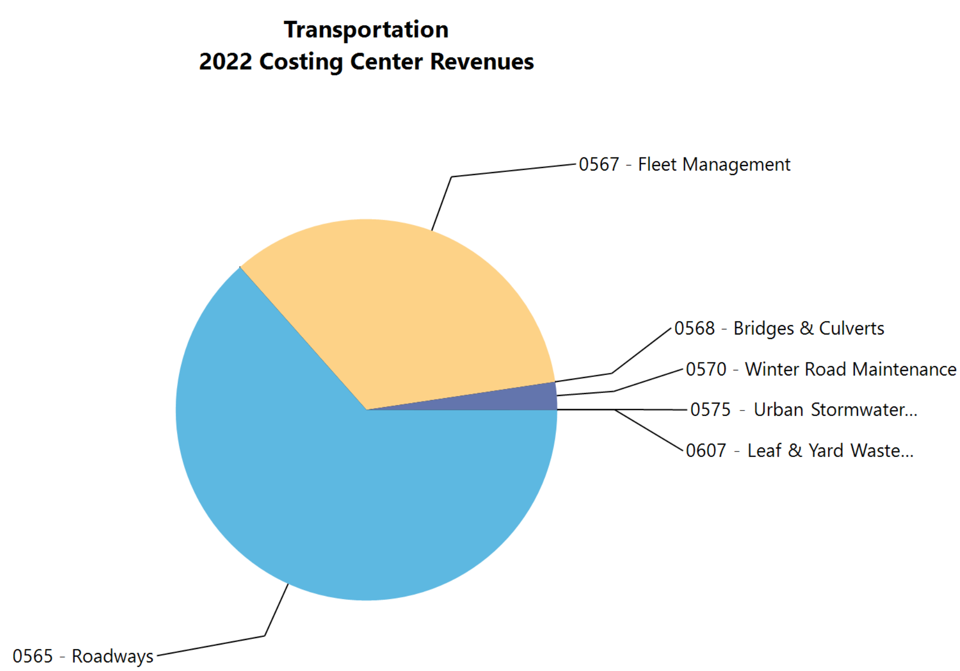
Division Transportation

CONTRACTED SERVICES - CLEANING - 6226	2,200	2,200	0	0.00%
PAYROLL CHARGE (ROADS) - 6907	8,850	9,080	230	2.60%
Total 0573 - Facility Maintenance - Patrol A	60,050	87,930	27,880	46.43%
0574 - Facility Maintenance - Patrol B				
FACILITY MAINTENANCE - 6105	10,000	10,000	0	0.00%
HYDRO - 6145	4,200	3,830	(370)	-8.81%
NATURAL GAS - 6146	4,750	3,230	(1,520)	-32.00%
WATER / WASTEWATER - 6148	4,500	4,500	0	0.00%
CONTRACTED SERVICES - CLEANING - 6226	1,000	1,020	20	2.00%
PAYROLL CHARGE (ROADS) - 6907	8,025	8,480	455	5.67%
Total 0574 - Facility Maintenance - Patrol B	32,475	31,060	(1,415)	-4.36%
0575 - Urban Stormwater Management				
CONTRACTED SERVICES - OTHER - 6235	17,000	17,000	0	0.00%
MAINTENANCE - COLLECTION SYSTEM - 6281	3,500	3,500	0	0.00%
STORMWATER MGMT PLAN - 6656	0	0	0	0.00%
AMORTIZATION - LINEAR WASTEWATER - 6806	0	0	0	0.00%
PAYROLL CHARGE (ROADS) - 6907	37,250	39,070	1,820	4.89%
COST CHARGE (FLEET) - 6946	0	0	0	0.00%
Total 0575 - Urban Stormwater Management	57,750	59,570	1,820	3.15%
0576 - Rural Stormwater Management				
MAINTENANCE - 6138	60,000	60,000	0	0.00%
EQUIPMENT RENTALS - 6175	10,000	20,000	10,000	100.00%
CONTRACTED SERVICES - OTHER - 6235	127,500	130,050	2,550	2.00%
STORMWATER MGMT PLAN - 6656	25,000	0	(25,000)	-100.00%
PAYROLL CHARGE (ROADS) - 6907	163,100	170,100	7,000	4.29%
COST CHARGE (FLEET) - 6946	66,550	66,550	0	0.00%
Total 0576 - Rural Stormwater Management	452,150	446,700	(5,450)	-1.21%
0607 - Leaf & Yard Waste Management				
SALARY / WAGES - CONTRACT/PT - 6002	9,650	9,360	(290)	-3.01%
PAYROLL EXPENSES - 6006	1,000	940	(60)	-6.00%
SEASONAL WAGES - 6008	0	370	370	100.00%
EDUCATION / TRAINING - 6025	0	1,000	1,000	100.00%
FACILITY MAINTENANCE - 6105	1,000	1,000	0	0.00%
CONTRACT - LAB SAMPLING - 6220	1,000	1,000	0	0.00%
CONTRACTED SERVICES - OTHER - 6235	5,000	5,000	0	0.00%
CONTRACTED SERVICES - CHIP/GRIND - 6239	50,000	0	(50,000)	-100.00%
CONTRIBUTION TO RESERVE - 6325	25,000	25,000	0	0.00%
DEBENTURE DEBT - INTEREST - 6350	1,275	1,110	(165)	-12.94%
DEBENTURE DEBT - PRINCIPAL - 6355	6,700	6,870	170	2.54%
PAYROLL CHARGE (WATER) - 6904	6,950	0	(6,950)	-100.00%
Total 0607 - Leaf & Yard Waste Management	107,575	51,650	(55,925)	-51.99%
Total Expenses	9,078,200	9,648,620	570,420	6.28%
Net Total	**(7,056,125)**	**(7,607,110)**	**(550,985)**	**5.31%**

Budget Forecast by Costing Center

Division Transportation





Budget Forecast by Costing Center

Division Environmental Services

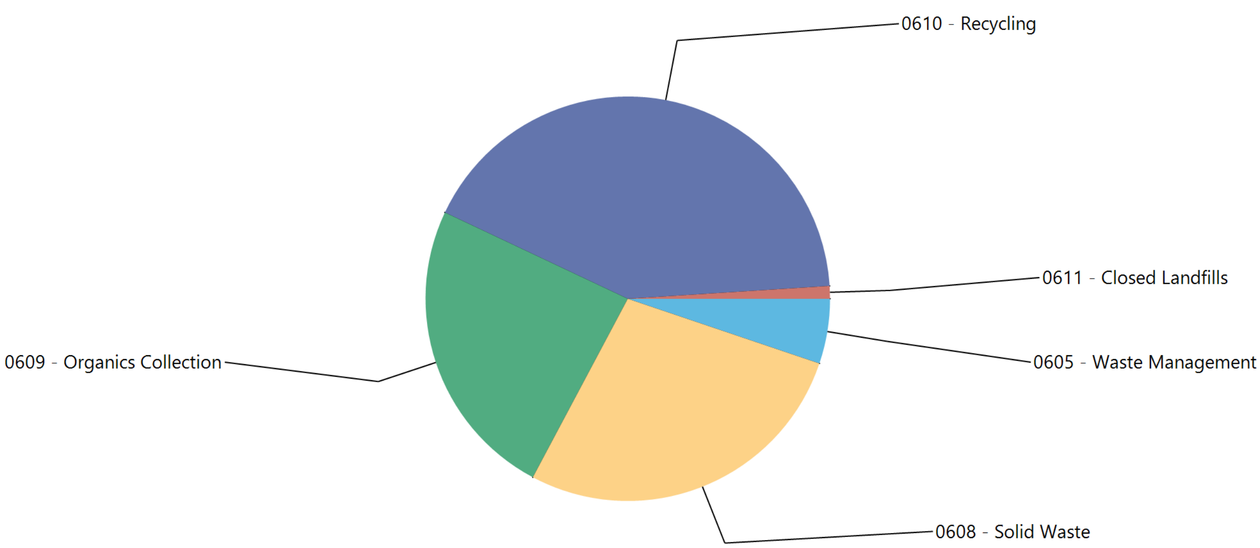
	2021 Budget	2022 Budget	Change	% Change
Revenues				
0605 - Waste Management				
OTHER INCOME - 4160	8,500	7,000	(1,500)	-17.65%
Total 0605 - Waste Management	8,500	7,000	(1,500)	-17.65%
0608 - Solid Waste				
SALE - GARBAGE BAG TAGS - 4145	275,000	275,000	0	0.00%
INTERNAL COST RECOVERY - 4900	0	0	0	0.00%
Total 0608 - Solid Waste	275,000	275,000	0	0.00%
0609 - Organics Collection				
OTHER INCOME - 4160	0	0	0	0.00%
Total 0609 - Organics Collection	0	0	0	0.00%
0610 - Recycling				
TRANSFER FROM RESERVE FUND - 4130	130,000	130,000	0	0.00%
RECYCLE MATERIAL REVENUE - 4158	64,675	185,000	120,325	186.05%
OTHER INCOME - 4160	0	0	0	0.00%
STEWARDSHIP ONT - WDO - 4205	150,000	165,000	15,000	10.00%
Total 0610 - Recycling	344,675	480,000	135,325	39.26%
Total Revenues	628,175	762,000	133,825	21.30%
Expenses				
0605 - Waste Management				
SALARY / WAGES - FULL TIME - 6001	0	10,380	10,380	100.00%
SALARY / WAGES - CONTRACT/PT - 6002	0	0	0	0.00%
PAYROLL EXPENSES - 6006	1,200	1,060	(140)	-11.67%
SEASONAL WAGES - 6008	11,125	420	(10,705)	-96.22%
ASSOCIATION FEES & MEMBERSHIPS - 6015	1,000	1,000	0	0.00%
CONFERENCE/SEMINARS/MEALS - 6020	0	0	0	0.00%
CLOTHING & PROTECTIVE GEAR - 6030	0	0	0	0.00%
PROFESSIONAL FEES - OTHER - 6060	3,000	8,000	5,000	166.67%
COPYING & PRINTING - 6085	7,500	7,500	0	0.00%
POSTAGE & COURIER - 6090	0	0	0	0.00%
MISC MATERIALS & SUPPLIES - 6135	0	0	0	0.00%
INSURANCE PREMIUMS - 6141	6,575	6,840	265	4.03%
HAZARDOUS WASTE EXPENSE - 6191	11,000	18,000	7,000	63.64%
PROMOTION & EDUCATION - 6193	7,700	7,400	(300)	-3.90%
POST CLOSURE EXPENSES - 6275	0	0	0	0.00%
AMORTIZATION - LAND IMPROVEMENTS - 6801	0	0	0	0.00%
AMORTIZATION - BUILDINGS - 6802	0	0	0	0.00%
PAYROLL CHARGE (WATER) - 6905	13,850	11,870	(1,980)	-14.30%
PAYROLL CHARGE (BUILDING) - 6959	3,275	0	(3,275)	-100.00%
LANDFILL LIABILITY - CHANGE FOR THE YEAR - 9980	0	0	0	0.00%
Total 0605 - Waste Management	66,225	72,470	6,245	9.43%
0608 - Solid Waste				
CONTRACT-GARBAGE COLLECTION - 6215	264,000	270,000	6,000	2.27%
CONTRIBUTION TO RESERVE - 6325	0	0	0	0.00%
CONTRACT-GARBAGE TIPPAGE FEE - 6415	93,000	94,000	1,000	1.08%
GARBAGE BIN RENTALS - 6425	21,000	21,500	500	2.38%

Budget Forecast by Costing Center

Division Environmental Services

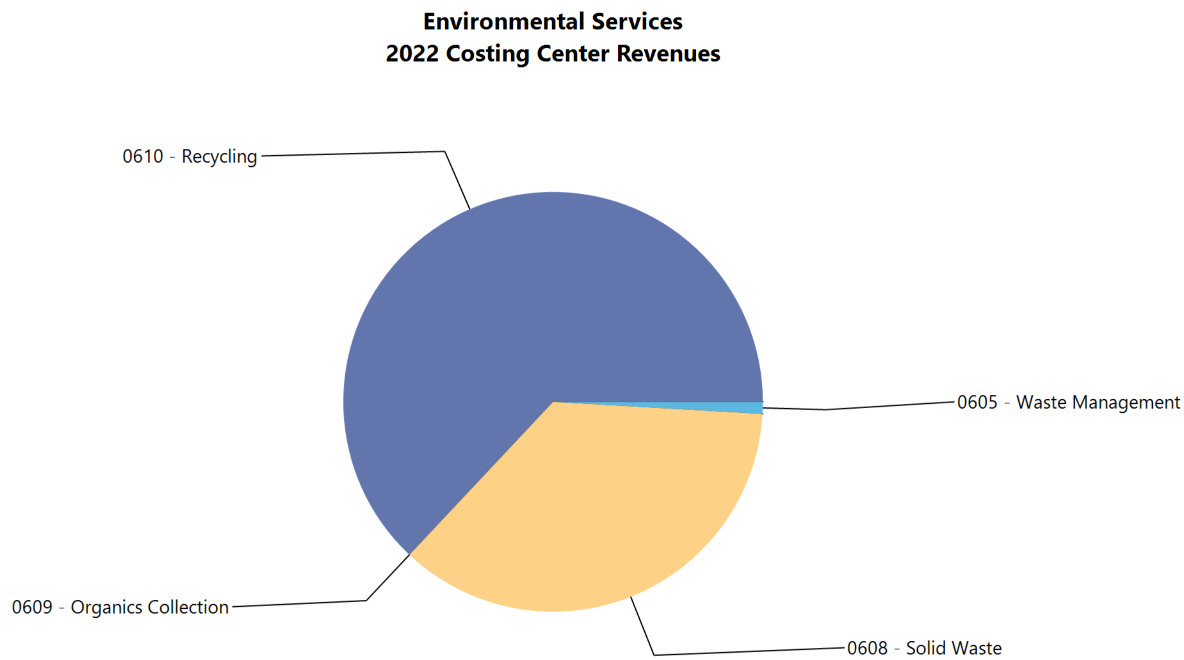
Total 0608 - Solid Waste	378,000	385,500	7,500	1.98%
0609 - Organics Collection				
HYDRO - 6145	1,300	1,250	(50)	-3.85%
NATURAL GAS - 6146	1,300	1,200	(100)	-7.69%
WATER / WASTEWATER - 6148	750	620	(130)	-17.33%
COMPOST BINS - 6197	7,000	7,000	0	0.00%
CONTRACT - ORGANIC COLLECTION - 6218	276,000	282,000	6,000	2.17%
CONTRACT - TIPPING FEE - 6230	46,000	46,500	500	1.09%
Total 0609 - Organics Collection	332,350	338,570	6,220	1.87%
0610 - Recycling				
FACILITY MAINTENANCE - 6105	0	0	0	0.00%
RECYCLING BINS - 6199	7,000	7,000	0	0.00%
CONTRACT - RECYCLING - 6225	413,000	422,000	9,000	2.18%
CONTRACT - TIPPING FEE - 6230	143,400	144,000	600	0.42%
PAYROLL CHARGE (WATER) - 6904	4,275	4,340	65	1.52%
CONTRACT - STYROFOAM RECYCLING - 6223	0	9,100	9,100	100.00%
Total 0610 - Recycling	567,675	586,440	18,765	3.31%
0611 - Closed Landfills				
PROFESSIONAL FEES - OTHER - 6060	10,500	10,500	0	0.00%
FACILITY MAINTENANCE - 6105	3,000	2,000	(1,000)	-33.33%
CONTRACT - LAB SAMPLING - 6220	1,500	1,600	100	6.67%
Total 0611 - Closed Landfills	15,000	14,100	(900)	-6.00%
Total Expenses	1,359,250	1,397,080	37,830	2.78%
Net Total	**(731,075)**	**(635,080)**	**95,995**	**8.64%**

Environmental Services
2022 Expenses by Costing Center



Budget Forecast by Costing Center

Division Environmental Services



Budget Forecast by Costing Center

Division Library

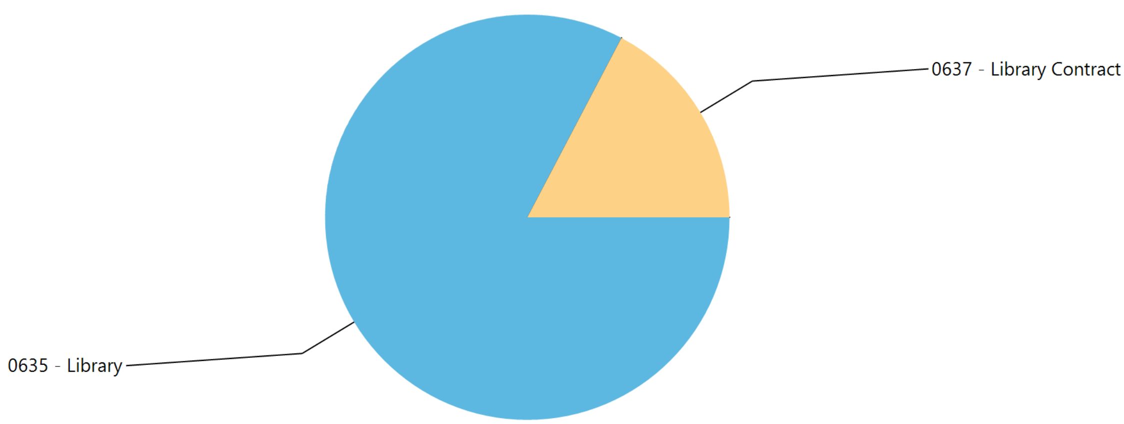
	2021 Budget	2022 Budget	Change	% Change
Revenues				
0635 - Library				
FINES / PENALTIES - 4050	3,500	1,000	(2,500)	-71.43%
DONATIONS & CONTRIBUTIONS - 4105	700	2,000	1,300	185.71%
GRANTS - CANADA - 4110	1,800	2,000	200	11.11%
GRANTS - ONTARIO - 4115	26,000	26,000	0	0.00%
RENTAL REVENUE - 4140	1,000	1,500	500	50.00%
OTHER FEES & CHARGES - 4150	2,500	3,000	500	20.00%
PROGRAM REVENUES - LIBRARY - 4209	1,000	1,000	0	0.00%
SPECIAL EVENTS REVENUE - 4240	5,000	5,000	0	0.00%
Total 0635 - Library	41,500	41,500	0	0.00%
Total Revenues	41,500	41,500	0	0.00%
Expenses				
0635 - Library				
SALARY / WAGES - FULL TIME - 6001	319,750	279,190	(40,560)	-12.68%
SALARY / WAGES - CONTRACT/PT - 6002	66,225	51,210	(15,015)	-22.67%
EMPLOYEE BENEFITS - 6005	42,250	42,880	630	1.49%
PAYROLL EXPENSES - 6006	40,950	37,010	(3,940)	-9.62%
OMERS EXPENSES - 6007	31,175	26,230	(4,945)	-15.86%
SEASONAL WAGES - 6008	7,100	7,240	140	1.97%
SHORT TERM DISABILITY - 6010	0	0	0	0.00%
ASSOCIATION FEES & MEMBERSHIPS - 6015	1,400	1,200	(200)	-14.29%
CONFERENCE/SEMINARS/MEALS - 6020	2,500	1,200	(1,300)	-52.00%
EDUCATION / TRAINING - 6025	3,000	3,000	0	0.00%
CLOTHING & PROTECTIVE GEAR - 6030	250	250	0	0.00%
ADVERTISING / PROMOTION - 6040	1,000	1,000	0	0.00%
PROFESSIONAL FEES - AUDIT - 6055	3,300	3,500	200	6.06%
PROFESSIONAL FEES - OTHER - 6060	0	1,500	1,500	100.00%
ANNUAL SOFTWARE MAINTENANCE - 6065	0	0	0	0.00%
COMPUTER HARDWARE / SOFTWARE - 6067	14,000	14,000	0	0.00%
OFFICE SUPPLIES - 6080	1,000	1,000	0	0.00%
COPYING & PRINTING - 6085	1,200	1,200	0	0.00%
POSTAGE & COURIER - 6090	2,500	2,000	(500)	-20.00%
SUBSCRIPTIONS / PUBLICATIONS - 6095	1,500	1,500	0	0.00%
SPECIAL FORMS - 6125	100	100	0	0.00%
INSURANCE PREMIUMS - 6141	2,150	3,310	1,160	53.95%
FINANCIAL SERVICE CHARGES - 6170	75	70	(5)	-6.67%
OTHER EXPENSES - 6195	1,700	1,700	0	0.00%
CONTRIBUTION TO RESERVE - 6325	0	0	0	0.00%
CONTRIBUTION TO RESERVE FUND - 6335	40,000	40,000	0	0.00%
TRANSFER FROM UNFINANCED - 6338	0	0	0	0.00%
E RESOURCE LICENCES - 6462	14,500	13,500	(1,000)	-6.90%
ADULT PROGRAMMING - 6464	2,400	2,400	0	0.00%
CHILDREN'S PROGRAMMING - 6466	2,400	2,400	0	0.00%
EVENTS EXPENSES - 6505	5,000	5,000	0	0.00%
AMORTIZATION - MACHINERY & EQ. - 6803	0	0	0	0.00%

Budget Forecast by Costing Center

Division Library

COST ALLOCATION TO IT - 6910	69,300	102,990	33,690	48.61%
PAYROLL CHARGE (CORP MGMT) - 6965	0	21,380	21,380	100.00%
Total 0635 - Library	676,725	667,960	(8,765)	-1.30%
0637 - Library Contract				
OWEN SOUND & NGUPL - CONTRACT - 6265	137,900	139,670	1,770	1.28%
Total 0637 - Library Contract	137,900	139,670	1,770	1.28%
Total Expenses	814,625	807,630	(6,995)	-0.86%
Net Total	**(773,125)**	**(766,130)**	**6,995**	**-0.82%**

Library
2022 Expenses by Costing Center



Budget Forecast by Costing Center

Division Library